



PERFORMANCE AGREEMENT

This Performance Agreement has been executed pursuant to the PERFORMANCE EVALUATION SYSTEM FOR THE GOCC SECTOR (GCG MC No. 2013-02 [Re-Issued]) between the —

GOVERNANCE COMMISSION FOR GOCCs (GCG)

- and -

PHILIPPINE NATIONAL CONSTRUCTION CORPORATION (PNCC)

WITNESSETH: THAT -

The Parties agree to the following terms:

- Period. This Agreement shall be effective beginning from the execution of this Agreement and ending upon the determination by the Governance Commission of the eligibility of PNCC for the FY 2015-2016 PBB and PBI.
- Charter Statement and Performance Framework. PNCC's Charter Statement and Organizational Performance Indicator Framework (OPIF) for the Period specified in Section 1 hereof, shall be as follows:

Mission: To provide an orderly, coordinated and efficient program for the management and operation of PNCC and its subsidiaries in accordance with law and the overall development plan of the President of the Philippines.

Vision: By 30 June 2016, PNCC should have disposed of its assets and paid off its liabilities to the national government and the private sector.

lm

As p

N

Societal Goal

Economic Development through the use of the existing franchise of PNCC



Sectoral Goal

Ensure the smooth implementation of joint venture agreement (Stage 3 and C-6)



| Intermediate Goals | | | | |
|---|--|--|--|--|
| STRATEGIC OBJECTIVE 1: Efficient remittance of NG Share in Toll Fees | STRATEGIC OBJECTIVE 2: Disposal or Disposition of Assets to pay off obligations | STRATEGIC OBJECTIVE 3: Closure of Subsidiaries | STRATEGIC OBJECTIVE 4 Streamlining of operations of PNCC by 36% reduction of manpower complement | |

 Measurement of Performance. – Based on the Performance Scorecard 2015-2016 attached hereto as Annex A, the PNCC's Performance for 2015-2016 shall be based on the following Measures/Performance Indicators and Annual Targets, to wit:

| | Objectives and Massures | TARGETS | | |
|-------------------------|--|---|---|--|
| Objectives and Measures | | 2015 | 2016 | |
| SO1 | Efficient Remittance of NG Share in Toll Fees | | | |
| SM1 | Establishment of measures and procedures for the payment and remittance of NG share in P.D. 1113 projects. | Finalization and enforcement of procedure by which NG share in toll projects should be remitted directly to the BTr without need of PNCC management services | | |
| SM2 | Establishment of measures and procedures for the payment and remittance of NG share in P.D. 1894 projects | Formal adoption of policy and procedure by which the net proceeds (after providing for expenses of operations) would be prioritized in the payment for NG liabilities | Adoption of a final liquidation plan over the values of the projects as payment for outstanding liabilities of PNCC | |
| SO2 | Disposal/Disposition of Assets to | Pay off Recognized Ob | ligation | |

X

ly

MA H

04

the

| SO4 | Streamlining of the Agency | | |
|------|---|--|---|
| SM10 | Transfer of DISC Functions to PNCC | Actual assumption of DISC Functions; transfer of assets and liabilities; final report on winding down of DISC | |
| SM9 | Closure of inactive subsidiaries (TCPC, TFC CDCPFC, ASDI) | Final report on the disposition of assets and liabilities of TCPC, TFC, CDCPFC, ASDI | |
| SO3 | Disposition of Subsidiaries | | |
| SM8 | Confirmation of the "newly discovered" obligation to BTr in the amount of Php2.5B | Confirm the existence and the final amount of liability to BTr | If actually existing, provide for the payment as part of the liquidation of PNCC |
| SM7 | Disposition and liquidation of NDC obligations | Enter into a compromise agreement in the OGCC arbitration case | Failing to settle with NDC, provide for an escrow amount as part of the liquidation of PNCC |
| SM6 | Disposition and liquidation of PMO obligations | Pay the undisputed portion thereof (₽5.5B) to PMO | Come to a final settlement of the balance unpaid; failing in which, provide for an escrow amount as part of liquidation of PNCC |
| SM5 | Disposition of Bicutan property (3.3has) through public bidding | Have property appraised, finalize TOR and conduct public bidding, and apply proceeds to the payment of NG liabilities | Conduct of public bidding |
| SM4 | Disposition and realization of the value of Tagoloan, Misamis (6 has) property. | Agreement with LGU on the valuation of the property and receipt of payment to be applied to payment of NG liabilities | |
| SM3 | Application of Financial Center Area (FCA) property to oustanding NG liabilities of PNCC | Agreement with Btr and DOF on valuation of FCA, and effecting an offsetting against NG liabilities (primarily the obligation to PMO) | |

M

the

ly

A + W

GCG and PNCC

| SM11 | Reduction and Streamlining of the Organization | Development of Reorganization Plan; 36 % reduction in manpower complement | Payment of separation pay to all employees | |
|------|--|--|--|--|
|------|--|--|--|--|

- Quarterly Submission of Performance Monitoring. PNCC shall 4. submit a quarterly monitoring report to the GCG within thirty(30) calendar days from the close of each quarter.
- Good Governance Conditions. In addition to the covered portions of 5. the Performance Scorecard, the GOCC must fully comply with the Good Governance Conditions enumerated under GCG MC No. 2013-02 (Re-Issued), GCG MC No. 2014-02, and GCG MC No. 2014-03 namely:
 - Conditions Common to National Government Agencies and GOCCs:
 - (a) Transparency Seal;
 - (b) PhilGEPS Posting;
 - (c) Cash Advance Liquidation;
 - (d) Citizen's Charter or its equivalent; and
 - (e) Compliance with the submission and review requirements covering Statement of Assets, Liabilities and Networth (SALN);
 - 6.2. Conditions Specific to GOCCs Covered by R.A. No. 10149:
 - (a) Satisfaction of all statutory liabilities, including the payment of all taxes due to the Government, and declaration and payment of all dividends to the State as of the end of the applicable calendar year, whenever applicable. Liabilities that are still under dispute and there has been no final and executory judgment/decision as of the date of the release of the PBB by the GOCC shall be excluded for the purpose of this provision.
 - (b) Submission and execution of concrete and time bound action plans for addressing Notices of Disallowances and Audit Observation Memoranda from the Commission on Audit (COA), if any.
 - (c) Adoption of a "Manual of Corporate Governance" pursuant to Section 42 of the CODE OF CORPORATE GOVERNANCE FOR GOCCs (GCG MC No. 2012-07) that is approved by GCG and uploaded on the GOCC's website.
 - (d) Compliance with posting on the GOCC's website the information enumerated under Section 43 of GCG MC No. 2012-07.

- (e) Adoption of a No GIFT Policy approved by the GCG and uploaded on the GOCC's website pursuant to Section 29 of GCG MC No. 2012-07.
- (f) Compliance with the deadlines and submission of reports through the Integrated Corporate Reporting System (ICRS) pursuant to GCG MC No. 2014-02.
- (g) Compliance by all members of the Governing Board with the submission of all required forms for the Director Performance Review (DPR) pursuant to GCG MC. No. 2014-03 and implementing issuances pursuant thereto.
- (h) Submission of Corporate Operating Budgets (COBs):
 - For GOCCs receiving national government budgetary support, COBs shall be submitted to the Department of Budget and Management (DBM) for review and approval on or before the deadline indicated in DBM National Budget Memorandum No. 120 on "Budget Call for FY 2015;"
 - ii. For GOCCs without national government budgetary support, COBs shall be submitted to the Governance Commission using the same deadline as provided in DBM National Budget Memorandum No. 120.

PNCC hereby undertakes to have its Performance Scorecard rated by its customers and solicit feedback on how the same may be improved. PNCC shall determine the most effective method for accomplishing the said purpose. Such information shall be reported to GCG together with the quarterly monitoring report. The rating shall not affect the performance indicators/measures in PNCC's Performance Scorecard, and shall be used solely as a reference by GCG and PNCC.

PNCC shall timely inform GCG of all audit observations and notices of disallowances within seven (7) working days from the time it receives the same from the Commission on Audit (COA) prior to the regular publication of the final annual audit report. Accordingly, PNCC shall copy furnish the Governance Commission copies of all written communications between PNCC and COA on such matters, inform GCG of the schedule of its exit interview with COA seven (7) working days before the schedule or as soon as practicable, and other efficient means of inter-agency coordination.

Failure to timely disclose such matters to the Governance Commission prior to the same becoming public information or the submission of the application for the Performance-Based Bonus (PBB) or Performance-Based Incentive (PBI) may be considered as non-compliance with the Good Governance Condition of submitting Concrete and Time Bound Action Plans on findings of COA, rendering the Governing Board,

A

M

INELIGIBLE to apply for the PBI, without prejudice to a further determination on the impact of the same on the GOCCs PBB application.

DONE, this 3rd day of March 2015, in the City of Makati, Philippines.

GOVERNANCE COMMISSION FOR GOCCs

PHILIPPINE NATIONAL CONSTRUCTION CORPORATION

BY AUTHORITY OF THE COMMISSION:

CESAR L. VILLANUEVA

Chairman

ELPIDIO C. JAMORA, JR. Chairman

MA ANGELA E. IGNACIO

RAINIER B. BUTALID

Commissioner

LUIS F. SISON President

OMAS C. ALVAREZ Board Member

ROSENDO T. CAPCO Board Member

TOMAS C. FALGUI III

Board Member

ELISEA G. GOZUN

Board Member

PHILIPPINE NATIONAL CONSTRUCTION CORPORATION

ROBERT G. VERGARA
Board Member

ROSANNA E. VELASCO Board Member

NORA O. VINLUAN
Board Member

ANTONIO C. PIDO Board Member

CRISTINO L. PANLILIO

Board Member

TONI ANGELIE V. COO Board Member

VISION:By June 30, 2016, PNCC should have disposed of its assets and paid off its liabilities to the national government and the private sector.

| -1711 | Tourst | | | COMMENTS / RECOMMENDATIONS |
|-------|--|--|---|--|
| | Objectives and Measures | Target 2015 | Target 2016 | |
| | Efficient Remittance of NG Share in Toll Fe | | | |
| SM1 | Establishment of measures and procedures for the payment and remittance of NG share in P.D. 1113 projects. | Finalization and enforcement of procedure by which NG share in toll projects should be remitted directly to the BTr without need of PNCC management services | | |
| SM2 | Establishment of measures and procedures for the payment and remittance of NG share in P.D. 1894 projects | | Adoption of a final liquidation plan over the values of the projects as payment for outstanding liabilities of PNCC | |
| 502 | Disposal/Disposition of Assets to Pay off R | tecognized Obligation | | The PNCC shall provide the Governance Commission with a listing of all assets and oustanding liabilities to determine which assets can be disposed off to settle said liabilities. |
| SM3 | Application of Financial Center Area (FCA) property to oustanding NG liabilities of PNCC | Agreement with Btr and DOF on valuation of FCA, and effecting an offsetting against NG liabilities (primarily the obligation to PMO) | | 8 |
| SM4 | Disposition and realization of the value of Tagoloan, Misamis (6 has) property. | Agreement with LGU on the valuation of the property and receipt of payment to be applied to payment of NG liabilities | | |
| SM5 | Disposition of Bicutan property (3.3has) through public bidding | Have property appraised, finalize TOR and conduct public bidding, and apply proceeds to the payment of NG liabilities | Conduct of public bidding | |
| SM6 | Disposition and liquidation of PMO obligations | Pay the undisputed portion thereo (Php5.5B) to PMO | Come to a final settlement of the f balance unpaid; failing in which, provide for an escrow amount as part of liquidation of PNCC | PNCC will endeavor to come to an agreeement with PMO that no further actions will be filed after the DOJ resolution of the arbitration case. |

of Ope

ly

lw of

1 Janes

VISION:By June 30, 2016, PNCC should have disposed of its assets and paid off its liabilities to the national government and the private sector.

| _ | | Target | Target | COMMENTS / RECOMMENDATIONS |
|------|---|--|---|--|
| | Objectives and Measures | 2015 | 2016 | |
| SM7 | Disposition and liquidation of NDC obligations | Enter into a compromise agreement in the OGCC arbitration case | Failing to settle with NDC, provide for an escrow amount as part of the liquidation of PNCC | PNCC will endeavor to come to an agreeement with NDC that no further actions will be filed after the DOJ resolution of the arbitration case. |
| SM8 | Confirmation of the "newly discovered" obligation to BTr in the amount of Php2.5B | Confirm the existence and the final amount of liability to BTr | If actually existing, provide for the payment as part of the liquidation of PNCC | |
| SO3 | Disposition of Subsidiaries | | | |
| SM9 | Closure of inactive subsidiaries (TCPC, TFC CDCPFC, ASDI) | Final report on the disposition of assets and liabilities of TCPC, TFC, CDCPFC, ASDI | | |
| SM10 | Transfer of DISC Functions to PNCC | Actual assumption of DISC Functions; transfer of assets and llabilities; final report on winding down of DISC | É | |
| SO4 | Streamlining of the Agency | | | |
| SM11 | Reduction and Streamlining of the Organization | Development of Reorganization Plan; 36 % reduction in manpower complement | Payment of separation pay to all employees | |

| Organization . | manpower complement | employees | |
|--------------------------------------|--------------------------|----------------------------------|-----------------------------|
| For Governance commission for GOCCs: | Car | Ippine National Construction Con | poration: |
| CESAR L. VILLANUEVA | ELPIDIO C. JAMORA JR. | CRISTINO L. PANLILIO Director | Director |
| Chairman | TOMAS C. ALVARES | ROBERT G. VERGARA | ELISEA G. GOZUN Director |
| RAIMER B. BUTALID | Director | Director | |
| M. ANGENA E. IGNACIO | ANTONIO C. PIDO Director | LUIS F. SISON President | ROSANNA E. VELASCO Director |
| Comfilssioner | TOMAS O FALGUI II | ROSENDO TICAPCO Director | TONI ANGELI V. COO |

VISION:By June 30, 2016, PNCC should have disposed of its assets and paid off its liabilities to the national government and the private sector.

| | Objectives and Measures | Target | Target | COMMENTS / RECOMMENDATIONS |
|-----|--|---|--|--|
| SO1 | Efficient Remittance of NG Share in Toll F | 2015 | 2016 | |
| SM1 | Establishment of measures and procedures for the payment and remittance of NG share in P.D. 1113 projects. | Finalization and enforcement of procedure by which NG share in toll projects should be remitted directly to the BTr without need of PNCC management services | | |
| SM2 | Establishment of measures and procedures for the payment and remittance of NG share in P.D. 1894 projects | Formal adoption of policy and procedure by which the net proceeds (after providing for expenses of operations) would be prioritized in the payment for NG liabilities | Adoption of a final liquidation plan over the values of the projects as payment for outstanding liabilities of PNCC | |
| SO2 | Disposal/Disposition of Assets to Pay off R | Recognized Obligation | | The PNCC shall provide the Governance Commission with a listing of all assets and oustanding liabilities to determine which assets can be disposed off to settle said liabilities. |
| SM3 | Application of Financial Center Area (FCA) property to oustanding NG liabilities of PNCC | Agreement with Btr and DOF on valuation of FCA, and effecting an offsetting against NG liabilities (primarily the obligation to PMO) | | |
| SM4 | Disposition and realization of the value of Tagoloan, Misamis (6 has) property. | Agreement with LGU on the valuation of the property and receipt of payment to be applied to payment of NG liabilities | | |
| SM5 | | Have property appraised, finalize TOR and conduct public bidding, and apply proceeds to the payment of NG liabilities | Conduct of public bidding | |
| SM6 | Disposition and liquidation of PMO obligations | | Come to a final settlement of the balance unpaid; failing in which, provide for an escrow amount as part of liquidation of PNCC | PNCC will endeavor to come to an agreeement with PMO that no further actions will be filed after the DOJ resolution of the arbitration case. |

ON

· IP

-

U

ly

/11

VISION: By June 30, 2016, PNCC should have disposed of its assets and paid off its liabilities to the national government and the private sector.

| | Objectives and Measures | Target 2015 | Target 2016 | COMMENTS / RECOMMENDATIONS |
|------|---|--|--|--|
| SM7 | Disposition and liquidation of NDC obligations | Enter into a compromise agreement in the OGCC arbitration case | | PNCC will endeavor to come to an agreeement with NDC that no further actions will be filed after the DOJ resolution of the arbitration case. |
| SM8 | Confirmation of the "newly discovered" obligation to BTr in the amount of Php2.5B | Confirm the existence and the final amount of liability to BTr | If actually existing, provide for the payment as part of the liquidation of PNCC | |
| SO3 | Disposition of Subsidiaries | | | |
| SM9 | Closure of inactive subsidiaries (TCPC, TFC CDCPFC, ASDI) | Final report on the disposition of assets and liabilities of TCPC, TFC, CDCPFC, ASDI | | |
| SM10 | Transfer of DISC Functions to PNCC | Actual assumption of DISC Functions; transfer of assets and liabilities; final report on winding down of DISC | | |
| SO4 | Streamlining of the Agency | | | |
| SM11 | Reduction and Streamlining of the Organization | Development of Reorganization Plan; 36 % reduction in manpower complement | Payment of separation pay to all employees | 18 |

For Governance Commission for GOCCs:

CESAR L. VILLANUEVA Chairman

RAINIER B. BUTALID

Commissioner

Commissioner

For Philippine National Construction Corporation:

CRISTINO L. PANLILIO Director

TOMAS C. ALVAREZ Director

ELPIDIO C. JAMORA, JR.

Chairman

ROBERT G. VERGARA

Director

ANTONIO C. PIDO Director

LUIS F. SISON

TOMAS C. FALGUIII

Director

President

ROSENDO T. CAPCO Director

NORA O. VINLUAN

ROSANNA E. VELASCO

Director

TONI ANGELI V. COO Director