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**STAMPS** 

# SECURITIES AND EXCHANGE COMMISSION SEC FORM 17-A

### ANNUAL REPORT PURSUANT TO SECTION 17 OF THE REVISED SECURITIES ACT SECTION 141 OF CORPORATION CODE OF THE PHILIPPINES

1. For the fiscal year ended <u>December 31, 2009</u>

2. SEC Identification Number 30939

3. BIR Tax Identification No. 410-000-058-V

4. Exact name of registrant as specified in its charter PHILIPPINE NATIONAL CONSTRUCTION CORPORATION

5. <u>Metro Manila, Philippine</u> Province, Country or other jurisdiction 6. (SEC Use Only)
Industry Classification Code:

7. PNCC Complex, KM. 15, East Service Road, Bicutan, Parañaque City

8. (02) 846-3045 Fax: 846-1395
Registrant's telephone number, including area code

9. Former name, former address and former year, if changed last report

10. Securities registered pursuant to Sections 4 and 8 of the RSA

Title of Each Class	<u>Number of Shares</u>
Common	75,000,000
Special Common	10,000,000
Preferred	<u>10,000,000</u>
	95,000,000

#### Note:

The Philippine Construction Corporation (PNCC) has 141,519,380 shares (99,444,759 common shares and 42,074,621 preferred shares) issued without prior registration. The PNCC, however, had already filed an application for registration of the said shares on August 2000 to the Commission and had engaged the services of Feria, Feria, Lao Noche Law Offices for the purpose.

11. Are any or all of these securities listed on the Philippines Stock Exchange?

Yes [x]

- 12. Check whether the registrant:
  - (a) has filed all reports required to be filed by section 11 of the Revised Securities Act (RSA) and RSA Rule 11 (a) thereunder and Sections 26 and 141 of the Corporation Code of the Philippines during the preceding 12 months (or for such shorter period that the registrant was required to file such report(s);

No

[]

(b) has been subject to such filing requirements for the past 90 days.

Yes [x] No []

13. Aggregate market value of the stock held by non-affiliates:

PMO (Preferred D)	25,500,000
Republic of the Philippines thru PMO	79,271,024
GSIS	47,490,383
Land Bank of the Philippines	657,836
RM Cuenca & Family	2,811,787
Universal Holding Corporation	24,780,746
Independent Realty Corporation	39,605
Others	19,393,378
Total	199,944,759
Par Value	x 10.00
	₽ 1,999,447,590

#### PART I BUSINESS

#### (A) Description of Business

#### 1. Business Development

The company was originally incorporated under the name of Construction Development Corporation of the Philippines (CDCP) in 1966 for a term of fifty (50) years. The primary purpose of the company is to carry on the conduct of a general contracting business with a private or government agency or instrumentality as related to construction, and to engage in any and all activities and business undertakings as may be necessary or incidental to accomplish its primary purpose and objective. On March 31, 1977, PD 1113 granted the CDCP franchise to operate, construct and maintain toll facilities in the North and South Luzon Tollways.

On February 23, 1983 by virtue of the debt-to-equity conversion pursuant to and under the directives of LOI 1295 (which resulted in ownership of the Government of the majority of the shares of the Company), the corporate name of CDCP was changed to the PNCC (Philippine National Construction Corporation) in order to reflect the Government's majority equity interest in the Company.

On April 25, 1983, the former CDCP amended its Articles of Incorporation by, inter alia, changing its corporate name to Philippine National Construction Corporation (PNCC), under SEC Reg. No. 30939.

On December 8, 1986, proclamation No. 50 was issued promoting the privatization "for the prompt disposition of the large number of non-performing assets of the government financial institutions, and certain government-owned and controlled corporations which have been found unnecessary or inappropriate for the government sector to maintain." Proclamation No. 50 likewise provides for the creation of the COP and the APT.

By virtue of LOI 1136 and LOI 1295, 77.48% of the PNCC's voting equity has been held by various GFIs. Most of which is now held by the APT by virtue of Administrative Orders No. 14 and 64 series of 1987 and 1988 respectively. Furthermore, the PCGG has been holding/representing some 13.82% of the company's equity by virtue of a writ of sequestration, and as a result of the voluntary surrender of certain shares thereto. In fine, only 9.7% of the Company's voting equity is strictly under private ownership.

During the last 4 years, by virtue of the privatization mandate for PNCC, the company has veered away from active involvement for its construction operations, but rather focused more on the operation and maintenance of its tollways.

On February 10, 2005, PNCC has turned-over the operations and maintenance of the North Luzon Tollways to the Manila North Luzon Tollways Corporation (MNTC), the joint venture company of the PNCC and the First Philippine Infrastructure Development Corporation (FPIDC) together with Leighton Contractor Asia Ltd. and Egis Project Systems.

PNCC entered into a joint partnership for the South Luzon Tollway with Indonesia's P.T. Citra Lamtoro Gung Persada to build the elevated toll road or Skyway System from Nichols to Bicutan. The at-grade portion from Nichols to Alabang has likewise been upgraded under this JV agreement. The Citra Metro Manila Tollways Corp. (CMMTC) is the joint venture company which is currently running these segments (since 1999). In the year 2007, CMMTC had finalized its program for Stage 2 of the Skyway System, i.e., extending it to Sucat and Alabang. The execution of said project led to the replacement of PNCC Skyway Corporation as Skyway operator in the latter part of 2007. Subsequently, construction for Stage 2 of the Skyway System commenced.

PNCC currently has a joint venture agreement with the Malaysian Company, MTD Capital, for the Alabang to Calamba stretch, to undertake the following SLEX Projects: the rehabilitation and upgrading of the Alabang Viaduct, the expansion and rehabilitation of the Alabang to Calamba segment and the construction of a 7.8 km extension toll road from Calamba to Sto. Tomas. Substantial completion of the herein works have been attained as of 2007. These would comprise PNCC's construction activities besides the usual road repair and maintenance works.

As PNCC braced its workforce to meet the challenges of its newly inked joint venture partners, Executive Order No. 605 was issued directing all government agencies to install a Government-wide quality management program. PNCC has endeavored to be compliant with the said directive, and sought to acquire and maintain an ISO 9001 certification to initially cover its expressway operations under the joint ventures.

On August 10, 2007, the PNCC ISO Committee was created. Being committed to provide full client satisfaction through quality, safe and timely completion of infrastructure projects, delivery of products and services, and to operate its tollways system by providing safe and convenient travel for its users, selected employees underwent ISO trainings starting August of 2007. Subsequently, the company with the full support of its Board, adopted and implemented the Quality Management System manual for this purpose. On December 15, 2009, Stage 1 (Documentation) Certification Audit was conducted by Certification Body, SGS Philippines.

In 2007, PNCC launched its corporate social responsibility program through the creation of PNCC Foundation, Inc., with its mission of "Building Dreams, Building Lives." The foundation's activities are focused on promoting education, arts and health. Modest humanitarian donations have been made to needy cases and victims of disasters and calamities. Workshop for kids on English enhancement, mathematics, music and acting are undertaken during the summer break. The Foundation started its successful free clinic program for the underprivileged by treating Diabetic Gangrene patients by boosting their immune systems. The Foundation further plans to hold free clinics for hard-to-treat diseases like dementia, stroke, alzheimer's disease, autism, leukemia, cancer, asthma and similar hard-to-treat diseases.

The Foundation, with the full support of the PNCC Board of Directors, was able to achieve these significant milestones which contributed to the improvement of PNCC's corporate image and at the same time boost the morale and productivity of its employees.

#### 2. Business of Issuer

PNCC offers the following services, in the order of priority and focus of its operations:

- 1. Tollway operation / maintenance
- 2. General construction services
- 3. Property leasing lease of the portion of PNCC's property in the Reclamation area, Pasay City
- 4. Subsidiaries:
  - a. Dasmariñas Industrial Steelworks Corporation (DISC)
    - steel fabrication
  - b. Traffic Control Products Corporation (TCPC)
    - manufactures thermoplastic paints and other traffic signs, traffic lights, post lanes and parking meters
  - c. PNCC Skyway Corporation
    - operation and maintenance of the Skyway. The turn-over of the operation and maintenance activities of Skyway to another firm inevitably led to the wind-up of the company's business.
  - d. Tierra Factors Corporation (TFC)
    - Marketing of heavy equipment and machinery on exclusive dealership agreement with foreign principals
  - e. CDCP Farms Corporation
    - agricultural operations like cattle livestock, fish culture and development, fruit and vegetable industries, canning and processing, etc.

The last 3 subsidiaries (i.e. PNCC Skyway Corporation, Tierra Factors and CDCP Farms) are currently on an inactive status.

#### (a) Description of Registrant:

PNCC is credited for building and managing the two (2) most important thoroughfares of Metro-Manila and the vital links to neighboring provinces which is the North Luzon Tollway (84 km. from Balintawak to Sta. Ines, Pampanga) and the South Luzon Tollway (44 km. from Makati to Calamba, Laguna).

Consistent in its effort of providing safe and convenient tollway travel, PNCC is aggressively pursuing via joint venture arrangements the upgrading of its tollways

and service facilities to international standards to improve its services to the monitoring and commuting public.

The PNCC has been a reliable local and international partner in the development and construction of roadway and industrial infrastructure projects. It specializes in a wide range of construction and engineering activities and phases. Among the services it offers include construction and project management, concrete precasting, steel fabrication, materials processing and equipment rebuilding. It has successfully undertaken the construction and development of roads and highways, bridges and viaducts, industrial plants and facilities, dams and water treatment works, offers and commercial buildings, port and harbors, reclamation projects, airport and mass housing.

The company was also actively engaged in construction related and other commercial activities through its various subsidiaries. Though entirely independent from the PNCC, the individual accomplishments of these affiliate companies are reflections of the vision and mission that PNCC is striving and working to attain.

The bulk of the Company's revenues for the last 3 years is derived primarily from the collection of its tollway fees. Other income are sourced from its past construction projects and proceeds from its equipment rental operations and property leasing.

#### **Tollway Operations**

As the sole operator and franchise holder of the North and South Luzon Tollways (including any future extension/linkages thereof), the PNCC has entered into joint venture agreements with foreign and local partners for the upgrading and expansion of the existing expressways.

The North and South Luzon Tollways are the government's first visionary undertaking and marked the beginning of the Build-Operate-Transfer (BOT) scheme of government. The Manila North Expressway and the Manila South Expressway (now called North and South Luzon Tollways) were opened in the 1960's as tollway facilities, with the PNCC managing their operation and maintenance. In 1977, PD No. 1113, as amended by PD 1894 was issued, granting the company the franchise to manage, operate, construct and maintain for a period of thirty (30) years, the North and South Luzon Expressways. The franchise for the North and South Tollways commenced on May 1, 1977 and expired on April 30, 2007. The PNCC franchise for Metro Manila Skyway and Metro Manila Expressway (C-6) still subsists and will commence for 30 year period after opening of the same.

The Company has also entered into a joint venture partnership with internationally notable companies and other reputable local corporations, in order that it may continue to deliver quality tollway services to the public.

A product of this partnership is the Metro Manila Skyway Project, the first elevated tollway in the country, built in a joint venture partnership with Indonesian Firm PT Citra. Another project is the undertaking with First Philippine Infrastructure Development Corporation (FPIDC) in rehabilitating, refurbishing and expanding the North Luzon Tollway, extending the same to Subic and Clark Special Economic Zones and constructing the Northern portion of the Circumferential Road 5 (C-5) from U.P. to Letre.

Another product of partnership is the Project Toll Roads, a joint venture partnership with Hopewell Holdings Limited (HHL) to undertake the financing, rehabilitation, upgrading, construction, completion of South Luzon Expressway. In 1998, HHL together with Crown Equities, Inc., incorporated and registered with PSE, Hopewell Crown Infrastructure, Inc. (HCII) to undertake the project. However in 2004, MTD Equity Sdn. Bhd., a Malaysian company, expressed its interest and commitment to provide requisite financial and technical resources and expertise for the Project, by participating as an equity partner in the HCII, and has since taken over HCII as the principal investor for the Project. The project started in the latter part of 2006 and nearing completion in 2008 which includes the rehabilitation and extension of the South Luzon Tollway, the expansion and rehabilitation of the Alabang - Calamba stretch and construction of the Calamba – Sto. Tomas segment.

On November 14, 2008, PNCC bought shares into Alabang-Sto. Tomas Development, Inc. (ASDI) as a minority partner of NDC. ASDI is a special project company incorporated by National Development Corporation (NDC) in 2005 to develop, package, structure, invest in and/or manage investments in infrastructure projects and commercial ventures related to the development of infrastructure projects such as proposed roadway. As such, it is used as the corporate vehicle to implement the tollway concession for the Daang Hari - SLEX Link Road Project (DHSLRP). In 2009, as the company takes on the construction of the DHSLRP, PNCC infused additional equity of \$\mathbb{P}242.5\$ million thereby increasing its ownership share to 51%. The authorized capital now stands at \$\mathbb{P}\$500 million. The project will be constructed into 2 phases. Phase 1 includes the construction of the following: 1) initial two lanes of main carriageway, 2) tunnel connection to SLEX northbound and at-grade links from and to SLEX southbound, 3) rotunda connection with, 4) toll plaza and toll collection system, and 5) relocation/construction of local/service roads. While Phase 2 construction is consist of: 1) additional two lanes to expand to 4-lane toll road, 2) flyover connection from SLEX northbound, and 3) other works (additional toll booths, etc.).

On June 2009, advance works on the area is being done by PNCC. Relocation of formal and informal settlers was spearheaded by the National Housing Authority (NHA). Expropriation of private properties affected by the Project is being handled by the Office of the Government Corporate Counsel (OGCC).

PNCC's construction contracts are usually secured via participation in public biddings either singly or in joint venture with other partners, upon invitation by any government or private owner.

#### **Equipment Rental Operations**

The closing of the books of the Equipment Management Division was completed in the first quarter of 2008 after said division stopped operations in 2007. Hence, equipment support to in-house construction projects and the rental of equipment to outside clients were no longer pursued in 2008.

#### Competition

• Tollways – Related:

PNCC is the sole operator and franchise holder of the North and South Luzon Tollways. In relation thereto, the company is not subject to any competition in its tollway operations both direct or indirect. However, with the joint venture agreements which PNCC entered into with foreign and local partners for the upgrading and expansion of its existing tollways, company revenues from its tollways operations have been subsequently reduced.

For use of the tollways, the motoring public is considered a "captive market" for PNCC.

For the establishment of service facilities along the tollways, the 3 major oil firms (Shell, Caltex, Petron) comprises PNCC's present market to already include other oil companies willing to put up their own service facilities.

- Construction Related:
  - Present Markets:
    - a. National Government Infrastructure Projects (Ex. DPWH Projects)
    - b. Government Agencies Infrastructure Projects (Ex. CIAC, NAIA Projects)
    - c. Private Agencies Infrastructure Projects (Ex. SM)
    - d. Overseas Infrastructure Projects (Ex. Siem Reap Airport, Cambodia)
    - e. In-House Projects (Ex. Tollways Rehabilitation)

- List of Major Competitors
  - 1. Major <u>local</u> contractors with Triple A license, engaging in general engineering and construction (Ex. EEI, DMCI, FF Cruz, etc.)
  - 2. Major <u>foreign</u> contractors with Triple A license engaging in general engineering and construction (Ex. Toyo, Hanjin, Sumitomo, etc.)
- Equipment Related business no longer pursued

#### **Effects of Government Regulations:**

**Tollway Operations:** 

By virtue of PD 1113 (as amended by PD 1894), PNCC was granted the franchise to construct, and maintain toll facilities in the North and South Luzon Expressways and for other purposes.

#### Coverage:

NLT – Balintawak to Carmen Rosales, Pangasinan SLT – Nichols to Lucena, Quezon Metro Manila Expressway (MME) - Bicutan, Parañague to Meycauayan, Bulacan

Any and all such extension, linkages or stretches Divert original route, change original end points of NLT and SLT

#### Term:

- a. For NLT and SLT
  - Thirty (30) years from May 1, 1977 to April 30, 2007 On April 27, 2007
     PNCC was issued a Toll Operations Certificate (TOC) for the operation and maintenance of the SLEX.
- b. For MME and all Extensions, Linkages, Stretches and Diversion
  - Thirty (30) years from date of completion of the project

The validity period of the said franchise is a significant factor considered in negotiations with prospective joint venture partners to either improve, expand or extend the tollways.

#### Construction Operations:

PNCC is basically governed by R.A. No. 9184 (The Government Procurement Reform Act), as it is classified as a government-acquired asset corporation.

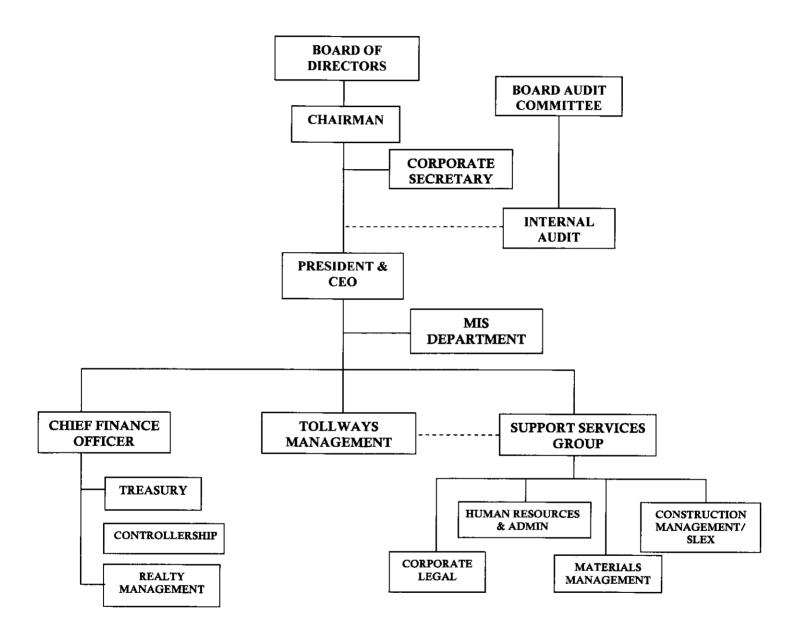
Although it participates in the prequalification and bidding processes for government-related projects, it however may engage in negotiated procurement in accordance with R.A. 9184, subject to the pertinent provisions of Executive Order No. 109-A with respect to the rules and procedures on the approval of government contracts.

As to private construction projects, it can participate either through the bidding or negotiated process in accordance with the project owner's requirements.

As to compliance with environmental laws, PNCC abides by all laws and processes of the Environmental Compliance Law, both for its government or private construction undertakings.

#### **ORGANIZATIONAL SET-UP:**

#### **TABLE OF ORGANIZATION 2009**



## **ORGANIZATIONAL SET-UP:**

Total Number of PNCC Employees Per Sector As of December 31, 2009

Division/Group	Rank &	Supervisory	Manager	Executive	Total
	File				
Central Office	45	17	30	8	100
Tollways	566	88	9	1	664
Management					
Division (TMD)				]	
TOTAL	611	105	39	9	764

		COVERING PERIOD			
CBAs	Number	From	То		
PNCC-Toll Operations     Employees And Workers     Union (TOEWU)	89	Feb. 01, 2005	Jan. 31, 2010		
2. PNCC Tollway Company Guard Union (PTCGU)	60	June 01, 2003	May 30, 2008		
3. PNCC Central Office Rank & File Union (PCORFU)	15	Jan. 01, 2004	Dec. 31, 2008		
SUPERVISORY					
1. PNCC-Tollways Supervisors Association (PTSA)	59	Jan 16, 2006	Jan. 15, 2011		
2. Philippine Central Office Supervisors Association (PCOSA)	5	Jan. 01, 2004	Dec. 31, 2008		
TOTAL	228				

#### **Business of Subsidiaries**

#### DASMARIÑAS INDUSTRIAL & STEELWORKS CORPORATION

#### **Background**

The Dasmariñas Industrial and Steelworks Corporation (DISC) is the principal steel fabrication arm of the PNCC. Established in 1973 under the Systems Construction Group (SCG) of the company, its main industry was to manufacture prefabricated steel structures for the various construction projects of PNCC.

SCG marketed its products under the label "Systemas" and remarkably succeeded in helping PNCC reduce construction costs, accelerate completion dates and improve over-all product quality. In 1979, to further promote and enhance its merchandise, the PNCC Management decided to separate SCG from the mother company to become a totally independent enterprise and named it Dasmariñas Steelworks Corporation (DSC). The name was supposedly derived from the name of the place where the new company was primarily intended to be located -- in Dasmariñas, Cavite.

Meanwhile, in that same year, another subsidiary was established by PNCC, the Dasmariñas Industrial Corporation (DIC), which was a spin-off from the Special Operations Group of the PNCC. This new firm handled the manufacturing, assembly and repowering of heavy construction equipment.

In 1981, in response to the country's efforts to upgrade the local steel fabrication industry, DIS and DIC were merged and recognized to become what was known as the Dasmariñas Industrial and Steelworks Corporation or DISC. It holds office at the PNCC complex in Mandaluyong City and has a manufacturing and fabrication plant in Iligan City.

Since then, DISC continued to support the country's industrial program by supplying the structural steel requirements of the nation. It offers services that cover fabrication and erection of necessary structural steels. It also undertakes design and detailed engineering works; sandblasting and painting; and rebar works as well as dismantling and demolition of existing facilities.

In the first quarter of 2006, the Securities and Exchange Commission has issued a certificate approving the quasi-reorganization of the company, with corporate acts involving the increase of capitalization where PNCC converted its receivables into equity, and changed the name of the corporation to DISC Contractor's, Builders and General Services, Incorporated (DCBGSI).

#### **Services Offered:**

#### General Engineering

Civil and Architectural Road and Bridges Site Development Infrastructure Works Water Supply and Drainage Pile Driving

#### Steel Fabrication and Erection Works

Structural Steel Frames & Structural Components Ducts, Penstocks & Piping Works

Sheet Metal Fabrication and Finishes

Demolition and Dismantling

Sandblasting and Painting

Heat Exchanges, Atmospheric and Pressure Vessels

Tower, Tanks and Silos

#### Materials Testing & Quality Control

Soils and Soil Aggregate

California Bearing Ratio

Grading

Liquid / Plastic Limit

Field Density

Coarse and Fine Aggregates

Grading

**Specific Gravity** 

Unit Weight

Abrasion

Field Density

Asphalt

Extraction/Grading

Marshall Stability & Flow

Specific Gravity

Field Density Determination

Concrete

Compressive/flexure strength

Reinforcing Steel Bars (all sizes)

Tensile strength

Bending

#### **General Services**

**Janitorial** 

Towing

Greening and Grass Cutting

Landscaping Services

**Patrol Services** 

Job Contracting

#### **Client Roster**

1. Philippine National Construction Corporation

- 2. Skyway Operations and Maintenance Corp. (SOMCO)
- 3. Philippine Phosphate Fertilizers, Inc.
- 4. Global Steelworks (NSC)
- 5. OVR Enterprises

#### **Competitors:**

- TAISEI Philippines
- Roblette Corporation
- TACOPHILE Engineering
- Metaphil
- Meiscor
- Grand Span
- Stonerich Builders
- Potential labor cases which may further add to financial problems

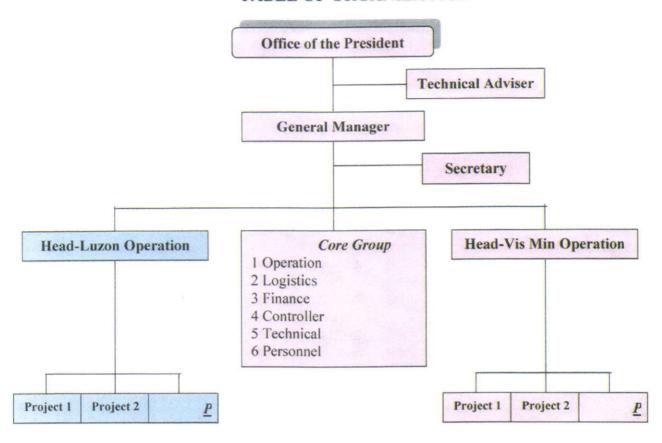
### **Steel Materials Supplier**

- 1. Remington Industrial
- 2. Topmark Steel Corporation
- 3. P.I. Hardware & Milling Supply
- 4. Rapid Forming Corporation
- 5. Jowood Industries
- 6. Regan Industrial Supply

## Marketing Mix Strategy

Product/Service	Target Client	Pricing Strategy	Responsible Unit	Product Strategy	Promotional Techniques
Fabrication /     Erection of     Structural Steel	Phil. Phosphate Fertilizers  Cagayan de Oro project	Keep prices as low as possible by:  - Source for the lowest material / equipment price thru bidding  - Keep mark-up reasonable  - Maintain and retool equipment  - Maximize productivity  Keep prices as low as possible by:  - Source for the lowest material / equipment	Vis-Min Operations	Direct Mails / Negotiations Bidding participation Representations Bidding participation	
		price thru bidding  - Keep mark-up reasonable  - Maintain and retool equipment  - Maximize productivity		Direct mails / Negotiations News paper scanning Representation	Maintenance of website Brochures Billboard
2. Tollway Maintenance	PNCC Skyway	- Negotiate prices	Luzon Operations	Direct Mails / Negotiations Sustained exemplary performance	Advertise- ment Advertise- ment (e.g.
3. Civil Works	PNCC, MTD	Keep prices as low as possible by:  - Source for the lowest material / equipment price thru bidding  - Keep mark-up reasonable  - Maintain and retool equipment  - Maximize productivity	Luzon Operations	Direct Mails / Negotiations	yellow pages)
4. Materials Testing	Various Projects	Keep testing fees at par with competitors if not lowest	Luzon Operations	Bidding participation Direct mails / Negotiations News paper scanning Representation	
5. Janitorial Services	PNCC SOMCO	- Negotiate prices	Luzon Operations	Sustained exemplary performance	
6. Others	Various Project owners / contractors	Keep prices as low as possible by: - Source for the lowest material / equipment price thru bidding - Keep mark-up reasonable - Maintain and retool equipment - Maximize productivity	Luzon & Vis- Min Operations	Bidding participation Direct mails / Negotiations News paper scanning Representation	

# DASMARIÑAS INDUSTRIAL & STEEL CORPORATION TABLE OF ORGANIZATION



	2009
Executive	1
Managerial	4
Supervisory	14
Rank and File	286
Total	305

#### TRAFFIC CONTROL PRODUCTS CORPORATION (TCPC)

#### **Background**

Traffic Control Products Corporation (TCPC) was organized on June 15, 1977 as a joint venture of the Construction and Development Corporation of the Philippines (CDCP) now known as Philippine National Construction Corporation (PNCC) and Japanese firm Kikusui Lines, Inc. to manufacture thermoplastic paints and other traffic safety devices such as traffic signs (information, regulatory, warning and in-plant signs), traffic light, parking meters, etc. At that time, the main purpose was to provide CDCP with its traffic paint, signages, and traffic safety devices during construction and at the onset of operating the tollways.

Since 1981, TCPC had become a fully- owned subsidiary of PNCC while Kikusui Inc. served and continued as a consultant and main raw material supplier to the company.

TCPC specializes in the reflectorized thermoplastic paint pavement marking. This type of paint, which TCPC manufactures, is also classified as traffic paint, it is intruded on the pavement in a molten state. Except for Phil-Chemsteel Corp., the other player in the pavement marking industry, import their products in the ready-mix stage, mostly from Taiwan or Saudi Arabia. TCPC imports its raw materials direct from Kikusui, Inc. of Japan, and manufactures its own mixture in its own plant in Bicutan, Parañaque City.

#### **Product Lines:**

- Reflectorized thermoplastic traffic paint
- Solvent & waterbourne paint
- Traffic signages
- Traffic cones, barriers and delineators
- Road studs
- Traffic vest
- Rope lightsand other traffic safety devices

#### Principal Products and Services:

- 1. Supply and application of thermoplastic and solvent paint markings
- 2. Fabrication and installation of signages
- 3. Supply of traffic safety devices
- 4. Janitorial and greening services

#### **List of Clients**

#### Government:

- Philippine National Construction Corporation
- Various Local and Provincial Government Units

#### Private:

- Regoron Project Support Services (SCTEX)
- SAG-1 Training & Construction

- Rend Enterprises and General Contractor
- Readycon Trading and Construction Corporation
- Hazama Corporation
- Skyway Operations & Maintenance Corp. (SOMCO)
- China Road Construction
- R. A. Lindain Construction
- BSP & Co.

#### Thermoplastic Paint Suppliers

- Aspara Resources SDN BHD
   Subang Jaya, Selangor Darul Ehsan, Malaysia
- Dau Long Road Mark Materials Co., Ltd.
   No. 6 Zihciang 3<sup>rd</sup> Road, Nankang Industrial Park Nanton City 54065, Taiwan

#### **Competitors**

#### **Active Competitors:**

- 1. Gampik Construction
- 2. Traffic Supplies and Construction Corporation
- 3. Philchem Steel
- 4. Bine Construction
- 5. Nature's Care Construction
- 6. ISS Trading
- 7. Joy-Ace Construction
- 8. L.R. Tique Construction

#### MARKETING PLAN

#### Strategies

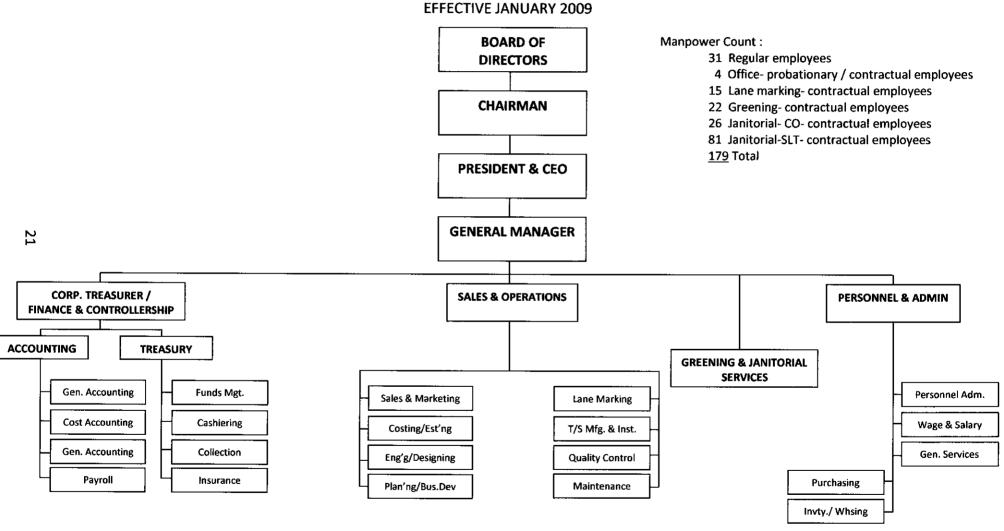
- To revive the manufacturing plant for thermoplastic paint thru sourcing raw materials from China, Taiwan and other parts of Asia except Japan which would lower the cost of production.
- To upgrade the methodology of sign fabrication by acquiring modern equipment in order to be at par with other sign fabricators.

#### Marketing / Communication & Sales

- Print advertising and publicity info-commercials via selected local trade magazines and association newsletter
- Put up billboard ads along or within PNCC properties

- Establish presence over the World Wide Web by developing company website and an active email address to handle inquiries and direct correspondence associated with prospected and contracted projects
- Provide marketing and sales kit
- Conduct product demonstrations
- Arrange sales calls / meeting
- Develop & enhance customer service relations
- Undertake a sustainable after-service customer satisfaction program

# TRAFFIC CONTROL PRODUCTS CORPORATION FUNCTIONAL TABLE OF ORGANIZATION FEFFCTIVE IANLIARY 2009



## (B) Description of Properties

The list of Real Property as of December 31, 2009 are presented below:

BOOKED PROPERTY	ITEM NO.	LOCATION	TCT No.	AREA (sq .m.)	REGISTERED OWNER
1. B TAGOLOAN PROPERTY Bo. Casinglot, Tagoloan, Misamis Oriental		BOOKED PROPERTIES:		(04 ::)	
Bo. Casinglot, Tagoloan, Misamis Oriental   T-5199			T-6198	20.687	CDCP
T-9200		<b>!</b>			
T-7904					
T-7905					
TO No. 08-14-0003-02663   3.387   CDCP					
BICUTAN PROPERTY   T-29715   107   CDCP					
2. BICUTAN PROPERTY Paranaque City			12 110: 00 14 0000 02000		CDCF
Paranaque City			+	30,320	
Paranaque City	2.	BICUTAN PROPERTY	T-29715	107	CDCP
T-29716			1 201 10		ODO
T-452587   5.123   CDCP		" " " " " " " " " " " " " " " " " " "	T-29716		CDCB
33,046     33,046       34,000     34,000     34,000     34,000     34,000     34,000     34,000     34,000     34,000     34,000     34,000     34,000     34,000     34,000     34,000   34,000     34,000     34,000     34,000     34,000     34,000   34,000     34,000     34,000     34,000     34,000     34,000   34,000     34,000     34,000     34,000     34,000     34,000   34,000     34,000     34,000     34,000     34,000     34,000   34,000     34,000     34,000     34,000     34,000     34,000   34,000     34,000     34,000     34,000     34,000     34,000   34,000     34,000     34,000     34,000     34,000     34,000   34,000     34,000     34,000     34,000     34,000     34,000   34,000     34,000   34					
3. ALBAY PROPERTY (Legaspi Lot) Bo. Estrella, Jovellar, Albay  4. MABALACAT LOT Bo. Maisac, Mabalacat, Pampanga  7.13429-R  10,000  11			, 402001		CDCF
Bo. Estrella, Jovellar, Albay				30,040	
Bo. Estrella, Jovellar, Albay	3.	ALBAY PROPERTY (Legaspi Lot)	T-78161	1.038.821	PNCC
4. MABALACAT LOT Bo. Maisac, Mabalacat, Pampanga  T-13429-R 15,000 CDCP T-134299-R 2,905 CDCP T-149,107 CDCP T-170 49,100 CDCP T-17425 850 CDCP T-17425 850 CDCP T-17425 850 CDCP T-17426 958 CDCP T-17425 71 680 CDCP T-17425 71 CDCP			170101	1,000,021	TNCC
Bo. Maisac, Mabalacat, Pampanga   T-134298-R   15,000   CDCP     T-134299-R   2,905   CDCP     T-13429-R   2,905   CDCP     T-13429-R   2,905   CDCP     T-13429-R   2,905   CDCP     T-13429-R   2,905   CDCP     T-1409-R   49,100   CDCP     T-170   49,100   CDCP     T-1742   840   CDCP     T-1742   840   CDCP     T-1742   850   CDCP     T-1742   R-174   CDCP     T-1742   R-174   CDCP     T-174   R-174   R-174   CDCP     T-174   R-174   R-174   CDCP     T-174   R-174   R-174   R-174   CDCP     T-174   R-174   R-174   R-174   R-174   R-174     T-174   R-174   R-174   R-174   R-174   R-174     T-174   R-174   R-174   R-174   R-174   R-174   R-174     T-174   R-174   R-174   R-174   R-174   R-174   R-174     T-174   R-174   R-1		, , , , , , , , , , , , , , , , , , , ,			
Bo. Maisac, Mabalacat, Pampanga   T-134298-R   15,000   CDCP     T-134299-R   2,905   CDCP     T-13429-R   2,905   CDCP     T-13429-R   2,905   CDCP     T-13429-R   2,905   CDCP     T-13429-R   2,905   CDCP     T-1409-R   49,100   CDCP     T-170   49,100   CDCP     T-1742   840   CDCP     T-1742   840   CDCP     T-1742   850   CDCP     T-1742   R-174   CDCP     T-1742   R-174   CDCP     T-174   R-174   R-174   CDCP     T-174   R-174   R-174   CDCP     T-174   R-174   R-174   R-174   CDCP     T-174   R-174   R-174   R-174   R-174   R-174     T-174   R-174   R-174   R-174   R-174   R-174     T-174   R-174   R-174   R-174   R-174   R-174   R-174     T-174   R-174   R-174   R-174   R-174   R-174   R-174     T-174   R-174   R-1	4.	MABALACAT LOT	T-134297-R	10 000	CDCP
T-134299-R   2,905   CDCP					
5. TAGAYTAY PROPERTY Bo. Tolentino, Tagaytay City  P-169 P-170 P-1					
5. TAGAYTAY PROPERTY Bo. Tolentino, Tagaytay City  P-169 P-170 P-			1 10 1200 11		0001
Bo. Tolentino, Tagaytay City		*	1	27,500	
Bo. Tolentino, Tagaytay City	5.	TAGAYTAY PROPERTY	P-169	49 107	CDCB
6. ANTIPOLO PROPERTY  • Victoria Valley Subdivision  T-7424 840 CDCP T-7425 850 CDCP T-7426 958 CDCP T-485276 741 CDCP T-485277 680 CDCP T-485277 680 CDCP T-485278 701 CDCP  • Town & Country Estate Subd.  N-3320 10,000 CDCP  7. MORONG LOT Morong, Rizal  M-18602 240 CDCP M-18603 240 CDCP M-18605 240 CDCP M-18606 240 CDCP M-18606 240 CDCP M-18607 240 CDCP M-18609 240 CDCP M-18601 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18601 382 CDCP M-18611 382 CDCP					
6. ANTIPOLO PROPERTY  • Victoria Valley Subdivision  T-7424 840 CDCP T-7425 850 CDCP T-485276 741 CDCP T-485277 680 CDCP T-485277 680 CDCP T-485278 701 CDCP  • Town & Country Estate Subd.  N-3320 10,000 CDCP  7. MORONG LOT Morong, Rizal  M-18602 240 CDCP M-18605 240 CDCP M-18605 240 CDCP M-18606 240 CDCP M-18606 240 CDCP M-18607 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18601 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18611 382 CDCP M-18611 382 CDCP		John Coloniano, Lagaytay Olty	1 110		CDCF
* Victoria Valley Subdivision  T-7424  840  CDCP  T-7425  850  CDCP  T-7426  958  CDCP  T-485276  T-485277  680  CDCP  T-485277  T-485278  701  CDCP  * Town & Country Estate Subd.  N-3320  10,000  CDCP  T-485278  7.  MORONG LOT  Morong, Rizal  M-18602  M-18603  M-18604  M-18605  M-18605  M-18605  M-18606  M-18606  M-18606  M-18607  M-18608  M-18609  M-18609  M-18609  M-18609  M-18609  M-18601  M-18609  M-18601  M-18609  M-18601  M-18601  M-18609  M-18600  M-186009  M-18601  M-18610  M-18610  M-18611  M		7		30,201	
* Victoria Valley Subdivision  T-7424  840  CDCP  T-7425  850  CDCP  T-7426  958  CDCP  T-485276  T-485277  680  CDCP  T-485277  T-485278  701  CDCP  * Town & Country Estate Subd.  N-3320  10,000  CDCP  T-485278  7.  MORONG LOT  Morong, Rizal  M-18602  M-18603  M-18604  M-18605  M-18605  M-18605  M-18606  M-18606  M-18606  M-18607  M-18608  M-18609  M-18609  M-18609  M-18609  M-18609  M-18601  M-18609  M-18601  M-18609  M-18601  M-18601  M-18609  M-18600  M-186009  M-18601  M-18610  M-18610  M-18611  M					
* Victoria Valley Subdivision  T-7424  840  CDCP  T-7425  850  CDCP  T-7426  958  CDCP  T-485276  T-485277  680  CDCP  T-485277  T-485278  701  CDCP  * Town & Country Estate Subd.  N-3320  10,000  CDCP  T-485278  7.  MORONG LOT  Morong, Rizal  M-18602  M-18603  M-18604  M-18605  M-18605  M-18605  M-18606  M-18606  M-18606  M-18607  M-18608  M-18609  M-18609  M-18609  M-18609  M-18609  M-18601  M-18609  M-18601  M-18609  M-18601  M-18601  M-18609  M-18600  M-186009  M-18601  M-18610  M-18610  M-18611  M	6.	ANTIPOLO PROPERTY	<del>†</del>		
T-7425 850 CDCP T-7426 958 CDCP T-485276 741 CDCP T-485277 680 CDCP T-485278 701 CDCP T-485278 701 CDCP  N-3320 10,000 CDCP  T-485278 701 CDCP  N-3320 10,000 CDCP  N-3320 10,000 CDCP  M-18602 240 CDCP M-18603 240 CDCP M-18604 240 CDCP M-18605 240 CDCP M-18606 240 CDCP M-18606 240 CDCP M-18608 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18610 240 CDCP M-18610 240 CDCP M-18611 382 CDCP M-18611 382 CDCP M-18611 382 CDCP	••		T-7424	840	CDCB
T-7426 958 CDCP T-485276 741 CDCP T-485277 680 CDCP T-485278 701 CDCP  • Town & Country Estate Subd. N-3320 10,000 CDCP  7. MORONG LOT Morong, Rizal M-18602 240 CDCP M-18603 240 CDCP M-18605 240 CDCP M-18606 240 CDCP M-18606 240 CDCP M-18607 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18601 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18610 240 CDCP M-18611 382 CDCP M-18611 382 CDCP  8. FINANCIAL CENTER AREA (FCA) T-34997 129,548 R. P.		Visiona valley Sabatylolon			
T-485276 741 CDCP T-485277 680 CDCP T-485278 701 CDCP  • Town & Country Estate Subd. N-3320 10,000 CDCP  7. MORONG LOT Morong, Rizal M-18602 240 CDCP M-18604 240 CDCP M-18605 240 CDCP M-18606 240 CDCP M-18606 240 CDCP M-18607 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18610 240 CDCP M-18610 240 CDCP M-18611 332 CDCP					
T-485277 680 CDCP T-485278 701 CDCP  • Town & Country Estate Subd.  N-3320 10,000 CDCP  7. MORONG LOT M-18602 240 CDCP M-18603 240 CDCP M-18604 240 CDCP M-18605 240 CDCP M-18606 240 CDCP M-18606 240 CDCP M-18607 240 CDCP M-18608 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18609 240 CDCP M-18610 240 CDCP M-18611 382 CDCP M-18611 382 CDCP  8. FINANCIAL CENTER AREA (FCA) T-34997 129,548 R. P.					
T-485278 701 CDCP  Town & Country Estate Subd.  N-3320 10,000 CDCP  14,770  T. MORONG LOT M-18602 240 CDCP M-18603 240 CDCP M-18604 240 CDCP M-18605 240 CDCP M-18606 240 CDCP M-18606 240 CDCP M-18607 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18610 240 CDCP M-18610 240 CDCP M-18611 382 CDCP M-18611 382 CDCP  8. FINANCIAL CENTER AREA (FCA) T-34997 129,548 R. P.					
* Town & Country Estate Subd. N-3320 10,000 CDCP    14,770					
7. MORONG LOT M-18602 240 CDCP M-18603 240 CDCP M-18604 240 CDCP M-18605 240 CDCP M-18606 240 CDCP M-18606 240 CDCP M-18607 240 CDCP M-18607 240 CDCP M-18608 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18610 240 CDCP M-18610 240 CDCP M-18611 382 CDCP M-18611 M		Town & Country Estate Subd			
7. MORONG LOT Morong, Rizal M-18602 240 CDCP M-18603 240 CDCP M-18604 240 CDCP M-18605 240 CDCP M-18606 240 CDCP M-18607 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18610 240 CDCP M-18611 382 CDCP M-18611 382 CDCP  8. FINANCIAL CENTER AREA (FCA) T-34997 129,548 R. P.		town a country Lotate cuba.	1, 3025	10,000	ODOF
Morong, Rizal   M-18603   240   CDCP				14,770	
Morong, Rizal   M-18603   240   CDCP	·				
M-18604 240 CDCP M-18605 240 CDCP M-18606 240 CDCP M-18607 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18610 240 CDCP M-18611 382 CDCP M-18611 382 CDCP M-18611 382 CDCP M-18611 7-34997 129,548 R. P.	7.				
M-18605 240 CDCP M-18606 240 CDCP M-18607 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18610 240 CDCP M-18611 382 CDCP M-18611 382 CDCP  8. FINANCIAL CENTER AREA (FCA) T-34997 129,548 R. P.		Morong, Rizal			
M-18606 240 CDCP M-18607 240 CDCP M-18608 240 CDCP M-18609 240 CDCP M-18610 240 CDCP M-18611 382 CDCP M-18611 382 CDCP  8. FINANCIAL CENTER AREA (FCA) T-34997 129,548 R. P.				240	CDCP
M-18606       240       CDCP         M-18607       240       CDCP         M-18608       240       CDCP         M-18609       240       CDCP         M-18610       240       CDCP         M-18611       382       CDCP         2,542         8.       FINANCIAL CENTER AREA (FCA)       T-34997       129,548       R. P.				240	CDCP
M-18607       240       CDCP         M-18608       240       CDCP         M-18609       240       CDCP         M-18610       240       CDCP         M-18611       382       CDCP         2,542         8.       FINANCIAL CENTER AREA (FCA)       T-34997       129,548       R. P.				240	CDCP
M-18608       240       CDCP         M-18609       240       CDCP         M-18610       240       CDCP         M-18611       382       CDCP         2,542         8.       FINANCIAL CENTER AREA (FCA)       T-34997       129,548       R. P.					CDCP
M-18609       240       CDCP         M-18610       240       CDCP         M-18611       382       CDCP         2,542         8.       FINANCIAL CENTER AREA (FCA)       T-34997       129,548       R. P.					
M-18610       240       CDCP         M-18611       382       CDCP         2,542       2,542         8. FINANCIAL CENTER AREA (FCA)       T-34997       129,548       R. P.				240	
M-18611     382     CDCP       2,542       8. FINANCIAL CENTER AREA (FCA)     T-34997     129,548     R. P.			M-18610	240	
8. FINANCIAL CENTER AREA (FCA) T-34997 129,548 R. P.			M-18611		
14,1,					
14,1,					
	8.		T-34997	129,548	R. P.
		Pasay City			

ITEM NO.	LOCATION	TCT No.	AREA (sq .m.)	REGISTERED OWNER
9.	DASMARINAS LOT	T-98739	75,000	
ļ <u>-</u>	Bo. Langkaan, Dasmarinas, Cavite			
10	PORAC LOT	T-7052	116,591	PNCC
10.	Porac, Pampanga	1-7052	110,001	FNCC
-	Forac, Fampanga			
11.	STA. RITA PROPERTY	T-260678	20,000	Remedios Bengzon
	(NLT Office)			
	Sta. Rita, Guiguinto, Bulacan			
40	DOCALIE DECT ADEA	T 00 000M	722	CDCD
12.	BOCAUE REST AREA	T-29.308M T-26.154M	733 2,801	CDCP CDCP
	NLEX, Bocaue, Bulacan	T-26.560M	4,404	CDCP
1		T-29.309M	1,141	CDCP
]		TD-6807	847	CDCP
			9,926	
В.	UNBOOKED PROPERTIES			-
B.I	PNCC LISTED PROPERTIES			
1.	PILILLA PROPERTY	M-13027	500	M. de Jesus & P. Castalone
'`	Pililla, Rizal	M-13027	500	M. de Jesus & P. Castalone
	i ima, Mzai	M-13031	500	M. de Jesus & P. Castalone
		M-13032	500	M. de Jesus & P. Castalone
		M-13033	500	M. de Jesus & P. Castalone
		M-13034	500	M. de Jesus & P. Castalone
		M-13038	459	M. de Jesus & P. Castalone
		M-13039	702	M. de Jesus & P. Castalone
		M-13040	607	M. de Jesus & P. Castalone
		M-13041 M-13042	500 500	M. de Jesus & P. Castalone M. de Jesus & P. Castalone
		M-13042	500	M. de Jesus & P. Castalone
		M-13044	500	M. de Jesus & P. Castalone
		M-13045	500	M. de Jesus & P. Castalone
		M-13046	500	M. de Jesus & P. Castalone
			7,768	
	OUT OR RECORD COMPONENTS			
2.	GULOD RESORT CONDOMINIUM			
	Nasugbu, Batangas			
	Apartment 5-102	C-321	34.65	Land Bank
	Apartment 5-102     Apartment 5-302	C-335	34.65	Land Bank
	7 Apartment o ooz	3 303	69.30	
B.2	CDCP FARMS CORP. PROPERTIES			
1.	TABANG PROPERTY	T-131500	4,945	CDCP Farms Corporation
	Tabang, Guiguinto, Bulacan	T-131501	678	CDCP Farms Corporation
			5,623	
	DIRECTOR OF THE CONTRACT OF TH	LOST DATES		
2.	BUKIDNON PROPERTY	OCT P-11636	31,600	Eduardo Martin
	Bukidnon, Mindanao	OCT P-3357 OCT P-5817	52,900	Leona Sumael
		TCT T-14452	64,600 129,900	Candelario Tutanes Romeo Mata
		OCT P-13741	66,100	Romeo Mata
		OCT P-13740	56,000	Romeo Mata
[			401,100	

#### RIGHT OF WAY LOTS NOT RECORDED IN THE BOOKS

PLAZA		-		property.
FERNANDO SECTION Mexico, Pampanga BALINTAWAK TOLL	T- <b>45</b> 3508	93	Damaso Borgonia	No documents on the acquisition of
MEXICO-SAN	T-376428-R	918	RP	
Bamban,Tarlac	T-17220 <b>Total</b>	34,704 <b>80,693</b>	L. Galang & I. Gatus	Double sale case. Former owner cannot be located.
MABALACAT- BAMBAN NLT EXTENSION	T-310371	45,989	Horacio Mercado, et.al. & PNCC	With deficient transfer documents.
MARAL 6017	Total	838,951		NAPAL ALEGAZIAN AND ALEGAZIAN
	7-251671	27,275	NHA/TeresitaTiglao	Double sale case. Case with Corp. Legal.
	T-251670	18,913	NHA/TeresitaTiglao	Double sale case. Case with Corp. Legal.
	T-236300	2,683	DBP	With deficient transfer documents.
	T-236300	122	DBP	With deficient transfer documents.
	T-9330	10,298	Julian Dycaico	With deficient transfer documents.
	T-246299	4,818	Teodoro Tiglao, Jr.	With deficient transfer documents.
	T-30884	1,989	Angelo Hizon	On-going transfer process
	T-147137	6,561	Marina Gueco	With deficient transfer documents.
	T-157403	529	Cirilio Tuazon	With deficient transfer documents.
	T-281288	1,833	Justinio Pare, et.al.	PNCC With deficient transfer documents.
	T-146085	2,770	Jose Angeles, et.al.	Documents with RD, awaiting transfer t
	T-170047	8,394 <b>390,730</b> .	PNCC	Original TCT with Treasury Vault
	T-170048	5,871	PNCC	Original TCT with Treasury Vault
	T-326195	12,717	RP	0.1111707
	T-326191	98,550	RP	
	T-326189	2,717	RP	
	T-324511	6,757	RP/PNCC	Original TCT with Treasury Vault
	T-383725-R	14,093	RP/PNCC	
	T-32250	1,328	PNCC	
	T-389849-R	16,316	PNCC	Original TCT with Treasury Vault
	T-396409-R T-422175-R	5,621	PNCC	Original TCT with Treasury Vault
	T-483506-R	6,113.50 13,236	PNCC PNCC	Original TCT with Treasury Vault Original TCT with Treasury Vault
	T-486761-R	15,545	PNCC	Original TCT with Treasury Vault
	T-412604-R	3,728	PNCC	Original TCT with Treasury Vault
	T-486760-R	16,064	PNCC	Original TCT with Treasury Vault
	T-270509-R	15,182	PNCC	Original TCT with Treasury Vault
	T-250433-R	524	PNCC	Original TCT with Treasury Vault
	T-250431-R	4,290	PNCC	Original TCT with Treasury Vault
	T-292400-R	10,663	PNCC	Original TCT with Treasury Vault
	T-292577-R	42,154	PNCC	Original TCT with Treasury Vault
	T-318878-R	5,473	PNCC	Original TCT with Treasury Vault
EXPRESSWAY	T-318876-R T-318413-R	17,279 65,093	PNCC PNCC	Original TCT with Treasury Vault Original TCT with Treasury Vault
	T 040070 D	47070	DNCC	A Chining I TOT with Tenney I Vowit

#### (C) Legal Proceedings

## Major Cases Status as of December 2009

1). Radstock Securities Limited vs. PNCC
Civil Case No. MC 01-1398; CA G.R. No. 66654; SC G.R. No. 156887
(Handled by the Office of the Government Corporate Counsel (OGCC))
Date of Institution: January 23, 2001

This is a complaint for sum of money and damages filed by Radstock Securities Limited ("Radstock") as the assignee of the credit obligations of PNCC to Marubeni Corporation, amounting to more or less P3Billion, including interest and penalties. The obligation arose from two (2) transactions which the Basay Mining Corporation ("Basay"), a former subsidiary of CDCP (now PNCC), with Marubeni Corporation ("Marubeni") to wit: (a) Advance Payment Agreement dated August 9, 1978 wherein Marubeni advanced to Basay an amount of US\$5,000,000.00 for the purchase of copper concentrates, and (b) Loan Agreement dated May 19, 1980 whereby Marubeni loaned to Basay a total of Y5,460,000,000.00 for its expansion project. It is alleged that PNCC is bound by a Letter of Guarantee dated September 29, 1980, which was executed by CDCP Executive Vice-President Alfredo V. Asuncion, binding CDCP to guarantee irrevocably in favor of Marubeni the loan and all obligations of Basay. PNCC alleges, by way of defense, that Radstock's cause of action is barred by prescription and that Alfredo V. Asuncion, who executed the Letter of Guarantee, was not duly authorized by the Board of Directors.

#### **RECENT DEVELOPMENTS:**

On January 10, 2007, Radstock and PNCC filed a Joint Motion for Judgment Based on Compromise Agreement before the Court of Appeals which approved said agreement on January 25, 2007.

On January 30, 2007, Strategic Alliance Development Corporation, Intervenor of the said case, filed a Motion for Reconsideration of the Decision dated January 25, 2007, and Motion to Defer Issuance of Entry of Judgment.

On May 11, 2007, Asiavest Merchant Bankers Berhad filed an Opposition and Motion-in-Intervention (re: Judgment Based on Compromise) before the Court of Appeals

On May 31, 2007, the Court of Appeals issued a Resolution denying the (1) Motion for Reconsideration of the Decision dated 25 January 2007 and Motion to Defer Issuance of Entry of Judgment filed by Stradec and, (2) Rodolfo M. Cuenca's Motion for Intervention and Motion to Admit (Attached Motion for Reconsideration and New Trial). The Court of Appeals also denied Asiavest's Motion-in-Intervention.

On July 2, 2007, the Supreme Court, acting on the Petition for Review on Certiorari, with prayer for a temporary restraining order and/or writ of preliminary injunction filed by Strategic Alliance Development Corporation, issued a Status Quo Ante Order directing PNCC and Radstock to maintain the *STATUS QUO ANTE* effective as of this date and continuing until further orders from the Supreme Court.

On December 04, 2009, the Supreme Court rendered a decision nullifying the Compromise Agreement entered into between PNCC and Radstock.

# 2). Asiavest Merchant Berhad vs. CA and PNCC G.R. No. 110263, Supreme Court Date of Institution: July 14, 1988

This case involves the enforcement of a foreign judgment. Judgment was rendered against the PNCC in Malaysia for guarantees it issued on various construction projects. The amount involved is 5,200,000 Malaysian Ringgit. The trial court and the Court of Appeals rendered a decision in favor of the PNCC.

The Supreme Court rendered a decision reversing the decision of the Court of Appeals. Inasmuch as said decision of the Supreme Court is now final and executory, counsel for Asiavest is now moving for execution of the above foreign judgment before the Regional Trial Court of Pasig City.

Last November 28, 2003, PNCC filed a Motion to Suspend Execution Proceedings in view of the information from the Registrar of Companies of Malaysia that Asiavest Merchant Bankers(M) Berhad no longer exists after it had gone into voluntary liquidation and winding up.

#### RECENT DEVELOPMENTS:

On February 13, 2006, PNCC filed a Motion to Quash Writ of Execution, before the RTC Branch 168 of Marikina City (formerly Pasig City).

On April 3, 2006, PNCC filed an Urgent Ex-Parte Motion to Temporary Stay the Enforcement of the Writ of Execution, which the Court has granted by virtue of its Order dated May 29, 2006.

On September 21, 2006, Asiavest filed a Manifestation and Urgent Motion to Lift Stay Order dated May 29, 2006.

On November 8, 2006, the Court denied the Urgent Motion to Lift Stay Order dated May 29, 2006.

On November 30, 2006, Asiavest filed a Motion for Reconsideration of the Order dated November 8, 2006.

On February 2, 2007 Asiavest filed three (3) motions namely: Motion for Immediate Resolution of their Motion for Reconsideration dated November 30, 2006, Motion/Application for Appointment of a Receiver of PNCC's Assets, and Motion to Inhibit.

On March 4, 2008, RTC- Branch 67, Pasig City, the Hon. Amorfina Cerrado-Cezar presiding, issued an Omnibus Order DENYING Asiavest's Motion for Reconsideration and Motion for Appointment of Receiver.

Asiavest has filed a Petition for Certiorari (Rule 65) with the Court of Appeals assailing the RTS's Omnibus Order. In its October 28, 2008 Decision, the Court of Appeals DENIED and DISMISSED Asiavest's Petition in that the trial court did not commit any grave abuse of discretion. A Motion for Reconsideration was filed by Asiavest but the same was denied by the Court of Appeals in its Resolution dated January 8, 2009.

Asiavest appealed the Decision of the Court of Appeals by way of Petition for Review on Certiorari before the Supreme Court.

On April 15, 2009, the Supreme Court denied Asiavest's Petition on the following ground: (1) insufficient or defective verification under Sec 4, Rule 7, 1997 Rules of Civil Procedure, as amended, and (2) defective or insufficient certification against forum shopping in violation of Sec. 5, Rule 7, 1997 Rules of Civil Procedure, as amended, having submitted a photocopy of said verification/certification of non-forum shopping and for failure to attach the special resolution appointing affiants as liquidation of petitioner.

On July 13, 2009, the Supreme Court (First Division) denied with finality Asiavest's **Motion for Reconsideration** the April 15, 2009 resolution of the Supreme Court denying Asiavest's Petition on the following ground: (1) insufficient or defective verification under Sec. 4, Rule 7, 1997 Rules of Civil Procedure, as amended, and (2) defective or insufficient certification against forum shopping in violation of Sec. 5, Rule 7, 1997 Rules of Civil Procedure, as amended, having submitted a photocopy of said verification/certification of non-forum shopping and for failure to attach the special resolution appointing affiants as liquidators of petitioner.

Present Status: Case is back in RTC for presentation of evidence by Asiavest.

3). PNCC vs. Asiavest Merchant Bankers
G.R. No. 172301, Supreme Court
CA-GR CV No. 50948, Court of Appeals
Civil Case No. 64367, RTC Pasig Branch 153
Date of Institution: April 12, 1994

This case arose after Asiavest-CDCP, a corporation organized by both CDCP (PNCC) and Asiavest Merchant Bankers (which acted as PNCC's subcontractor in Malaysia), failed to complete the project in Malaysia Asiavest thus sought reimbursement of the amount it paid to the State of Pahang (Malaysia) after the surety bond it issued to guarantee PNCC's project in Malaysia was called. The amount involved is 3,915,053.54 Malaysian Ringgit.

On April 12, 1994, Asiavest instituted the case before the RTC of Pasig. PNCC thru OGCC had filed four (4) motions for extension of time to file answer and/or any responsive pleading. However, PNCC was not able to file its Answer to the Complaint because the transactions were executed in Malaysia and the documents were not then immediately available. Thus a judgment by default was rendered by the trial court. Effort were made towards lifting of the default order and reconsideration of the decision, but same were denied.

PNCC appealed the case to the Court of Appeals but was dismissed in its Decision dated June 10, 2005. A Motion for Reconsideration was filed but the same was denied.

A Petition for Review on Certiorari was filed before the Supreme Court which is now pending resolution.

# 4). Ernesto B. Francisco, Jr. et.al. vs. TRB, PNCC, et.al Supreme Court En Banc, G.R. No. 166910 Date of Institution: February 2005

On February 21, 2005, Atty. Ernesto B. Francisco, Jr. and Jose Ma. O. Hizon filed a Petition for Certiorari and Prohibition with Prayer for TRO and/or Writ of Preliminary Injunction against the Toll Regulatory Board (TRB), Philippine National Construction Corporation (PNCC), Manila North Tollways Corporation (MNTC), Benpres Holdings Corporation (BHC), First Philippine Infrastructure Development Corporation (FPIDC), Tollway Management Corporation (TMC), PNCC Skyway Corporation, Citra Metro Manila Tollways Corporation(CMMTC) and Hopewell Crown Infrastructure, Inc.(HCII).

The Petition seeks to nullify the following: (a) the Supplemental Toll Operating Agreement dated April 30, 1998; (b) the Supplemental Toll Operating Agreement dated November 27, 1995; (c) Supplemental Toll Operating Agreement covering the South Luzon Tollway Project and TRB Board Resolutions issued pursuant to the said agreement; (d) declare unconstitutional Sec. 3 (a) of PD 1112, otherwise known as "Toll Operations Decree" in relation to Sec. 3 par. (d) thereof; Sec. 8, par. (b) of PD No. 1894, Sec. 3, par. (h), PD 1112 and Sec. 13 of PD 1894.

Petitioner likewise prays for the issuance of a TRO and/or Writ of Preliminary Injunction restraining respondents from implementing the initial toll rates for the North Luzon Tollway pursuant to TRB Resolution No. 2005-04 adopted on January 27, 2005 and the

adjusted toll rates for South Luzon Tollway and Metro Manila Skyway pursuant to TRB Board Resolution No. 2004-53 adopted on November 26, 2004.

On June 21, 2005, PNCC and PNCC Skyway Corporation filed a Joint Comment alleging, among others: (1) that the petitioner have no 'locus standi' to bring or institute the present suit; (2) petitioners failed to exhaust administrative remedies; (3) petitioners' direct recourse to this Honorable Supreme Court is highly improper; (4) public bidding is inapplicable in tollway projects undertaken pursuant PD Nos. 1112, 1113 and 1894; (5) the STOA between the Republic of the Philippines, PNCC and CITRA is in accordance with PD Nos. 1112, 1113, and 1894; (6) the default clauses of the STOA do not prevent the TRB from exercising its regulatory function.

In a Resolution dated November 17, 2005, a copy of which was received on December 16, 2005, the Supreme Court En Banc granted petitioners' request for extension of time to file its Consolidated Reply. A copy petitioners' Consolidated Reply was received last October 17, 2005.

This case has been consolidated with G.R. No. 166917 entitled Hon. Imee Marcos, et al vs. R.P., et. al. in an Order dated March 20, 2007.

# 5). Hon. Imee Marcos, et.al. vs. The Republic of the Philippines represented by TRB, PNCC, et.al.

Supreme Court En Banc, GR No. 166917
Date of Institution: October 2005

On October 19, 2005, petitioners Hon. Imee Marcos, et.al. filed a Petition for Certiorari and Prohibition against the Republic of the Philippines represented by the Toll Regulatory Board (TRB), Manila North Tollways Corporation (MNTC), Philippine National Construction Corporation (PNCC) and First Philippine Infrastructure Development Corporation (FPIDC).

The petition for Certiorari seeks to declare as null and void the following: (1) the Memorandum of Understanding dated February 8, 1994; (2) the Assignment of PNCC's usufructuary rights as embodied in the Notice of Approval of former Pres. Fidel V. Ramos dated May 16, 1995; (3) the Joint Venture Agreement dated August 29, 1995; (4) the Joint Investment Proposal dated June 16, 1996; (5) the Supplemental Toll Operations Agreement (STOA) dated April 30, 1998; (6) the Notice of Approval of Pres. Fidel V. Ramos dated June 15, 1998 of the said STOA; and (7) the grant by TRB of the provisional toll rate increases published February 9, 2005.

Petitioner likewise prays for the issuance of a TRO and/or Writ of Preliminary Injunction restraining respondents from enforcing and implementing the Memorandum of Understanding, Joint Venture Agreement, Supplemental Toll Operating Agreement for being null and void, violative of the law and constitution and for allegedly being grossly disadvantageous to government, and for violating the rules on public bidding.

In compliance with the Resolution dated November 8, 2005, issued by the Supreme Court En Banc, the respondents filed their respective comment.

This case has been consolidated with G.R. No. 166910 entitled Ernesto B. Francisco, Jr. et. Al. vs. TRB, et. al in an Order dated March 20, 2007.

6). Gising Kabataan Movement, Inc., et. al. vs. The Republic of the Philippines Acting through the Toll Regulatory Board (TRB), et.al.
Supreme Court, Second Division, GR. No. 173630
Date of Institution: August 4, 2006

On August 4, 2006, petitioners Gising kabataan et. al. filed a Petition for Certiorari and Prohibition with prayer for the issuance of a temporary Restraining Order and/or Writ of Preliminary Injunction against the Republic of the Philippines represented by the Toll Regulatory Board (TRB), and Philippine National Construction Corporation (PNCC).

The petition for Certiorari seeks to declare as null and void the Supplemental Toll Operations Agreement (STOA) entered into by TRB and PNCC.

Petitioner likewise prays for the issuance of a TRO and/or Writ of Preliminary Injunction restraining respondents from enforcing and implementing the Supplemental Toll Operating Agreement for being null and void, violative of the law and constitution.

PNCC through OGCC has already filed its comment dated October 16, 2006.

This case has been consolidated with G.R. No. 166910 entitled Ernesto B. Francisco, r. et. al. vs. TRB, et. al in an Order dated March 20, 2007.

7). Strategic Alliance Development Corporation vs.
Privatization Management Office et.al.
Civil Case No. 05-882, RTC Branch 146, Makati City
Date of Institution: October 2005

This concerns a complaint filed by Strategic Alliance Development Corporation (Stradec) against Privatization and Management Office (PMO) and PNCC for Declaration of Right to a Notice of Award and/or Damages, summons of which was received on October 13, 2005.

The complaint alleges that on 30 October 2000, the Asset Privatization Trust (APT) now Privatization and Management Office (PMO) offered for sale, through public bidding, the National Government's (NG) shares of stock in Philippine National Construction Corporation (PNCC) and the receivables of the National Government in the form of advances of NG to PNCC, all the future receivables of NG from PNCC, and the securities

related thereto. In the said bidding, Dong-A Consortium, to which plaintiff Strategic Alliance Development Corporation (Stradec) was a member, offered the highest bid. Said bid however, was rejected by the APT Board of Trustees and the Privatization Council for being way below the indicative price.

Stradec therefore prays that PMO and PNCC be directed to declare Dong-A Consortium as the winning bidder and that the notice of award be issued on their favor, they likewise prayed in their second, third and forth causes of action that they be reimbursed of their actual and other damages in the amount of P15,000,000.00 .

Perusal of the complaint shows that, except for being the subject of the bidding, there are no other allegations which can be considered to constitute a cause of action against PNCC. It is likewise very clear in the documents attached to the complaint that Stradec, through its consortium, had signified its acceptance of the terms and conditions of the bidding which provides, among others, that "3.1. The indicative price for the Shares, Receivables, and the Securities shall be announced on the day of the bidding"; and "4.3.1. APT reserves the right to reject any or all bids, including the highest bid, or to receive any defect or required formalities therein."

PNCC seasonably filed its Answer to the Complaint. The issues having been joined, the Court has set the case for Pre-Trial Conference after no settlement was reached during Mediation proceedings.

8). Young Professionals and Entrepreneurs of San Pedro (YPES), Laguna vs. TRB and PNCC, SCA No. 3138.

Date of Institution: September 14, 2007.

This is a special civil action for certiorari and mandamus with prayer for issuance of TRO and Injunction. In its Petition, YPES prays that:

- (a) TRB and PNCC be compelled to transfer the facilities of the SLEX to the government agency or local government unit concerned because of the end of the project proponent fixed term on May 1, 2007;
- (b) The Toll Operation Certificate covering the SLEX be annulled and set aside:
- (c) A preliminary injunction and/or TRO be issued against TRB & PNCC from implementing the collection of the toll fees along SLEX.

The main issues presented in this case are:

a) whether or not a public utility franchise is required before the private sector can operate the toll facility; and

b) whether TRB gravely abused its discretion amounting to lack or excess of jurisdiction in extending the franchise of PNCC through the TOC despite contrary provisions, statutes and the 1987 Constitution lodging the power to grant franchises exclusively in the legislature.

On 1 October 2007, PNCC filed its memorandum to YPES's application for TRO.

Meanwhile, the respondents had filed their respective Comments on the Petition.

In an Order dated March 27, 2008 petitioners' application for preliminary injunction was DENIED for lack of merit.

The parties had filed their respective Memoranda in this case after which the same shall be deemed submitted for decision.

On July 2, 2008, OGCC received a copy of the Decision dated June 23, 2008. The dispositive portion is quoted as follows:

"WHEREFORE premises considered, judgment is hereby rendered declaring that respondents TRB has committed grave abuse of discretion amounting to lack or excess of jurisdiction in granting Toll Operation Certificate to respondent PNCC which effectively extended and/or renewed the term of the franchise of the PNCC beyond the period provided under Presidential Decree No. 1113.

ACCORDINGLY, the instant Petition for Certiorari, Prohibition and Mandamus is hereby GRANTED and the questioned Toll Operation Certificate (TOC) covering the South Luzon Expressway issued by respondent TRB in April 2007, is hereby ordered ANNULED and SET ASIDE:

FURTHER, respondent PNCC is hereby immediately PROHIBITED from collecting toll fees along the SLEX facilities as it no longer has the power and authority to do so.

FINALLY, as mandated under Section 9 of PD No. 1113, respondent PNCC is hereby COMMANDED to turn over without further delay the physical assets and facilities of the SLEX including improvements thereon, together with the equipment and appurtenances directly related to their operations, without any cost, to the government through the Toll Regulatory Board in coordination with the Department of Public Works and Highways."

PNCC filed its Motion for Reconsideration on July 17, 2008 of the June 23, 2008 Decision.

On November 6, 2008, OGCC received an order dated October 24, 2008 from the RTC Pasig denying PNCC's Motion for Reconsideration for lack of merit.

PNCC filed a Notice of Appeal with the Court of Appeals on November 18, 2008. base in question of facts and law. While the TRB through the OSG filed a Petition directly to the Supreme Court that has the sole jurisdiction to entertain the said Appeal because PNCC's Appeal raises only pure questions of law.

### 9). Strategic Alliance Development Corporation vs. PNCC and Radstock Securities Ltd Asiavest Merchant Luis F. Sison vs. PNCC and Radstock. G.R. No. 178158, Supreme Court, First Division

This is an appeal by certiorari under Rule 45 of the Rules of Court from the Decision of the Court of Appeals in CA-G.R. CV No. 87971 approving the Compromise Agreement between PNCC and Radstock denying STRADEC's Motion for Intervention.

On January 30, 2007, Strategic Alliance Development Corporation, Intervenor of said case, filed a Motion for Reconsideration of the Decision dated January 25, 2007, and Motion to Defer Issuance of Entry of Judgment.

On February 20, 2007, Atty. Luis F. Sison, a stockholder and former PNCC President and Board Chairman filed a Petition for Annulment of Judgment Approving the Compromise Agreement before the Court of Appeals.

On May 11, 2007, Asiavest Mechant Bankers Berhad filed an Opposition and Motion-in-Intervention(re: Judgment Based on Compromise) before the Court of Appeals.

On May 31, 2007, the Court of Appeal issued a Resolution denying the (1) Motion for Reconsideration of the Decision dated 25 January 2007 and Motion to Defer Issuance of Entry of Judgment filed by Stradec and, (2) Rodolfo M. Cuenca's Motion for Intervention and Motion to Admit (Attached Motion for Reconsideration and New Trial). The Court of Appeals also denied Asiavest's Motion-in-Intervention.

On June 12, 2007, the Court of Appeals dismissed the Petition of Atty. Sison on the ground that it had no jurisdiction to annul a final and executor judgment also rendered by the Court of Appeals.

Atty. Sison filed a Motion for Reconsideration, however the Court of Appeals denied the same on November 05, 2007.

On November 26, 2007, atty. Luis F. Sison filed a Petition for review with the Supreme Court.

On July 2, 2007, the Supreme Court, acting on the Petition for Review on Certiorari, with prayer for a temporary restraining order and/or writ of preliminary injunction filed by Strategic Alliance Development Corporation, issued a Status Quo ante Order directing

PNCC and Radstock to maintain the STATUS QUO ANTE effective as of this date and continuing until further order form the Supreme Court.

On December 4, 2009, the Supreme Court rendered a decision nullifying the Compromise Agreement entered into between PNCC and Radstock.

# 10). Luis Sison vs. PNCC and Radstock G.R. No. 180428, Supreme Court

This is a Petition for Review on Certiorari under Rule 45 seeking to set aside and reverse the Court of Appeals Resolution dismissing the Petition for Annulment of Judgment approving the Compromise Agreement between PNCC and Radstock as well as the Motion for Reconsideration thereof filed by petitioner Sison.

PNCC and Radstock have filed their respective Comments on the Petition.

In a Resolution dated February 18, 2008, the Supreme Court ordered that this case be consolidated with G.R. No. 178158 (Stradec vs. Radstock and PNCC).

# 11). Syarikat Binaraya vs. Government of the State of Pahang and CDCP as 3rd Party, (Civil Case No. 47985; Kuantan High Court, Malaysia) Date of Institution: September 30, 1985.

This is a claim for payment in the amount of RM 11,166,781.20. Hearing is now being conducted in Kuantan, Malaysia. (This case is being handled by the Malaysian counsel Balendran Chong & Bodi [Solicitors]) in coordination with the OGCC.

The case is still pending before the Kuantan High Court of Malaysia.

#### PART II - OPERATIONAL AND FINANCIAL INFORMATION

### (A) Market for Registrant's Common Equity and Related Stockholders' Matters

#### (1) Market Information

By virtue of LOI 1295 (1983) 77.48% of PNCC's voting equity has been held by various government financial institutions (GFIs), namely: PNB, Philguarantee, NDC, DBP, GSIS, and Land Bank, under the mandated debt-to-equity conversion scheme.

Pursuant to Proclamation No. 50, some of the GFIs have actually transferred their equity interests in PNCC to the Privatization Management Office (PMO), while the transfer of the remaining GFI shares to PMO is currently under negotiation.

Furthermore, the Presidential Commission on Good Government (PCGG) has been holding/representing some 13.82% of PNCC's voting equity either by virtue of a writ of sequestration or as a result of the voluntary surrender of certain shares to said government body.

In fine, only 9.70% of PNCC's voting equity is strictly under private ownership, a small percentage of which is actively traded in the stock exchange.

As mentioned earlier, no special stockholders' meeting was called in 2009 as there was no issue, incident, or occasion occurring within the same year that would necessitate or require such stockholder's meeting.

High and low sales prices of stocks for each quarter for the last two (2) fiscal years:

	High	<u>Low</u>
2008		
1 <sup>st</sup> Qtr. (Jan. '08 – Mar. '08) -	6.00	3.60
2 <sup>nd</sup> Qtr. (Apr. '08 – Jun. '08) -	4.90	4.90

Last transaction date was on February 4, 2008, high at ₱6.00 per share and February 11, 2008 low at ₱3.60 per share.

Trading of shares was suspended on May 16, 2008, for this reason, no transaction was recorded for 2009.

# (2) Shareholders

As of December 31, 2009, the PNCC had 4,822 shareholders on record. For the period, the following represent the Top Twenty (20) common shareholders of the company:

Shareholder	No. of Shares	Percentage of Ownership
Republic of the Philippines/Asset Privatization Trust	79,271,024	45.44
Government Service Insurance System	47,490,383	27.22
Universal Holdings Corporation	24,780,746	14.20
PCD Nominee Corporation – Filipino	10,850,699	6.22
Cuenca Investment Corporation	2,088,132	1.19
PCD Nominee Corporation – Non-Filipino	1,755,979	1.00
Cuenca, Rodolfo M.	698,116	0.40
Land Bank of the Philippines	657,836	0.38
Unigrowth Development Corporation	630,625	0.36
Gow, Jimmy N.	274,000	0.16
Cruz, F.F. & Co., Inc.	252,630	0.14
Blue Chip Asset, Inc.	244,700	0.14
Adachi, Sueo	184,025	0.11
Chung, Felix	173,900	0.10
Alpapara, Johnson	170,000	0.10
Go, Manuel	150,000	0.09
Benpres Corporation	140,000	0.08
Cruz, Felipe F.	135,993	0.08
Motelibano, A. Hijos, Inc.	120,750	0.07
Carnet Machineries & Invest. Corp.	119,842	0.07

The Privatization Management Office (PMO) holds PNCC's 25,500,000 preferred shares which are also voting shares of the company. This translates to 12.75% of all voting shares.

# (B) Security Ownership of Certain Record and Beneficial Owners and Management

Owners of record of more than ten percent (10%) of the company's voting securities, as of December 31, 2009, are as follows:

Title of Class	Name & Address of <u>Record/Beneficial Owner</u>	Amount/ Nature of Record Beneficial Ownership	Percent of Class
Common	PRIVATIZATION MANAGEMENT OFFICE 104 Gamboa Street Legaspi Village Makati City 1229 Philippines	79,271,024	45.44%
Common	GOVERNMENT SERVICE INSURANCE SYSTEM Roxas Blvd., Manila	47,490,383	27.22%
Common	PRESIDENTIAL COMMISSION ON GOOD GOVERNMENT (PCGG) RCI Bldg., EDSA, Mandaluyong City, Metro Manila Re: shares of Universal Holdings Corporation R.M. Cuenca & Family, and Independent Realty Corp.	26,987,447	13.50%
Preferred D	PRIVATIZATION MANAGEMENT OFFICE North Davao Mining Corp., 104 Gamboa St., Legaspi Village, Makati City, Metro Manila PNB shares	25,500,000	12.75%
Common		27,632,138	13.82%

The PNCC shares pertaining to the GSIS, PEFLGC, DBP and PNB were transferred to the APT pursuant to Administrative Order No. 14 dated February 3, 1987 and Administrative Order No. 64 dated March 24, 1988. Administrative Order Nos. 14 and 64 were issued pursuant to Proclamation No. 50 dated December 6, 1986. The shares owned by Universal Holdings Corporation have been surrendered by Jose Y. Campos to the PCGG. The Government nominates the directors representing the shares transferred to the APT and PCGG.

### **Security Ownership of Management**

The table sets forth as of December 31, 2008 the beneficial stock ownership of each Director of the Corporation and all Officers and Directors as a group.

Title of Class	Name of Beneficial Owner	Amount and Nature of Beneficial <u>Ownership</u>
Common	Arthur N. Aguilar	01
Common	Fermin S. Lusung, Sr.	101
Common	Ottomama Marohom Benito	01
Common	Jeremy Z. Parulan	100
Common	Roy Eduardo T. Lucero	02
Common	Enrique C. Cuejillo, Jr.	50
Common	Marvin V. Paule	01
Common	Elberto E. Emphasis	50
Common	Garth Noel P.E. Tolentino	100
Common	Antonio T. Vilar	01
Common	Ma. Theresa T. Defensor	10

## Certain Relationship and Related Transactions

Considering that the Government is the majority substantial stockholder of PNCC, no director/security holder or any member of his/her immediate family is allowed to transact business with the corporation directly or indirectly since this appears to be prohibited under existing laws and regulations.

#### PART III – FINANCIAL INFORMATION

# A. MANAGEMENT DISCUSSION AND ANALYSIS (MDA) OR PLAN OF OPERATION

# 1. Plan of Operations

## On product research and development

N.A.

### On any expected sale of plant and significant equipment

We expect to dispose of minor support equipment (welding machines, air compressors, etc. and service while in line with the corporate plan of disposing excess assets.

#### On any expected significant changes in the number of employees

None.

# 2.a Management's Discussion and Analysis For Each of the Last Three Fiscal Years

#### 2009 vs. 2008

### Results of Operation:

**Revenue**. The revenue for the year 2009 stood at P897.725 million, 2.43% or P21.371 million higher from 2008's figure of P876.354 million. The increase was brought about by the income generated from the advance works on the DHSLRP as discussed in Note 1 of the Financial Statements.

**Costs and Expenses**. Year-end costs and expenses amounted to P360.156 million, 1.47% or P5.25 million increase when compared to last year's amount of P354.906 million. The variance was in direct relationship to the recognized construction revenue.

**Gross Margin**. For the year ended December 31, 2009, this account posted a positive amount of P537.569 million vs. last year's figure of P521.448 million. The increase of P16.121 million was due to the reason discussed above.

**General and Administrative Overhead**. The overhead account decreased by P145.232 million or 27.99% when compared to last year's figure of P518.773 million, which amount includes provision for doubtful account in the amount of P167.493 million.

**Income (Loss) from Operation**. The Corporation's income from operation for the year ended 2009 amounted to P164.028 million or P161.354 million higher compared to the last year's total of P2.674 million. Said increase in the Corporation's income from operation was the resulting effect of the reasons discussed above.

Other Income (Charges). This account posted a positive balance of P213.181 million, P325.498 million or 60.42% lower than last year's amount of P538.679 million. This was mainly due to the recognition of the equity share in SLTC's capital stock paid by MTDME for PNCC, as discussed in Notes 7 and 25 of the Financial Statements.

**Net Income (Loss)**. The Corporation registered a net income of P333.372 million vis-à-vis the 2008's net income of P489.256 million. The decrease in net income was due to the reasons stated above.

#### Financial Condition:

**Current Assets**. As of December 31, 2009, the account increased by 23.96% or P432.878 million when compared to the last year's total of P1.807 billion.

**Expressway, net**. This account decreased by P93.936 million or 3.85%. This was due to the amortization of the account during the year.

**Deferred Charges and Other Assets**. The increase of P19.164 million or 27.96% was due to the 2% payment of MCIT for 2009.

**Current Liabilities**. As of December 31, 2009, this account increased by P377.876 million representing 6.34% of last year's balance of P4.381 billion. This was brought about by the accrual of penalty charges arising from unpaid obligations with the TRB.

**Stockholders' Equity**. The account balance as of December 31, 2009 totaled P8.86 billion, P330.734 million or3. 87% higher compared to the balance of P8.53 billion as of December 31, 2008. The increase was the resulting effect of the correction of prior years' errors.

2008 vs. 2007

### Results of Operation:

**Revenue.** For the year, PNCC's gross revenue totalled P876.354 million, lower by P146.165 million compared to the last year's total of P1.023 billion. The decrease in revenue was brought about by the reduction in toll fees effective March 2008 and the decline in traffic volume due to the rehabilitation works being undertaken by MTDME at the SLEX.

Costs and Expenses. Costs and Expenses during the year had likewise decreased by P224.521 million representing38.74% of last year's total of P579.429 million. The decrease was in direct relationship to the decline in the Corporation's revenue from tollways operations/activities.

**Gross Margin**. The Corporation posted a positive margin of P521.448 million, P78.356 million higher compared to last year's figure of P443.092 million. This was likewise in direct relationship to the decreased costs and expenses during the year as mentioned above.

**General and Administrative Overhead**. This account amounted to P461.052 million for the year ended 2008 vis-à-vis P265.512 million for the year ended 2007. The overhead account increased by P195.541 million or 73.64% Due to the implementation of NCR Wage Order (WO) No. 14 and the grant of bonuses

to the employees.

**Income (Loss) from Operation.** The Corporation registered income from operation in the amount of P60.395 million or P117.585 million lower compared to last year's P117.580 million. The unfavorable variance was due to the reasons stated above.

Other Income (Charges). Other income during the year increased by P502.461 million or 1,387.36% over last year's total of P36.217 million mainly due to the following: recognition of the equity share in SLTC's capital stock (P362.5 million); revenue share and dividend from joint venture companies (P472.238 million); rental income (P20.137 million); and interest income (P25.879 million).

**Net Income (Loss).** The Corporation registered a net income of P546.977 million, higher by P389.296 million compared to last year's net income of P157.681 million. The increase in net income was due to the reasons mentioned above.

#### Financial Condition:

**Current Assets.** The total current assets as of December 31, 2008 amounted to P1.871 billion, higher by P164.102 million representing 9.61% of last year's total of P1.707 billion. The increase in current assets was mainly attributed to the increased/additional money market placements during the year.

**Expressway, net**. This account was decreased by P91.976 million representing .3.64% compared to last year's figure of P2.526 billion. This was mainly due to the amortization/depreciation of the Expressway account during the year.

**Deferred Charges and Other Assets**. The account increased by P32.231 million or 88.8% of last year's balance of P36.292 million. This was due to the carry forward benefit of the 2% MCIT in the amount of P46.474 million.

**Current Liabilities**. As of December 31, 2008, the account amounted to P4.499 billion, down by P449.789 million or 9.08% from last year's total of P4.948 billion. This was due to the settlement of various trade payables and payment of the separation pay of the employees affected by the Company's retrenchment program.

**Long-term Debt**. The account was decreased by P65.086 million or 14.49% compared to the 2007 balance of P449.174 million, mainly because of the payment of the principal and interest due on the restructured PNB loan.

2007 vs. 2006

### Results of Operation:

**Revenue**. For the year ended December 31, 2007, the Corporation registered a P1.023 billion revenue, up by P79.077 million vis-à-vis the Corporation's P943.442 million for the year ended December 31, 2006. The increase in revenue was the resulting effect of the 29% toll rate increase effective August 01, 2006.

Costs and Expenses. This account decreased by P448.545 million or 43.63% compared to the last year's figure of P1.028 billion, due the full amortization of the Expressway and related accounts as of April 30, 2007 and the initial unloading of manpower resulting from the expiration of the franchise.

**Gross Margin**. The significant increase in this year's balance amounting to P527.623 million or 624.18% compared to last year's negative balance of P84.531 million is the resulting effect of the decrease in the costs and expenses, as mentioned above.

**General and Administrative Overhead**. During the year, this account decreased by P3.04 million representing 1.3% of the P268.552 million balance for the year ended 2006.

**Income (Loss) from Operation**. For the year ended December 31, 2007, the Corporation posted a net income of P177.58 million representing a 50.29% turn around from last year's comparative figure of P353.083 million. This was due to the direct effect of the decreases in the costs and expenses and the general and administrative overhead accounts, as discussed above.

Other Income (Charges). This account posted a positive balance of P36.217 million representing 12.64% of last year's negative amount of P286.566 million. This was mainly due to the extension of the amortization of the appraisal increase of the remaining North Luzon Tollway assets over the 30-year life of the STOA (covering the Manila North Expressway).

Interest and Financing Charges. Interest accruing from the PNB loan totalled P56.116 million for the year ended December 31, 2007. This resulted to a decrease of P248.123 million when compared to last year's amount of P304.239 million, attributable to the waiver of interest and penalty charges arising from the compromise settlement/restructuring of loan and the reduction of the interest rate from 15% to 12% on the restructured loan.

Net Income (Loss). The Corporation posted a net income of P157.681 million compared to last year's net loss P943.888 million. The substantial

increase/favorable variance in the account was due to the reasons discussed above.

#### Financial Condition:

**Current Assets**. The Corporation's current assets as of December 31, 2007 totalled P1.707 billion vis-à-vis December 31, 2006 balance of P1.62 billion, up by P86.878 million or 5.36%. The same was mainly due to the increase in cash and cash equivalents brought about by the implementation of the toll rate increase effective August 01, 2006

**Investments.** The increase of P429.728 million was mainly due to the Corporation's payment of P360 million or 50% of its 20% equity share in the South Luzon Tollway Corporation's (SLTC) capital stock of P3.6 billion.

**Expressway, net**. The decrease in the account amounting to P446.009 million or 15.01% of last year's figure of P2.971 billion was due to the amortization of the account during the year.

**Property, Plant, and Equipment**. The decrease of P909.576 million representing 52.54% compared to the last year's balance of P1.731 billion was due to the PNB's foreclosure of the mortgaged Mandaluyong and Silangan properties, together with the buildings and improvements, in order to satisfy PNCC's outstanding obligation on the Credit Facilities and Standby LCs.

**Deferred Charges**. The account was increased by P14.311 million or 65.11% of last year's balance of P21.981 million, pertaining mostly to the company's unused Minimum Corporate Income Tax (MCIT).

**Current Portion of Long-term Debt.** The amount stood at P3.53 billion as of December 31, 2007, decreased by P2.4 billion compared to P5.93 billion as of December 31, 2006. The decrease was due to the restructuring of PNB loan and waiver of interest and penalty charges.

**Long-term Debt.** The account increased by P389.583 million which was brought about by the restructuring of PNB loan.

Advances from Clients. The increase in the account amounting to P2.598 million representing 5.86% of last year's total of P44.372 million was mainly due to the advances/downpayments made by the Company's new tenants and bid deposits from the Corporation's awarded buyers of its scrap/junk assets for disposal.

**Stockholders' Equity**. The Corporation's equity improved from P176.337 million in 2006 to P889.789 million in 2007due to the income realized plus the

correction of prior years' earnings arising significantly from the restructuring/compromise agreement with PNB in November 2007.

Presented hereunder is the discussion of the Company's key performance indicators

	PNCC		
Performance Indicators	As of 12/31/89	As of 12/31/98	Explanation
Current Ratio (Current Assets / Current Liabilities)	0.481	0.416	The Company's ability to meet its current obligations as they fall due increased from P0.416 to P1.00 as of December 31, 2008 to P0.481 to P1.00 as of the same period of 2009. This was brought about by the 23.96% increase in the current assets vis-a vis the 6.34% increase in the current liabilities.
Quick Ratio (Quick Assets / Current Liabilities)	0.473	0.405	The increase in the quick ratio or acid test ratio was also due to the reasons stated above.
Total Debt to Total A ssets	36.0%	72.0%	The Company's debt to assets ratio showed its inability to repay its maturing obligations, with a 36% ratio as of December 31, 2009 and a 72% ratio as of the same period last year. Payment of separation benefits to retrenched officers/employeees is presently being prioritized.
Total Debt to Equity	56.3%		the Company was brought about by its inability to pay maturing obligations (due to prioritization of payment of separation benefits to retrenched officers/employees). Said ratio, however, improved in 2009 posting a 56.3% compared with the 256.7% in 2008.
Asset Turnover (Sales or Revenue / Average Total Assets)	B.	13.4%	The very mininal asset turnover of the Company was attributable to the non-maximization of its resources/equipment due to the veering away with the construction business.

2.a.i. Any known trends or any known demands, commitments, events or uncertainties that will result in or that are reasonably likely to result in the registrant's liquidity increasing or decreasing in any material way. Indicate course of action that the registrant has taken or proposes to take to remedy the deficiency.

- 2.a.i.a The Company's inability to settle its outstanding obligations with the Toll Regulatory Board brought about by the difficulties in collecting its receivables from various government agencies.
- 2.a.i.b The Company has also some contingent liabilities with respect to claims and lawsuits, including among others the (a) Asiavest Merchant Bankers (m) Berdad vs. PNCC and (b) Radstock Securities Limited vs. PNCC. Discussion on these contingent liabilities is contained under Note 24 of the Financial Statements.
- 2.a.i.c Pending labor cases which consist of those filed against the Company involving dismissal, backwages, and separation pay. Most of these cases have been ruled by the Labor Arbiter in favor of the complainants, pending appeal by PNCC before the National Labor Relation Commission (NLRC).
- 2.a.i.d Pending civil cases which consist of those filed against the Company involving damages, collection of money, and attorney's fees which are still on litigation before the various Regional Trial Courts (RTC).
- 2.a.i.e Pending assessments on deficiency taxes. Discussion is contained under Note 21 of the Financial Statements, including courses of actions already undertaken by the Company to address the issue.

Having encountered this liquidity concern, PNCC implemented a program of manpower rightsizing in 2001 and has been pursued gradually during the year. The program will be considered in the succeeding years until the Company attains manpower complement to match its present revenue level which is generated significantly by its Tollways operation.

In addition, the Company has designed a Corporate Strategic Plan which significantly involves a Financial Restructuring Program/Balance Sheet Clean-Up, which is further discussed in Note 23 of the Financial Statements.

2.a.ii Any events that will trigger direct or contingent financial obligation that is material to the Company, including any default or acceleration of an obligation.

None, except for the default in payment of its TRB loan and the contingent liabilities discussed in Note 21 of the Financial Statements.

2.a.iii All material off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships of the Company.

None, except for the contingent liabilities discussed in Note 24 of the Financial Statements.

2.a.iv Any material commitments for capital expenditures, the general purpose of such commitments, and the expected sources of funds for such expenditures should be described.

- none -.

- 2.a.v Any known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations should be described.
  - 2.a.v.aThe continued decline in the construction industry resulted to the Company's incurrence of severe losses from the said operation. Thus, to prevent from suffering greater losses as it had experienced for the last several years, Management decided to veer away with the construction business (since 2002) and focus on its tollways operation.
  - 2.a.v.bThe turn over of the North Luzon Tollway operations to the MNTC on February 10, 2005 as discussed above had also affected the revenue generating capacity of the Company.
  - 2.a.v.cThe expected rehabilitation of the South Luzon Tollway will also have an unfavorable impact on the Company's revenue.
- 2.a.vi Any significant elements of income or loss that did not arise from the registrant's continuing operations

.- none -

2.a.vii The causes for any material changes (10% or more) from period to period in one or more line items of the registrant's financial statements.

- see discussions on Item 2.a above -

2.a.viii Any seasonal aspects that had a material effect on the financial condition or results of operations.

- not applicable -



# STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

We are responsible for all the information and representations contained in the financial statements of Philippine National Construction Corporation (PNCC) as of December 31, 2009 and for the year ended December 31, 2009. Our financial statements were prepared in conformity with the generally accepted accounting principles and reflect amounts that are based on our best estimates and informed judgment with an appropriate consideration to materiality.

In this regard, we maintain a system of accounting and reporting which provides for the necessary internal controls to ensure that transactions are properly authorized and recorded, assets are safeguarded against unauthorized use or disposition, and liabilities are recognized. We likewise disclose to our Audit Committee and our independent auditors: (i) all significant deficiencies in the design or operation of internal controls that could adversely affect our ability to record, process, and report financial data; (ii) material weaknesses in our internal controls, and (iii) any fraud that involves management or other employees who exercise significant roles in internal controls.

Our Board of Directors reviews our financial statement before these statements are approved and submitted to our Stockholders.

The Commission on Audit (COA), the independent auditors mandated by the Philippine Constitution to audit government-owned or controlled corporations, has examined our financial statements as of December 31, 2009 and for the year ended December 31, 2009 and has expressed their opinion on the fairness of presentation upon completion of such examination in their report dated

Chairman of the Board

MA. THERESA T. DEFENSOR resident and CEO

MIRIAM M. PASETES SVP-Chief Financial Officer

SUBSCRIBED AND SWORN to before me this \_\_\_\_ to me their Tax Identifications, as follows:

day of \_\_\_\_\_\_, 2010, affiants exhibiting

Names

Arthur N. Aguilar Ma. Theresa T. Defensor Miriam M. Pasetes

Tax Identification No.

121-853-901 185-445-458

120-678-424

Doc. No. 229

Page No.

Book No.

Series of 2010

Notary Public

December 31, 2011 ime No. 07169-Batangas 3334261/1-21-10/Q.C.

Roll No. 41702



# Republic of the Philippines COMMISSION ON AUDIT Commonwealth Ave., Quezon City, Philippines

#### INDEPENDENT AUDITORS' REPORT

#### THE BOARD OF DIRECTORS

Philippine National Construction Corporation EDSA cor. Reliance St. Mandaluyong City

We have audited the accompanying financial statements of Philippine National Construction Corporation (PNCC), which comprise the balance sheet as at December 31, 2009, and the income statement, statement of changes in equity and cash flows statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the Philippines. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Philippine Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Basis for Adverse Opinion

The Corporation's liabilities are understated by P45.08 billion due to non-recognition of the difference in the balances of liabilities between the PNCC and Privatization Management Office/Bureau of Treasury books. As discussed in Notes 15.2 and 23 to the Financial Statements, the Corporation has designed a corporate strategic plan to include the servicing of accounts with the BTr via conversion of the obligations into long-term debt or equity. However, said obligations are still not converted to long-term debt and fully converted to equity as prescribed under LOI 1295. If converted, the available capital stock of P451.59 million would not be sufficient to cover the recorded outstanding obligations of P5.55 billion or the PMO/BTr confirmed amount of P50.63 billion, net of liabilities already converted to equity.

Parcels of land not recorded at appraised value, unrecorded parcels of land already titled/ registered in the name of PNCC, as well as those already owned by PNCC but not yet recorded, and not titled/registered in the name of PNCC cast doubts on the correctness of the land account balance as of December 31, 2009.

Investments in stocks amounting to P177.05 million were not recognized at their recoverable amount as of December 31, 2009 as required under PAS No. 36. Further, cash in bank account amounting to P1.10 billion is not reliable as it includes an amount of P128.36 million pertaining to one of PNCC's subsidiaries and a consumer cooperative.

The material variance of P35.24 million in balances of receivables and P208.64 million of payables from various companies as of December 31, 2009 casts doubt on the accuracy, reliability of the receivables and payables accounts.

The reliability of the balance of Cash in Bank – Retirement Trust Fund with the Philippine Postal Savings Bank, Inc. (PPSBI) – Mabalacat branch, valued at P118.43 million as of December 31, 2009, could not be ascertained due to unreconciled difference of P64.68 million between the balance per books and the balance per bank.

The undeclared dividends on cumulative preferred stock for the years 2007, 2008 and 2009 amounting to P160.76 million were not disclosed in the PNCC's financial statements as of December 31, 2009.

#### Adverse Opinion

In our opinion, because of the effects of the matters discussed in the preceding paragraph(s), the financial statements do not present fairly, in all material respects, the financial position of the PNCC as at December 31, 2009 and the financial performance and its cash flows for the year then ended were not in accordance with generally accepted state accounting standards.

#### Emphasis of Matter

We draw attention to Comment and Observation No. 10, which discussed the non-recognition of liability amounting to P354.50 million for Value Added Tax (VAT) for receipts/purchases from/for tollways operations for the period 2006-2009 as required under Republic Act (RA) No. 9337 and BIR Revenue Memorandum Circular No. 52-2005. Pending the issuance of the BIR resolution on the Position Paper on VAT filed by the Tollway Association of the Philippines' (TAP) on the exemption of the toll revenues

from VAT, PNCC continues to comply with the reporting of output tax on non-toll revenues, net of input tax. On January 5, 2010, it was reported that Malacanang has deferred the imposition of the VAT on tollway operators since it will pose a burden to the motorists who will have to absorb the tax. On March 26, 2010, the BIR issued Revenue Memorandum Circular (RMC) No. 30-2010 reiterating RMC No. 52-2005 and RMC 72-2009 imposing the VAT on the tollway operators. However, the BIR has deferred the implementation pending the resolution on the issue of whether the treatment of unpaid VAT would apply retroactively or up to the time of the definite implementation of the said tax. On July 19, 2010, the BIR issued RMC No. 63-2010 to fully implement Section 108 of the National Internal Revenue Code (NIRC) on Tollway Operators effective August 16, 2010. However, said RMC provides that VAT liabilities on receipts from toll fees for prior periods can be applied for Abatement of the tax liability, surcharge and interest under Section 204 of the NIRC and Revenue Regulations No. 13-2001. However, the Supreme Court issued a Temporary Restraining Order (TRO) on the implementation of said RMC 63-2010.

**COMMISSION ON AUDIT** 

By:

MINERVA T CABIGTING
Supervising Auditor

July 23. 2010

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION BALANCE SHEET

December 31, 2009 (With Comparative Figures as of December 31, 2008)

					(as restated)
	Notes	<del></del>	2009		2008
ASSETS					
Current Assets					
Cash and cash equivalents	3	P	.,	P	767,788,795
Advances and other receivables, net	4		863,344,772		781,590,336
Receivables from contracts	5		242,510,992		210,292,232
nventories	2.6, 6		26,392,751		25,754,056
Prepayments			10,422,319		21,218,465
Total Current Assets			2,239,522,149		1,806,643,884
Non-Current Assets					
Investments	2.7, 7		1,854,234,938		1,611,853,272
Expressways, net	2.8, 8		2,339,744,144		2,433,680,580
Investment property	2.9.9		6,515,154,185		6,572,784,593
Property and equipment, net	2.10, 10		816,203,013		800,497,554
Deferred charges and other assets	11		87,687,806		68,523,845
Assets for write off	12		9,615,422,219		9,615,422,219
Allowance for losses	12, 15.4		(9,615,422,219)		(9,615,422,219)
Total Non-Current Assets			11,613,024,086		11,487,339,844
		Р	13,852,546,235	Ρ	13,293,983,728
Current Liabilitles					
		_	055 800 974	0	204 224 728
Accounts payable		P	255,896,374	P	•
Accounts payable Accrued costs and other payables	4-	P	609,912,721	Р	301,221,728 569,700,500
Accounts payable Accrued costs and other payables Current portion of loans payable	13、	P	609,912,721 3,792,352,638	P	569,700,500 3,509,432,638
Accounts payable Accrued costs and other payables	13 、	P	609,912,721	P	569,700,500 3,509,432,638
Accounts payable Accrued costs and other payables Current portion of loans payable Total Current Liabilities  Non-Current Liabilities		Р	609,912,721 3,792,352,638 4,658,161,733	P	569,700,500 3,509,432,638 4,380,354,866
Accounts payable Accrued costs and other payables Current portion of loans payable Total Current Liabilities Non-Current Liabilities Loans payable, net of current portion	13 .	P	609,912,721 3,792,352,638 4,658,161,733 289,583,333	P	569,700,500 3,509,432,638 4,380,354,866 339,583,333
Accounts payable Accrued costs and other payables Current portion of loans payable Total Current Liabilities Non-Current Liabilities Loans payable, net of current portion Advances from clients		P	609,912,721 3,792,352,638 4,658,161,733 289,583,333 44,526,707	Р	569,700,500 3,509,432,638 4,380,354,866 339,583,333 44,504,619
Accounts payable Accrued costs and other payables Current portion of loans payable Total Current Liabilities Non-Current Liabilities Loans payable, net of current portion		P	609,912,721 3,792,352,638 4,658,161,733 289,583,333	P	•
Accounts payable Accrued costs and other payables Current portion of loans payable Total Current Liabilities Loans payable, net of current portion Advances from clients			609,912,721 3,792,352,638 4,658,161,733 289,583,333 44,526,707 334,110,040 8,860,274,462		569,700,500 3,509,432,638 4,380,354,866 339,583,333 44,504,619 384,087,952 8,529,540,910
Accounts payable Accrued costs and other payables Current portion of loans payable Total Current Liabilities Non-Current Liabilities Loans payable, net of current portion Advances from clients Total Non-Current Liabilities		P	609,912,721 3,792,352,638 4,658,161,733 289,583,333 44,526,707 334,110,040 8,860,274,462 13,852,546,235		569,700,500 3,509,432,638 4,380,354,866 339,583,333 44,504,619 384,087,952 8,529,540,910
Accounts payable Accrued costs and other payables Current portion of loans payable Total Current Liabilities Non-Current Liabilities Loans payable, net of current portion Advances from clients Total Non-Current Liabilities		P	609,912,721 3,792,352,638 4,658,161,733  289,583,333 44,526,707 334,110,040  8,860,274,462 13,852,546,235	P	569,700,500 3,509,432,638 4,380,354,866 339,583,333 44,504,619 384,087,952 8,529,540,910 13,293,983,728
Accounts payable Accrued costs and other payables Current portion of loans payable Total Current Liabilities Non-Current Liabilities Loans payable, net of current portion Advances from clients Total Non-Current Liabilities	13	P LARGE	609,912,721 3,792,352,638 4,658,161,733 289,583,333 44,526,707 334,110,040 8,860,274,462 13,852,546,235	P	569,700,500 3,509,432,638 4,380,354,866 339,583,333 44,504,619 384,087,952 8,529,540,910 13,293,983,720

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION STATEMENT OF INCOME

For the Year Ended December 31, 2009 (With Comparative Figures for the Year Ended December 31, 2008)

				(as restated)
	Notes		2009	2008
REVENUE	16	P	864,094,418 P	876,353,944
Tollways income Construction income	17	•	33,630,945	
Construction income			897,725,363	876,353,944
COST OF SERVICES				
Tollways expenses			342,350,783	354,906,393
Construction expenses			17,805,516	_
			360,156,299	354,906,393
GROSS PROFIT			537,569,064	521,447,551
GENERAL AND ADMINISTRATIVE OVERHEAD	18		(373,540,921)	(518,773,159)
OTHER INCOME (CHARGES) - net	19		213,180,699	538,678,510
INTEREST AND FINANCING CHARGES			(43,836,983)	(52,096,541
NET INCOME BEFORE INCOME TAX			333,371,859	489,256,361
PROVISION FOR INCOME TAX	20		-	-
NET INCOME		Р	333,371,859 P	489,256,361

See accompanying Notes to Financial Statements.



# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION STATEMENT OF CHANGES IN EQUITY

For the Year Ended December 31, 2009

(With Comparative Figures for the Year Ended December 31, 2008)

	Notes	2009	(as restated) 2008
	- 4		_
CAPITAL STOCK	14		
Issued/Subscribed		P 2.283.758.120 P	2,283,758,120
Balance at beginning of the year		P 2,283,758,120 P	2,203,730,120
Additions/deductions		2,283,758,120	2,283,758,120
Balance at end of the year		2,283,736,120	2,203,130,120
Capital in Excess of Par Value			40.000.400
Balance at beginning of the year		46,329,123	46,329,123
Additions/deductions		-	-
Balance at end of the year		46,329,123	46,329,123
Out and the reservables	2.12		
Subscription receivables	<del></del>	(56,158,831)	(56,158,831)
Balance at beginning of the year		•	<u> </u>
Additions/deductions		(56,158,831)	(56,158,831
Balance at end of the year			
Treasury stock		(16,891,598)	(16,891,598
Balance at beginning of the year		(10,001,000)	(10,00 .,000
Redemptions		(16,891,598)	(16,891,598
Balance at end of the year		(10,031,000)	(10,001,000
REVALUATION INCREMENT IN PROPERTY		0 000 000 EEO	42 504 602 450
Balance at beginning of the year		9,696,382,850	13,501,602,459 (153,139,029
Revaluation increment realized		(153,139,029)	
Appraisal increase		-	6,565,819,246
Adjustments			(10,217,899,826
Balance at end of the year		9,543,243,821	9,696,382,850
EQUITY ADJUSTMENTS			
From translation	2.4,15.1	2,037,687,873	2,037,687,873
Under rehabilitation plan-loans transferred to National Government	15.2	5,551,726,307	5,551,726,307
On liabilities recommended for write-off	15.3	597,640,625	597,640,62
On loss of assets	12, 15.4	(9,615,422,219) (1,428,367,414)	(9,615,422,215)
		(1,420,307,414)	(1,428,367,41-
DEFICIT			(40.040.054.04
Balance at beginning of the year		(1,995,511,340)	(13,313,854,01
Net income		333,371,859	489,256,36
Correction of prior years' errors		150,500,723	10,829,086,30
Balance at end of the year		(1,511,638,758)	(1,995,511,34
STOCKHOLDERS' EQUITY		P 8,860,274,463	P 8,529,540,91

See accompanying Notes to Financial Statements.

BUREAU OF INTERNAL REVENUE
LARGE TAXPATERS SERVICE
LARGE TAXPATERS ASSISTANCE DIVISION I

DATE DEC U & 2010 SDS

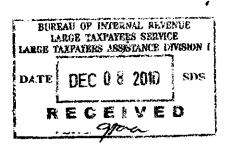
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# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2009 (With Comparative Figures for the Year Ended December 31, 2008)

		2009		2008
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash receipts from customers Cash paid to suppliers and employees	P	1,257,589,353 (681,878,305)		1,272,709,837 1,022,099,816)
Cash generated from operations Penalties paid Income tax paid		575,711,048 (50,000) (2,654,256)		250,610,021 (100,000) -
Net cash flows provided by operating activities		573,006,792		250,510,021
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of property and equipment Proceeds from sale of fixed assets/scrap materials Payment of equity share in joint venture companies Interests received Dividends received		(36,855,694) 1,911,569 (242,500,000) 27,692,034 121,325,623		(11,304,097) 13,459,481 (16,250,000) 20,228,344 77,854,383
Net cash flows provided by (used in) investing activities	_	(128,426,468)		83,988,111
CASH FLOWS FROM FINANCING ACTIVITIES				
Payment of finance lease liabilities:  Loans Interest Other Charges		(50,000,000) (39,747,945) (25,769,859)	.,	(50,000,000) (45,875,342) (5,032,607)
Net cash flows used in financing activities		(115,517,804)		(100,907,949)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		329,062,520		233,590,183
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR		767,788,795		534,198,612
CASH AND CASH EQUIVALENTS AT END OF YEAR	Ρ	1,096,851,315	P	767,788,795

See accompanying Notes to Financial Statements.



# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION NOTES TO FINANCIAL STATEMENTS

#### 1. CORPORATE INFORMATION

The Corporation was originally incorporated under the name of Construction Development Corporation of the Philippines (CDCP) in 1966 for a term of fifty (50) years. Its Articles of Incorporation was approved by the Securities and Exchange Commission (SEC) on November 22, 1966 under SEC Registration No. 30939 and its actual operation started on April 16, 1967. The primary purpose of the Corporation is to carry on the conduct of a general contracting business with a private or government agency or instrumentality relative to the construction of infrastructure projects and to engage in any and all activities and business undertakings as may be necessary or incidental to accomplish its primary purpose and objective.

On March 31, 1977, PD 1113 granted CDCP the franchise to operate, construct, and maintain toll facilities in the North and South Luzon Tollways. PD 1113 has been amended by PD 1894, to include the Metro Manila Expressway to serve as an additional artery in the transportation of trade and commerce in Metro Manila Area.

In 1981, the Government, in order to strengthen the financial structure of the Corporation, issued LOI 1136 mandating the National Development Company (NDC) to invest in the Corporation for fresh capital infusion by means of subscription of the Corporation's shares of stock.

The debt-to-equity conversion pursuant to and under the directives of LOI 1295 promulgated on February 23, 1983 gave the Government majority ownership of the Corporation. The application for (i) change of corporate name from CDCP to Philippine National Construction Corporation (PNCC), to reflect the Government's majority equity interest in the Corporation and (ii) the increase in its capital stock was approved by the SEC on December 07, 1983.

On December 8, 1986, Proclamation No. 50 was issued promoting the privatization "for the prompt disposition of the large number of non-performing assets of the government financial institutions, and certain government-owned and controlled corporation which have been found unnecessary or inappropriate for the government sector to maintain." Proclamation No. 50, likewise, provides for the creation of the Committee on Privatization (COP) and the Asset Privatization Trust (APT), now Privatization Management Office (PMO).

By virtue of LOI 1136 and LOI 1295, 77.48% of the PNCC's voting equity has been held by various GFI's, most of which is now held by the PMO by virtue of Administrative Orders No. 14, series of 1987, (approving the identification of and transfer to the National Government of certain assets and liabilities of the DBP and PNB) and Administrative Order No. 64, series of 1988, (approving the transfer to the National Government certain assets held by Philippine Export and Foreign Loan Guarantee (PEFLG) and National Development Company. Furthermore, the PCGG has been holding/representing some 13.82% of the Corporation's equity by virtue of a writ of sequestration, and as a result of the voluntary surrender of certain shares thereto. In fine, only 8.7% of the Corporation's voting equity is strictly under private ownership.

Since 2002, by virtue of the privatization mandate for PNCC, the Corporation has veered away from active involvement for its construction operations, and rather focused more on the operation and maintenance of its tollways.

On February 10, 2005, PNCC turned-over the operations and maintenance of the North Luzon Tollways to the Manila North Tollways Corporation (MNTC), the Joint Venture Company of the PNCC and First Philippine Infrastructure Development Corporation (FPIDC) together with Leighton Contractor Asia Ltd. and Egis Project Systems.

For the South Luzon Tollways, PNCC entered into a joint partnership with Indonesia's P.T. Citra Lamtoro Gung Persada to build the elevated toll road or Skyway System from Nichols to Alabang. The at-grade portion from Nichols to Alabang has, likewise, been upgraded under this JV agreement. The Citra Metro Manila Tollways Corporation (CMMTC) is the Joint Venture Company which is currently running these segments (since 1999).

For the Alabang to Calamba stretch, PNCC currently has a joint venture agreement with the Malaysian Corporation, MTD Manila Expressways, Inc. (MTDME), to undertake the following South Luzon Expressway (SLEX) Projects: the rehabilitation and upgrading of the Alabang Viaduct, the expansion and rehabilitation of the Alabang to Calamba segment, and the construction of a 7.8 km. toll road extension from Calamba to Sto. Tomas, Batangas.

On April 30, 2007, the Toll Regulatory Board (TRB) issued a Toll Operation Certificate (TOC) dated April 27, 2007 to PNCC for the Operation and Maintenance of the SLEX. The said authority from the TRB, pursuant to its powers under its charter (PD 1112), will allow PNCC to operate and maintain the SLEX and to collect toll fees, in the interim, after its franchise expiration on April 30, 2007. The effective date of the TOC shall commence on May 01, 2007, but in no case to exceed the date of substantial completion of the SLEX Project Toll Roads under the STOA dated February 01, 2006, or unless sooner revoked by the Board.

On November 14, 2008, a Subscription Agreement was executed by and among the Alabang-Sto. Tomas Development Inc. (ASDI), the NDC, and the PNCC, wherein PNCC subscribed 12,500 shares from the unissued portion of the 150,000 shares authorized capital stock (with par value of P1,000 per share) of ASDI, a wholly-owned subsidiary of NDC, incorporated to undertake the components of the SLEX Project.

On December 15, 2009, A Memorandum of Agreement (MOA) for the Advance Works on the Daang Hari-SLEX Link Road Project (DHSLRP) was made and entered by and among the ASDI and PNCC. The Corporation is designated as the Main Turnkey Contractor responsible for undertaking the Advance Works and for the implementation of the design and the construction of the Road Project, which consists of a toll road facility connecting Daang Hari Road in Cavite to the SLEX near Susana Heights Interchange (the Road Project). The costs of advance works shall be accounted for and paid by ASDI in favor of the Corporation.

The registered office address of the Corporation is PNCC Complex, EDSA, corner Reliance St., Mandaluyong City.

The PNCC financial statements, as of and for the year ended December 31, 2009, was approved and authorized for issue by the Board of Directors on July 23, 2010.

# 2. BASIS OF PREPARATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 Basis of Preparation

The financial statements are prepared in conformity with accounting principles generally accepted in the Philippines under the historical cost basis, except for expressways and property, plant, and equipment which are carried at revalued amounts. The financial statements are presented in Philippine peso, which is the Corporation's functional and presentation currency. All amounts are rounded off to the nearest peso except when otherwise indicated.

#### 2.2 Statement of Compliance

The Corporation is still in the process of preparing its financial statements in accordance with the Philippine Financial Reporting Standards (PFRS). The following relevant accounting standards that may have significant impact to the Corporation will be adopted, with year 2010 as the date of transition:

- PAS 12 Income Taxes:
- PAS 31 Interests in Joint Ventures;
- PAS 32 Financial Instruments Presentation; and
- PAS 36 Impairment of Assets;

#### 2.3 Revenue Recognition

Tollways income consists mainly of toll collections in connection with the franchise granted to the Corporation to construct, maintain, and operate toll facilities in the North and South Luzon Tollways (NLT and SLT).

Construction income is recognized on percentage of completion method or completed contract basis. Other revenue is recorded on accrual basis.

#### 2.4 Foreign Currency Translation

Foreign currency accounts are translated into Philippine peso (which has been determined by the Corporation to be its functional currency) at exchange rates approximating year-end rates. Translation adjustments are made directly to a separate component of the stockholders' equity.

#### 2.5 Allowance for Doubtful Accounts

Allowance for doubtful accounts is maintained at a level considered adequate to provide for potentially uncollectible receivables. The level of allowance is based on past collection experience and other factors that may affect collectibility. Evaluation of the receivables, on a per account basis, is performed on a continuous basis throughout the year.

#### 2.6 Inventories

Inventories consisting principally of construction materials, spare parts, and supplies are stated at cost, generally determined by the average cost method for a significant portion of domestic inventories and by the first-in, first-out method for other inventories.

#### 2.7 Investments

The Corporation accounted its investments in wholly-owned/controlled subsidiaries and joint ventures at cost pending the adoption of the applicable PAS 31 and 36.

Available for sale equity securities (club shares) are recorded/ measured/presented at fair market value as provided for under PAS 39.

#### 2.8 Expressways

Cost of the franchise is amortized for 20 years; depreciation on expressways and facilities is provided on a straight-line method over the estimated useful lives of the assets or 30 years lease period whichever is shorter.

#### 2.9 Investment Property

Investment property is initially measured at cost. Subsequent to initial recognition, the account is stated at fair value, which has been determined based on the valuations performed by independent firms of appraisers.

#### 2.10 Property and equipment

Depreciation on property and equipment is provided on a straight-line method over the estimated useful lives of the corresponding assets. Major repairs and improvements are capitalized; maintenance and minor repairs are charged to operations in the year expenses are incurred. The cost of assets retired or sold, together with the accumulated depreciation are removed from the accounts and any profit or loss on disposition is credited or charged to other income or expenses.

#### 2.11 Revaluation Increment in Property

The increase in the asset's carrying amount as a result of revaluation is credited to equity under the heading of "Revaluation Increment in Property". The revalued asset is being depreciated and as such, part of the surplus is being realized as the asset is used. Realization of the revaluation increment is credited to "Retained Earnings" account.

The amounts of P10.409 million and P10.313 million representing the surplus realized as of December 31, 2009 and as of December 31, 2008 were reflected in the financial statements. Thereafter, piecemeal realization of the revaluation increment will be effected on a yearly basis.

#### 2.12 Subscription receivables

This account represents the unpaid amount due from the following subscribers on subscription of shares of the Corporation stock, the due date of which are by agreement of valid call by the Board of Directors:

	2009	2008
Universal Holding Corporation	P 48,302,274	P 48,302,274
Cuenca Investment Corporation	5,145,287	5,145,287
Other Corporations	966,630	966,630
Individuals	1,744,640	1,744,640
	P 56,158,831	P 56,158,831

As of the end of 2009, there was no call made by the Board of Directors for the unpaid subscriptions.

#### 2.13 Borrowing Costs

Borrowing costs are expensed as incurred.

#### 2.14 Income Taxes

Current income tax assets or liabilities comprise of those claims from, or obligations to, fiscal authorities relating to the current or prior reporting period, that are uncollected or unpaid at the balance sheet date. They are calculated according to the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or liabilities are recognized as a component of tax expense in the statement of income.

For financial reporting purposes, deferred tax assets are recognized for the carry forward benefits of unused tax credits from Net Operating Loss Carry-Over (NOLCO) and from excess Minimum Corporate Income Tax (MCIT) over Regular Corporate Income Tax (RCIT) to the extent that it is probable that future taxable profit will be available against which the deferred income tax assets can be utilized.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax assets to be utilized.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the balance sheet date.

Deferred tax assets and liabilities for all taxable temporary differences shall be recognized upon adoption of PAS 12.

#### 2.15 Employee Benefits/Retrenchment

The Board of Directors has passed and adopted Resolution No. BD-032-2005 granting separation pay to the remaining PNCC employees, in grateful appreciation of their continuous and loyal service to the Corporation, in the event of retrenchment or separation of the officers and employees on account of early separation program or retrenchment program. As of reporting date, no formal actuarial valuation was made.

However, management has made reasonable estimates on the value of the employee benefits and has recognized and allocated the amount of P35.246 million in 2009. Accrued employee benefits/retrenchment pay as of December 31, 2009 totaled P432.422 million.

#### 3. CASH AND CASH EQUIVALENTS

This account consists of:

	2009	2008
Cash on hand and in banks	P 1,013,231,087	P687,232,533
Short-term investments	83,620,228	80,556,262
	P 1,096,851,315	P767,788,795

Cash in banks earn interest at the respective bank deposit rates. Short-term investments are made for varying periods of up to 30 days depending on the immediate cash requirements of the Corporation and earn interest at the prevailing short-term investment rates.

#### 4. ADVANCES AND OTHER RECEIVABLES

The account consists of the following:

	2009	2008
Accounts receivable-subsidiaries and affiliates		
(net of accounts payable-subsidiaries and		
affiliates of P32,190,069 for 2009 and		Р
P31,457,763 for 2008)	P 227,421,306	208,078,081
Accounts receivable-trade	60,149,526	60,149,526
Advances to suppliers	4,546,462	3,378,709
Other accounts receivable	723,160,608	659,236,467
	1,015,277,902	930,842,783
Allowance for doubtful accounts (Accounts receivable-trade and other receivables and		
advances)	(151,933,130)	(149,252,447)
	P 863,344,772	P781,590,336

Other accounts receivable in 2009 include, among others, (1) the Corporation's 6% share in the Manila North Tollway Corporation's (MNTC) gross revenue totaling P32.745 million; (2) the balance due from the Public Estate Authority (PEA), a government corporation in the

amount of P49.435 million arising from the sale of land in the Manila Cavite Coastal Road Reclamation Project (MCRRP) in 1981; (3) the advances to joint ventures in the amount of P69.023 million (net of advances from joint venture of P286.966 million) representing advances made for the costs of engineering designs and rehabilitation works at the South and North Luzon Tollways reimbursable by the respective joint venture partners; and (4) the receivable from tenants at the Financial Center Area (FCA) amounting to P61.470 million.

PNCC collected the eleven (11) months (January to November 2009) revenue share from MNTC amounting to P323.339 million in December 2009 while the balance covering the month of December 2009 is paid in June 2010.

One hundred percent (100%) allowance for doubtful accounts was provided for long overdue receivables and advances, collectibility of which are determined to be uncertain.

#### 5. RECEIVABLE FROM CONTRACTS

The account consists mainly of receivables from the various government agencies for construction projects undertaken by the Corporation as follows:

	2009	(As restated) 2008
Unbilled contract receivables	P 33,865,401	P 234,456
Billed contract receivables	144,869,498	144,869,498
Contract retention receivables	5,134,777	5,134,777
Claims receivables	105,410,890	105,410,890
	P 289,280,566	P 255,649,621
Allowance for doubtful accounts	(46,769,574)	(45,357,389)
	P 242,510,992	P 210,292,232

The Receivables from Contracts are inclusive of the following: (1) unsettled claims from the Light Rail Transit Authority (LRTA) arising from work accomplishments in the amount of P39.898 million (net of advances from the owner of P143.093 million); (2) unpaid escalation billings from the Manila International Airport Authority (MIAA) in the principal amount of P42.235 million (net of P14.181 million collection in August 2004), wherein a covering decision from the Office of the President of the Philippines was rendered in favor of PNCC against MIAA, ordering the latter to pay PNCC the principal amount of P56.724 million and interest thereon at the rate of 6% per annum from the date of first demand on January 31, 1989 until the same is fully paid; (3) accomplishment and retention receivable from the Philippine Merchant Marine Academy (PMMA) totaling P78.178 million, wherein a resolution in favor of the Corporation was rendered by the Department of Justice on August 02, 2006, ordering PMMA to pay the principal amount plus 6% interest per annum from the date of first demand on June 24, 2004; (4) unpaid accomplishments on the R-1 Expressway Project from the Public Estate Authority (PEA) in the amount of P35.318 million; and (5) work accomplishments for the advance works on the DHSLRP in the amount of P33.631 million.

One hundred percent (100%) allowance for doubtful accounts was provided for long overdue receivables from contracts, collectibility of which are determined to be uncertain.

#### 6. INVENTORIES

This account includes the following:

	2009	2008
Construction materials	P 1,957,762	P 231,582
Spare parts and supplies	14,726,206	14,996,826
Fuel, oil, and lubricants	535,142	1,264,775
Others	9,173,641	9,260,873
	P 26,392,751	P 25,754,056

## 7. INVESTMENTS

This account consists of:

	2009	2008
Investments in stocks:		
Subsidiaries and affiliates:		
CDCP Farms	P 15,120,200	P 15,120,200
Dasmariñas Industrial & Steelworks Corp.	96,413,530	96,413,530
Land Management Corporation	11,000	11,000
Managerial Resources Corporation	1,525,922	1,525,922
Manila Land Corporation	10,000,000	10,000,000
PNCC Skyway Corporation	125,050	125,050
Tierra Factors Corporation	51,635,109	51,635,109
Traffic Control Products Corporation	700,000	700,000
San Ramon Ranch	1,100,000	1,100,000
San Roque Ranch	550,000	550,000
Laguna Lake Development Authority	439,800	439,800
Manila Electric Company	753,270	753,270
Philippine Long Distance Telephone Company	400,299	400,299
	178,774,180	178,774,180
Subscription payable	(12,479,000)	(12,479,000)
	166,295,180	166,295,180
Investments in joint venture:		
Alabang-Sto. Tomas Development, Inc.	255,,000,000	12,500,000
Citra Metro Manila Tollways Corporation	<b>551,886,200</b>	551,886,200
South Luzon Tollways Corporation	725,000,000	725,000,000
Manila Toll Expressway Systems, Inc.	40,000,000	40,000,000
Manila North Tollways Corporation	100,500,400	100,500,400
Tollways Management Corporation	7,600,000	7,600,000
	1,679,986,600	1,437,486,600
Subscription payable	(1,875,000)	(1,875,000)
	1,678,111,600	1,435,611,600
Investments-others	10,753,075	10,753,075
Market adjustment-available for sale securities	(924,917)	(806,583)
	9,828,158	9,946,492
	P 1,854,234,938	P 1,611,853,272

The bulk of the Investments account represents the Corporation's equity shares in Joint Venture Companies, as follows:

#### 8. EXPRESSWAYS

This account consists of:

	Expressway Improvements	Expressway Facilities	Expressways	Total
At December 31, 2008				
Cost	P 42,998,827	P 202,595,201	P 2,208,413,544	P 2,454,007,572
Accumulated depreciation	(42,998,827)	(200,051,151)	(2,208,413,473)	(2,451,463,451)
Net Book Value	-	2,544,050	71	2,544,121
Appraisal increase		60,235,311	5,729,766,456	5,790,001,767
Accumulated depreciation	-	(60,235,311)	(3,298,629,997)	(3,358,865,308)
Net Book Value		-	2,431,136,459	2,431,136,459
myrrane	Р -	P 2,544,050	P 2,431,136,530	P 2,433,680,580
Year Ended December 31, 2009 Cost	•			
Opening Net Book Value	Р -	P 2,544,050	P 71	P 2,544,121
Additions	•	121,040	-	121,040
Disposals/Write off	•	(210,097)	-	(210,097)
Depreciation for the year	-	(640,870)	•	(640,870)
Closing Net Book Value	<del>.</del> -	1,814,123	71	1,814,194
Appraisal increase Opening Net Book Value Depreciation for the year	<u>-</u>	-	2,431,136,459 (93,206,509)	2,431,136,459 (93,206,509)
Closing Net Book Value	~		2,337,929,950	2,337,929,950
At December 31, 2009 Cost Accumulated depreciation	42,998,827 (42,998,827)	202,361,611 (200,547,488)	2,208,413,544 (2,208,413,473)	2,453,773,982 (2,451,959,788)
	1 (2,000,021)	1,814,123	71	1,814,194
Net Book Value		1,0 14, 123		1,017,134
Appraisal increase	-	60,235,311	5,729,766,456	5,790,001,767
Accumulated depreciation	-	(60,235,311)	(3,391,836,506)	(3,452,071,817)
Net Book Value	_	-	2,337,929,950	2,337,929,950
	Р -	P 1,814,123	P 2,337,930,021	P 2,339,744,144

#### 8.1 At Cost

This includes the P912 million cost of the original expressway turned over by the government to PNCC, reimbursable through the payment of annual concession fee throughout the life of the franchise of 30 years starting 1979.

#### 8.2 Appraisal Increase

The Corporation has engaged the services of the General Appraisal Co., Inc.(GACPI) for the appraisal of the expressway for the following years:

	APPRAISAL INCREASE		
YEAR	(in thousand pesos)		
1989		P	2.72
1994		5,	752.00
1997			740.37

The excess of the appraised values over cost is shown under the Stockholders' Equity section as Revaluation Increment in Property.

In addition to the above, the corresponding amortization of the appraisal increase as of February 18, 2004 in the amount of P4.149 billion resulting from the Corporation's engagement of the services of the GACPI was likewise recorded in the books in June 2004.

In view, however, of the turn over of the operation of the North Luzon Tollways (NLT) operations to the MNTC on February 10, 2005 pursuant to the Supplemental Toll Operation Agreement (STOA) dated 1998 by and among the Republic of the Philippines (RP) as Grantor, PNCC as Franchisee, and MNTC as Concessionaire, the remaining appraisal value of the NLT assets is amortized over the 30-year life of the said STOA. The said extension of the amortization period, as presented and recommended by management, was approved by the Board per Resolution No. BD-068-2006 dated October 27, 2006.

#### 9. INVESTMENT PROPERTY

This account consists of a parcel of land with an area of 129,548 sq. m. and building structures located at the FCA in Pasig City:

	Land	Buildings and Improvements	Total
At December 31, 2008 (as restated)		anprovente	· Ottal
Cost	P 64,595,754	-	P 64,595,754
Accumulated depreciation	-	-	_
Net Book Value	64,595,754	-	64,595,754
Appraisal increase	6,047,145,579	518,673,667	6,565,819,246
Accumulated depreciation	<u> </u>	(57,630,407)	(57,630,407)
Net Book Value	6, 047,145,579	461,043,260	6,508,188,839
	P 6,111,741,333	P 461,043,260	P 6,572,784,593
Year Ended December 31, 2009			
Cost			
Opening Net Book Value	P 64,595,754	-	P 64,595,754
Additions	-	-	-
Disposals/Write off	-	-	-
Depreciation for the year	<u></u>		-
Closing Net Book Value	64,595,754	-	64,595,754
Appraisal increase			
Opening Net Book Value	6,047,145,579	461,043,260	6,508,188,839
Depreciation for the year	-	(57,630,408)	(57,630,408)
Closing Net Book Value	6,047,145,579	403,412,852	6,450,558,431
At December 31, 2009			
Cost	64,595,754	_	64,595,754
Accumulated depreciation	-	-	-
Net Book Value	64,595,754	-	64,595,754
Appraisal increase	6,047,145,579	518,673,667	6,565,819,246
Accumulated depreciation	-	(115,260,815)	(115,260,815)
Net Book Value	6,047,145,579	403,412,852	6,450,558,431
	P 6,111,741,333	P 403,412,852	P 6,515,154,185

In 1973, a Contract was entered into by and between the Corporation and the Republic of the Philippines (RP), represented by then Department of Public Highways (DPH), now Department of Public Works and Highways (DPWH) for the construction of the Manila-Cavite Coastal Road and the reclamation of some portions of the foreshore and offshore lands along Manila Bay, otherwise known as the Manila-Cavite Coastal Road Project (MCCRP) at the Corporation's expense.

In compensation for the work accomplishments, the Corporation obtained the 129,548 sq.m. land, known as Lot 6, from the National Government (NG) for P64.6 million, covered by Certificate of Pledge No. 2 (P38.5 million) and No. 3 (P26.1 million).

As discussed in Note 22, Administrative Order (AO) No. 397 dated May 31,1998 mandated that Lot 6 be titled in the name of PNCC.

Although the ownership of the property is still in the name of the RP to date, the Office of the Government Corporate Counsel (OGCC) issued an opinion on April 21, 2001 that there is no question from the legal standpoint that PNCC can sell, dispose, or assign its real rights, interests, and participation over the property, which real right or interest over Lot 6 is evidenced by the aforesaid Certificates of Pledge.

The subject property has been rented out and generating rental revenue since 2005. Rental income earned amounted to P20.355 million and P20.137 million in 2009 and 2008, respectively, which are recognized as part of "Other Income (Charges)' account (see Note 19).

In 2009, the independent firms of appraisers engaged by the Corporation to determine the fair value of the property reported a P6.508 billion appraised value of Lot 6.

#### 10. PROPERTY AND EQUIPMENT

This account includes the following:

	i.and & Land Improvements	Buildings & Improvements	Construction Equipment	Transportation Equipment	Others	Total
At Dec. 31, 2008						
Cost	P 16,249,702	P 18,006,524	P 46,490,256	P 76,912,137	P 51,795,151	P 209,453,770
Accumulated dep.	(2,091,003)	(17,879,177)	(41,500,368)	(56,187,321)	(48,355,898)	(166,013,767)
Net Book Value	14,158,699	127,347	4,989,888	20,724,816	3,439,253	43,440,003
Appraisal Increase	767,852,065	46,215,129	7,865,127	1,668,217	2,799,318	826,399,856
Accumulated Depreciation	(12,198,245)	(44,815,501)	(7,864,971)	(1,668,217)	(2,795,371)	(69,342,305)
Net Book Value	755,653,820	1,399,628	156	-	3,947	757,057,551
	P 769,812,519	P 1,526,975	P 4,990,044	P 20,724,816	P 3,443,200	P 800,497,554
Year Ended Dec. 31, 20 Cost Opening Net Book Value	P 14,158,699	P 127,347	P 4,989,888	P 20,724,816	P 3,439,253	P 43,440,003
Additions		310,076	417,104	31,157,279	2,250,612	34,135,071
Disposals/Write off	(1)	· <u>-</u>	(1,894,028)	(1,150,919)	(71,783)	(3,116,731)
Depreciation for the yr.	(31,770)	(58,644)	(260,853)	(11,255,355)	(1,404,147)	(13,010,769)
Closing Net Book Value	14,126,928	378,779	3,252,111	39,475,821	4,213,935	61,447,574

	Land & Land Improvements	Buildings & Improvements	Construction Equipment	Transportation Equipment	Others	Total
Appraisal Increase Opening Net Book			.=-		2047	757 057 554
Value	755,653,820	1,399,628	156	•	3,947	757,057,551
Appraisal adjustment	-	-	-	-	-	-
Disposals/transfer	-	-	-	-	-	-
Depreciation for the yr.	(2,127,159)	(174,953)	<u>-</u>		<u> </u>	(2,302,112)
Closing Net Book Value	753,526,661	1,224,675	156		3,947	754,755,439
At Dec. 31, 2009						
Cost Accumulated	16,030,089	18,316,600	39,101,249	96,777,271	52,161,557	222,386,766
depreciation	(1,903,161)	(17,937,821)	(35,849,138)	(57,301,450)	(47,947,622)	(160,939,192)
Net Book Value	14,126,928	378,779	3,252,111	39,475,821	4,213,935	61,447,574
Appraisal increase Accumulated	767,852,065	46,215,129	7,865,127	1,531,432	2,799,318	826,263,071
depreciation	(14,325,404)	(44,990,454)	(7.864,971)	(1,531,432)	(2,795,371)	(71,507,632)
Net Book Value	753,526,661	1,224,675	156	-	3,947	754,755,439
	P 767,653,589	P 1,603,454	P 3,252,267	P 39,475,821	P 4,217,882	P 816,203,013

#### 10.1 Collaterals

On April 1, 1992, the Corporation entered into a Loan Restructuring Agreement with the Philippine National Bank (PNB). Under certain provisions of the said agreement, the loan is secured by the following properties registered under the name of PNCC:

- Two (2) parcels of land located at EDSA, corner Reliance Street, Mandaluyong City with an aggregate area of 23,218 square meters including the buildings, equipment, machinery, and other improvements thereon, covered by TCT Nos. 41719 and 41720; and
- A parcel of land located at Calamba with an area of 110,162 sq. m. together with the improvements thereon and covered by TCT No. T-431055. The Real Estate Mortgage (REM) for this property was entered into in 1998, as an additional security after further restructuring of the PNB loan;

In 1999, 10,000 sq.m. of the EDSA property including the buildings, equipment, machinery, and other improvements thereon were "dacioned" to PNB to partially settle its then outstanding account of more than P1 billion, with an option to repurchase said property for a price equal to the dacioned value thereof, plus interest of 15% per annum, within a period of one (1) year from the date of the Dacion en Pago Agreement (the dacion en pago was finalized only in February 2005). Said property was appraised at P490 million. Under the restructuring agreement, PNCC availed of some P350 million additional loan, of which only P130 million was drawn.

In 2000, PNCC requested deferment in payment of the aforesaid PNB loan.

In 2006, PNCC approved the resolution of long outstanding past due obligations of the Corporation by way of dacion of the remaining 1.3 hectares of its EDSA property and the 11 hectares of its Silangan property, together with buildings and improvements.

The dacion arrangement, handled at the level of the PNCC Board, did not materialize as the pricing of the properties was not acceptable to PNB.

In June 2007, PNB exercised its mortgage rights and foreclosed the mortgaged properties in order to satisfy PNCC's outstanding obligations on the Credit Facilities and Standby LCs.

#### 10.2 Appraisal

The Corporation, likewise, engaged the services of the following independent and recognized appraisal companies for the appraisal of some of its designated properties, structures, buildings, fence, and street lightings:

YEAR	APPRAISAL INCREASE (DECREASE) (in thousand pesos)	APPRAISAL CORPORATION
1997	P 69.71	General Appraisal Co., Inc.
2003	1,620.00	Various
2004	0.05	Various
2006	(235.56)	Various

#### 10.3 Others

The Corporation also owns some 528,178 sq.m. of property located in different areas of the country which are not yet recorded in the books, as the same are still registered in the name of previous owners. PNCC is working on the transfer of title to its name.

#### 11. DEFERRED CHARGES AND OTHER ASSETS

This account consists of:

	2009	2008
Deferred charges	P 82,424,925	P 63,179,108
Guarantee deposits	601,045	593,454
Other assets	4,661,836	4,751,283
	P 87,687,806	P 68,523,845

Deferred charges for calendar year 2009 consist mainly of the unused MCIT of P65.970 million as discussed in Notes 2.14 and 20.

Other assets include the Corporation's closed/dormant bank accounts and deposits to various utility companies.

#### 12. ASSETS FOR WRITE-OFF

This account consists of assets, the existence of which is doubtful and collectibility/realizability is uncertain.

	(in thousand pesos)			sos)
		2009		2008
Receivables and advances	Р	4,139,136	P	4,139,136
Property, and equipment		2,872,888		2,872,888
Deferred charges		1,755,663		1,755,663
Inventories		511,342		511,3 <b>4</b> 2
Investment in stocks		179,798		179,798
Pre-operating expenses		137,323		137,323
Accounts receivable-long term		12,000		12,000
Investment in joint ventures		4,563		4,563
Miscellaneous deposits		1,897		1,897
Guarantee deposits		812		812
	P	9,615,422	P	9,615,422

The 100% provision for losses of these assets was debited to the account Equity Adjustments on Loss of Assets in the Stockholders' Equity.

#### 13. LONG-TERM DEBT

This account consists of:

	2009	2008
Current Portion:		
Dollar loans	Р -	P -
Peso loans	18,179,138	19,379,138
Concession fees	3,774,173,500	3,490,053,500
	3,792,352,638	3,509,432,638
Non-Current Portion:		
Dollar loans	-	-
Peso loans	289,583,333	339,583,333
	P 289,583,333	P 339,583,333

The dormant dollar loan in the amount of P85.58 million was reversed in 2008, absent the detailed listing of foreign creditors. Despite exerted efforts, documents to prove the accounts' reliability and existence can no longer be found nor can still be reconstructed.

The peso portion represents the restructured loan from PNB under the Compromise Agreement dated November 21, 2007. As discussed in Note No. 10.1, the EDSA and

Silangan property were foreclosed by PNB in June 2007 and the price of the foreclosed property was applied to the outstanding principal and interest of the PNCC loan.

As discussed in Note 8.1, the concession fees pertain to the Corporation's payable to the TRB pursuant to the Toll Operation Agreement (TOA) dated October 1977. Under the strategic plan designed by Management and presented to the Department of Finance-Privatization Committee, the payable to TRB will be addressed via conversion into equity or long-term notes payable over twenty five (25) years.

From May 2008 to March 2009, PNCC made initial payments to the Bureau of Treasury (BTr) totaling P220 million, of which the latter confirmed application of the P170 million against outstanding concession fees and the P50 million against outstanding NG advances.

#### 14. CAPITAL STOCK

This account consists of various classes of shares of stock with authorized par value of P10.00 per share, details of which are presented below:

T 01 de	D 44 000 000
Treasury Stocks	P 14,000,000
Republic of the Philippines	
Management Office (PMO)] -	
previously under PNB	150,000,000
Marubeni	36,895,000
	186,895,000
, , ,	64 954 940
under NDC	64,851,210
Brigatization Management Office	
	255,000,000
(previously under 1 ND)	200,000,000
	Management Office (PMO)] – previously under PNB

issued and	outstanding		
	•	Treasury Stocks (formerly held by	
		PNCC Employees Savings &	
295,227	Shares	Loan Association)	2,952,270
		Treasury Stocks (formerly held by	
72,168	Shares	Alfredo V. Asuncion)	721,680
3,815	Shares	Carlito C. Paulino	38,150
457	Shares	Editha U. Cruz	4,570
376	Shares	Adolfo S. Suzara	3,760
	Shares	Vicente Longkino	1,290
372,172			3,721,720
Subscribed	-	FEBTC Trustee-PNCC Stock	
1,484,260	Shares	Trust Fund	14,842,600
Common			
Authorized-	182,200,000 shares	Republic of the Philippines	
Issued and	outstanding-	Through the Asset Privatization	
		Trust (now PMO) - previously	
79,271,024	Shares	under:	
		Phil. Export Foreign Loan	
		Guarantee	375,845,770
		Development Bank of the Phils.	269,874,470
		National Development Co.	146,990,000
47,490,383	Shares	Gov't Service Insurance System	474,903,830
15,360,831	Shares	Universal Holding Corporation	153,608,310
6,811,543	Shares	Various Brokers	68,115,430
4,562,384	Shares	Various Corporations	45,623,840
1,178,856	Shares	Cuenca Investment Corporation	11,788,560
		Pioneer Insurance and Surety	0.040.000
964,800	Shares	Corporation	9,648,000
657,836	Shares	Land Bank of the Philippines	6,578,360
335,391	Shares	PNCC Employees	3,353,910
7,037,935	Shares	Individual (Non-employees)	70,379,350
163,670,983			1,636,709,830
Subscribed			04.400.450
9,419,915	Shares	Universal Holding Corporation	94,199,150
909,276	Shares	Cuenca Investment Corporation	9,092,760
149,328		Various Corporations	1,493,280
33,391	Shares	PNCC Employees	333,910
27,693	Shares	Various Brokers	276,930
234,173	Shares	Individual (Non-employees)	2,341,730
10,773,776			107,737,760
228,375,812	Shares		P2,283,758,120

#### 15. EQUITY ADJUSTMENTS

#### 15.1 From Translation

This account is composed of adjustments resulting from translating financial statements of foreign-based operations into the reporting currency as disclosed in Note 2.4. For the years 2008 and 2007, there was no adjustment in the account because of the complete termination of foreign-based transactions and its financial accounts were transferred to "Assets for write-off."

# 15.2 Under Rehabilitation Plan-Loans Transferred to National Government (NG)

This account represents substantial portion of the Corporation's liabilities to Government Financial Institutions (GFIs) which should have been converted into equity pursuant to Presidential Letter of Instruction No. 1295 dated February 23, 1983, and liabilities to the government agencies transferred to the NG pursuant to Proclamation No. 50 issued by the President of the Philippines on December 8, 1986, as follows:

	2009	(As restated) 2008
	(in thous	and pesos)
Philippine National Bank	P 2,865,445	P 2,865,445
National Development Corporation	1,356,693	1,356,693
Philguarantee	1,204,311	1,204,311
Central Bank of the Philippines	75,654	75,654
Bureau of Treasury	39,991	39,991
Development Bank of the Philippines	9,633	9,633
	P 5,551,727	P 5,551,727

The above-mentioned Corporation's indebtedness was not converted due to the then Central Bank of the Philippines' rule on Single Borrowers Limit (SBL), i.e. allowing only a certain percentage of debts that can be converted into equity.

The recording of the remaining loans in the books under this account was based on the Corporation's privatization plan as approved by the Committee on Privatization (COP), in January 1988 pursuant to Proclamation No. 50. As discussed in Note No. 22, AO 397 provides for the application of the excess 246,931 sq.m., more or less, of the reclaimed land under the First Neighborhood Unit (FNU) ceded by PEA to Marina Property Corporation without indemnity as settlement of PNCC's obligations with the NG.

As of December 31, 2009, the BTr confirmed the amount of P2.436 billion (inclusive of P1.305 billion interest) representing advances made by the BTr to settle PNCC's foreign obligations with creditors. Said loans are included in the Equity Adjustments under Rehabilitation Plan which are among the accounts transferred by the PNCC to the NG through Asset Privatization Trust (APT) pursuant to PNCC's Rehabilitation Plan of 1987 and are no longer recorded as liabilities in the PNCC books. As such, PNCC is precluded from servicing the accounts.

A recent strategic plan designed by Management aims to address the BTr advances by way of conversion to equity or long-term notes.

As discussed under Note 13, the application of the P50 million payment against outstanding NG advances was already effected in the aforesaid confirmed amount of P2.436 billion.

# 15.3 On Liabilities Recommended for Write-Off

In 1990, after evaluating the status of liabilities from international operations, management decided to transfer these liabilities to Equity Adjustments on Liabilities Recommended for Write-off since most of the documents pertaining to this account were no longer available and the validity of the balances cannot be established.

	(in thousand pesos)
Saudi Arabia	P 538,694
Malaysia	55,553
Indonesia	2,262
Iraq	1,131
	P597,640

### 15.4 On Loss of Assets

This account consists of assets discussed under Note 12.

## 16. TOLLWAYS INCOME

Tollways income consists mainly of toll collections in connection with the issuance of the TOC by the TRB on April 30, 2007, allowing the Corporation to operate and maintain the SLEX and to collect toll fees after its franchise expiration on April 30, 2007.

### 17. CONSTRUCTION INCOME

This account represents the income generated from the advance works on the DHSLRP as stated in Note 1.

# 18. GENERAL AND ADMINISTRATIVE OVERHEAD

This account consists of the following:

		2009		2008
Salaries, wages, and allowances	P	82,188,181	Р	75,748,670
Bonuses and gratuities		48,893,272		40,690,953
Directors' fees and allowances		29,504,552		23,319,240
Employees' terminal pay - retrenchment		21,872,416		25,210,360
Employees' terminal pay - vacation/sick leave		6,610,755		6,040,801
Employees' welfare		5,890,972		5,390,179
Fringe benefit expense		2,173,653		1,601,389
Fringe benefit tax expense		2,173,653		1,601,389
SSS/ECC contribution		2,158,229		2,128,252
Sports and recreation		1,671,201		1,696,227
Medical and dental expenses		1,011,854		887,429
Philhealth contribution		637,288		613,363

	2009	2008
Pag-ibig contribution	201,500	200,600
Depreciation	73,365,954	66,125,073
Professional fees	21,921,294	19,737,550
Office rent	11,346,750	10,601,000
Light and water	9,737,784	10,861,439
Security services-agency fee/salaries of guards	9,515,687	8,540,867
Transportation and travelling	6,875,598	7,890,923
Insurance premium	6,808,276	6,205,339
Janitorial and messengerial services	5,194,557	5,932,325
Bad debts	4,092,868	167,493,129
Entertainment, amusement, and representation	3,293,345	2,519,404
Postage and other communications	2,562,138	2,681,045
Taxes and licenses	2,480,683	3,027,332
Repairs and maintenance-materials/labor	2,044,176	2,393,545
Office supplies and stationery	1,332,658	1,516,083
Petroleum,oil, and lubricant (POL)	1,119,451	1,388, <b>4</b> 37
Legal and documentation	521,307	8,811,274
Contributions and donations	441,002	1,473,000
Service equipment rental	307,733	1,699,391
Manpower recruitment, training, and development	296,444	819,422
Conferences and conventions	209,825	504,842
Subscriptions	101,394	117,016
Membership fees	61,250	49,500
Other outside services	36,455	25,013
Advertising and promotions	29,470	26,046
Bank charges	18,829	31,006
Miscellaneous expense	2,394,995	1,373,151
	P 373,540,921	P 518,773,159

# 19. OTHER INCOME (CHARGES)

This account comprises of the following:

	2009	2008
Equity share in SLTC's capital stock, paid by MTDME for PNC	C	
(Notes 7 and 25)	P -	P 362,500,000
Share from MNTC income	292,050,414	276,432,183
Share from CMMTC income	91,464,296	93,939,143
Dividend income	97,362,208	101,866,355
Rental income	20,354,780	20,136,882
Interest income	36,188,106	25,879,832
Gain on sale of inventory	<b>-</b>	113,291
Gain on sale of fixed assets	1,681,229	4,171,110
Miscellaneous income	21,762,180	18,643,976
Penalty charges	(254,120,000)	(254,587,400)
Amortization – remaining appraisal value of NLT assets	(93,206,510)	(93,206,510)
Net unrealized loss on available for sale securities	(118,333)	(806,583)
Loss on sale of inventory	-	(3,262)
Loss on sale of fixed assets	(237,671)	(16,400,507)
	P 213.180.699	P 538,678,510

### 20. PROVISION FOR INCOME TAX

No regular Corporate Income Tax (RCIT) is reported in 2009, as the Minimum Corporate Income Tax (MCIT) is higher than RCIT. Thus, the Corporation is subject to the MCIT which is computed at 2% of gross income, as defined under the tax regulations.

The carry forward benefit of MCIT of P65.970 million, recorded under "Deferred Charges-MCIT" account, as of December 31, 2009 can be claimed as tax credit against the regular corporate income tax as follows:

Date incurred	Amount	Application	Expired	Balance	Expiry Date
2009	P 19,496,303			P 19,496,303	2012
2008	26,263,551			26,263,551	2011
2007	12,793,238	_	_	12,793,238	2010
2006	7,416,799			7,416,799	2009
	P 65,969,891	_	<del>-</del>	P 65,969,891	

As of December 31, 2009, Net Operating Loss Carry Over (NOLCO) amounting to P17.444 million can no longer be carried forward and claimed as deduction from regular taxable income in CY 2010 due to the three (3)-year prescription period, as follows:

Date			*		Expiry
Incurred	Amount	Application	Expired	Balance	Date
2006	P 943,888,324	P926,443,870	-	P 17,444,454	2009

Said benefit of the NOLCO, however, cannot be enjoyed for as long as the Corporation is subject to the MCIT.

### 21 OTHER TAX MATTERS

The Corporation was assessed by the Bureau of Internal Revenue (BIR) of its deficiencies in various taxes. However, no provision for any liability has been made yet in the Corporation's financial statements.

 Deficiency internal revenue taxes for 1980 (income tax, contractor's tax, and documentary stamp tax) totaling P212.52 million.

PNCC sought a reinvestigation of the case on November 08, 1995, and as a consequence, the BIR issued a final decision promulgated on September 09, 2004 ordering PNCC to pay the amount of P101.46 million, the reduction of P111.87 million represent deficiency contractor's tax which the BIR resolved to cancel and withdraw from the assessment it being bereft of merit for lack of legal basis, thus finding PNCC's contention meritorious.

The BIR, however, reiterated the demand to pay the amount of P101.458 million for deficiency income tax (P97.41 million) and deficiency documentary stamp tax (P4.04 million) plus increments that may have accrued thereon until actual payment.

PNCC, in its letter of February 15, 2005 to the BIR, informed the latter through its Collection and Enforcement Division, that in the interest of fairness and due process, the Corporation has filed a Petition with the Department of Justice (DOJ) seeking the reversal of the Bureau's resolution holding PNCC still liable for the aforesaid tax deficiencies and has applied for an interim order or measure from the DOJ to suspend or stop the collection of subject amount pending resolution of the Petition.

- Deficiency business tax of P64.00 million due the Belgian Consortium, PNCC's partner in its LRT Project.
- Deficiency internal revenue taxes for 1992 (income tax, value-added tax, and expanded withholding tax) of P1.04 billion which was reduced to P709.00 million after the Corporation's written protest.

PNCC Management, however, requested for a meeting/conference for the clarification of the issue, the reduced amount still being the result of a jeopardy assessment. The Bureau has not responded to date.

Deficiency internal revenue taxes for 2002 totaling P72.92 million.

Management, in close coordination with the concerned BIR officers, presented a more detailed analysis of the accounts. Said presentation and the Corporation's availment of the tax amnesty (as discussed in Note 21) had substantially reduced the aforesaid deficiency taxes.

In addition to the above, the Corporation, in its letter of November 2001, had informed the BIR of its unpaid withholding taxes on compensation, creditable withholding taxes (expanded), withholding value added tax, and final income taxes on fringe benefits. Said admitted tax liabilities amounted to P125.44 Million which cover the period October to November 1998, September to December 2000, and January to December 2001. It was emphasized in the said letter that the difficulty in servicing the remittances stemmed mainly from the uncollected receivables from projects mostly undertaken for government agencies. In view of the collection problem experienced then by the Corporation from the different government agencies/contract owners, the management, in its effort to assure the BIR of its willingness to pay its tax obligations despite the financial difficulties it has been into, presented several settlement options. PNCC, in its letter to the BIR dated March 26, 2007, reiterated its commitment to settle this obligation including an offer to pay installment of P3 million until full payment. As of April 2008, the said admitted tax liability of P125.44 million was fully paid.

On May 05, 2008, PNCC availed of the tax amnesty pursuant to Republic Act (RA) No. 9480 otherwise known as the Tax Amnesty Act of 2007, entitling the Corporation immunity from the payment of taxes as well as additions thereto and the appurtenant civil, criminal, or administrative penalties under the NIRC of 1997, as amended, arising from failure to pay any and all internal revenue taxes, except withholding taxes, for the taxable year 2005 and prior years.

# 22. PRIVATIZATION/DIVESTMENT OF RP SHARES IN PNCC

Administrative Order (AO) No. 397 which was signed and approved by the then President Fidel V. Ramos on May 31, 1998, resolves all the outstanding issues between the PEA and PNCC, not requiring any cash outflow from any of the parties involved. Relative thereto, a Memorandum of Agreement (MOA) dated July 22, 1999 between PNCC and PEA was approved per PNCC Board Resolution dated August 10, 1999, in partial implementation of the said AO.

As indicated, said AO will result in the cleansing of PNCC's balance sheet which will lead the way to its privatization. Among the salient features of AO 397 are:

- PEA's assumption of PNCC's obligation with PNB amounting to P788.82 million;
- Assignment to the Asset Privatization Trust (APT) of PNCC's receivable from PEA amounting to P43.59 million representing unpaid cash of the MOA dated December 29, 1981, as payment of PNCC's obligation to the NG;
- Titling of Lot 6 (still titled in the name of RP) of the Financial Center Area (129,548 sq.m.)
   in the name of PNCC;
- Application of the fair market value of the excess 246,931 sq.m. more or less, of the reclaimed land under the First Neighborhood Unit (FNU) ceded by PEA to Marina Properties Corporation without any indemnity, pursuant to LOI 1390, as settlement of PNCC's obligation with the NG.
- PEA's purchase of PNCC's preferred option in the amount of P100 million under Section 9 of the PEA-CDCP (now PNCC) MOA dated December 31, 1981 for the remaining undisposed portion of the reclaimed land with an area of 158 hectares more or less;
- The resulting obligations of PEA as a consequence of all the foregoing shall be converted into equity by the NG in the said entity; and
- PNCC shall waive any and all future claims against PEA in relation to the PNCC-PEA MOA and the MCCRRP Contract except the claim of PNCC on the RI Project, payable by PEA upon determination of the actual amount to PNCC.

As mandated, the divestment of shares of the Republic of the Philippines in PNCC is being handled by the APT, now the Privatization and Management Office (PMO). Relative thereto, the APT, in 1999 engaged the services of the Development Bank of the Philippines/Philippine National Bank as Financial Advisors to conduct the due diligence examination of the Corporation's financial statements as of September 30, 1999.

On the basis of the Financial Advisors report, the bidding of the NG's interests in the Corporation was conducted by the APT on October 30, 2000 with an Indicative Price of P7.0 billion. The result, however, was declared failed as the highest bid obtained amounted only to P1.28 billion, which is far below the indicative price set by the APT.

Subsequently, on April 18, 2002, the PMO engaged again the services of a Financial Advisor (R.S. Bernaldo and Unicapital, Inc.) for the privatization of the NG's interests in PNCC. The PMO did not confirm the date for the disposition of PNCC in 2002 despite the completion of the advisory services of the engaged firms.

In May 2003, DOF Privatization Council approved the PNCC Privatization Plan involving dacion en pago of certain PNCC real estate property.

The Privatization Plan was shelved also in year 2003 in view of the intent to finance PNCC SLEX Project with NDC funds.

To obtain an enhanced value of the NG shares in PNCC, the corporate restructuring/financial rehabilitation (Note 23) is being pursued.

### 23. FINANCIAL REHABILITATION

In connection with the Corporation's thrust to extend the franchise, the Corporation has designed a corporate strategic plan which significantly involves a Financial Restructuring Program/Balance Sheet Clean-Up. The said program will specifically address the following:

 Servicing all government accounts with the TRB, the BTr, and the NDC via conversion of the obligations into long-term debt or equity;

As discussed in Notes 13 and 15.2, PNCC remitted to the BTr the amount of P220 million from May 2008 to March 2009 in payment for outstanding concession fees and NG advances.

· Payment of PNB loans via dacion en pago of mortgaged property;

PNB loan has been restructured in November 2007 post the foreclosure of the mortgaged property, discussed in Notes 10.1 and 13.

 Payment to the BIR of the P125 million admitted tax liability via offset against receivables from government agencies; and

The offsetting will no longer be pursued as the obligation was fully settled in April 2008.

 Payment of retrenchment to employees, to be sourced from the collection from the MNTC and SLTC.

Subsequent to the Corporation's turn-over of the operation and maintenance of the NLT to MNTC on February 10, 2005, PNCC paid the separation pay of its NLT- based employees.

The schedule of retrenchment and the corresponding payment of the separation pay to SLT-based employees are dependent on the hand-over of the operation and maintenance of the SLEX from PNCC to MATES.

### 24. CONTINGENT LIABILITIES

The Corporation has contingent liabilities with respect to claims and lawsuits. Management believes that the final resolution of these issues will materially affect the Corporation's financial position:

# Asiavest Merchant Bankers (M) Berhad vs. PNCC

A Writ of Execution dated August 08, 2002 was issued by the RTC-Marikina (formerly Pasig City) ordering the implementation/execution of the Judgment rendered by the Supreme Court of the Philippines directing the defendant Corporation to pay the amount of MR 17,674,684 (inclusive of interest from March 1983 to September 2003) to Asiavest Merchant Bankers (M) Berhad adjudged by the High Court of Malaysia in Kuala Lumpur dated September 13, 1985, or an equivalent amount of P239.045 million based on the exchange rate of MR 13.5247 to P1 as of December 31, 2009. PNCC's failure to comply with the said Writ of Execution resulted in the RTC's issuance of Notice of Garnishment on September 24, 2002.

PNCC, represented by OGCC, filed an Urgent Motion to Quash Writ of Execution on February 12, 2006 and an Urgent Ex-parte Motion to Temporary Stay the Enforcement of the Writ of Execution against PNCC on April 05, 2006, due to the following reasons: the personality of Asiavest is in issue and that for all intents and purposes, Asiavest is no longer existing; and that Asiavest's claim against PNCC was not disclosed in the Liquidators Account of Receipts and Payments dated March 13, 2005. Said Motion was granted to PNCC on May 29, 2006. Asiavest, however, filed a Manifestation and Urgent Motion to Lift Stay Order on September 21, 2006, which was denied by the RTC-Marikina City on October 27, 2006. The Order, however, directed PNCC to submit within ten (10) days a Verified Inventory of its assets not included in any Compromise Agreement with creditors that would be adequate to cover the judgment award in favor of Asiavest. PNCC filed a Partial Compliance with Motion for Extension of Time on November 30, 2006. On December 11, 2006, PNCC, through its counsel, the OGCC filed its Compliance with the Order dated October 27, 2006.

On February 02, 2007, Asiavest filed three (3) motions namely: Motion for Immediate Resolution of their Motion for Reconsideration dated November 30, 2006; Motion for Appointment of Receiver of PNCC's Assets; and Motion to Inhibit.

On March 04, 2008, RTC-Branch 67, Pasig City issued an Omnibus Order denying Asiavest's Motion for Reconsideration and Motion for Appointment of Receiver. Asiavest filed a Petition for Certiorari (Rule 65) with the Court of Appeals (CA) assailing the RTC's Omnibus Order. In a Resolution dated May 28, 2008, PNCC has been required to file its Comment on the Petition within ten (10) days from notice. PNCC is asking for extension to file its Comment on the Petition until July 05, 2008.

The CA, in its October 28, 2008 decision, denied and dismissed Asiavest's Petition because the RTC did not commit any grave abuse of its discretion. A Motion for Reconsideration was filed by Asiavest but the same was denied by the CA in its Resolution dated January 08, 2009, which decision was further appealed by Asiavest before the Supreme Court (SC) by way of Petition for Review on Certiorari.

On April 15, 2009, the SC denied Asiavest's Petition for Review on Certiorari, as last discussed in Note 21, on the following grounds: (1) insufficient or defective verification under Section 4, Rule 7, 1997 Rules of Civil Procedures, as amended; and (2) defective or insufficient certification against forum shopping in violation of Section 5, Rule 7, 1997 Rules of Civil Procedures, as amended, for submitting a photocopy of said verification/certification of non-forum shopping and for failure to attach the special resolution appointing affiants as liquidators of the petitioner.

On July 13, 2009, the SC (First Division) denied with finality Asiavest's Motion for Reconsideration of the April 15, 2009 SC decision on similar grounds.

### Radstock Securities Limited vs. PNCC

On January 15, 2001, Radstock, as assignee of Marubeni Corporation, filed a complaint for a sum of money and damages with application for writ of preliminary attachments with the Regional Trial Court (RTC)-Mandaluyong City to collect on PNCC's guarantees on the unpaid loan obligations of CDCP Mining Corporation. The RTC, in its Order dated January 23, 2001, granted the Complainant's prayer for the issuance of the Writ of Preliminary Attachment resulting to the garnishment of PNCC's bank accounts and attachments of substantial portion of its real property. The Supreme Court issued a Temporary Restraining Order (TRO) on March 14, 2003 (amended on March 19, 2003 by Resolution) directed against any further proceedings in the lower courts.

On December 10, 2002, the RTC-Mandaluyong rendered a Decision in favor of Radstock directing PNCC to pay the total amount of P13.152 billion, with interest from October 15, 2001 plus P10 million as attorney's fees. The case has remained pending for almost six (6) years. As of July 11, 2006, the current value of the judgment debt against PNCC stands at P17.041 billion.

On August 17, 2006, PNCC and Radstock through their respective counsel filed a Joint Motion for Judgment Based on Compromise wherein Radstock agrees to receive and accept from PNCC in full and complete settlement of the Judgment debt, in the reduced amount of P6.196 billion (in cash or in kind). Said agreement will become effective only upon approval by the Supreme Court. The Court referred the matter to the Commission on Audit (COA) for its comments and recommendations. On October 3, 2006, COA in its Compliance dated October 3, 2006, favorably endorsed the approval of the Compromise Agreement executed by and between PNCC and Radstock.

Third parties seeking to intervene and object to the submitted Compromise Agreement filed Motion for Recommendation and Motion to Defer Issuance of Entry of Judgment (by Strategic Alliance Development Corporation) and Motion for Intervention and Motion to Admit (by Rodolfo M. Cuenca). The Court of Appeals (CA) Former First Division, in its Resolution dated May 31, 2007, denied the Motions, stressing that these can no longer be entertained because the Court has already rendered a Decision and issued the corresponding Entry of Judgment.

On July 02, 2007, the Supreme Court issued a Status Quo Ante Order, which resolution directed all parties concerned to hold in abeyance the implementation of the Compromise Agreement as approved by the Court of Appeals (CA) on January 25, 2007. PNCC and Radstock are also directed to comment in ten (10) days on the petition of Strategic Alliance Development Corporation for a temporary restraining order and/or writ of preliminary injunction of decision approving the Compromise Agreement.

The Supreme Court, in a decision promulgated on December 04, 2009, ruled that the P6.196 billion Compromise Agreement between Radstock and PNCC violated Section 29(1) Article 6 of the Constitution, rendering the same as null and void. Likewise, PNCC Resolution Nos. BD-092-2000 and BD-099-2000 admitting liability for the Marubeni loans are considered void.

Radstock filed a Motion for Reconsideration, denying that the compromise deal ran counter to the Constitution and was disadvantageous to the Government.

### 25. PENDING LAWSUITS/LITIGATIONS

The Corporation is involved in continuing litigations relating to labor and civil cases. The ultimate outcome of these litigations cannot be determined yet and no provision for any liability that may result has been made in 2009 and 2008 financial statements.

The labor cases consist of those filed against the Corporation involving mostly of illegal dismissal, backwages, and separation pay. Most of these cases have been ruled by the Labor Arbiter in favor of the complainant. However, these cases are on appeal by PNCC before the National Labor Relation Commission (NLRC).

The civil cases filed against the Corporation consist of cases involving damages, collection of money, and attorney's fees, which are still on litigation before the various Regional Trial Courts (RTC). On the other hand, those filed by the Corporation against other individuals or companies consist of suits involving sum of money, damages, and breach of contract which involve undeterminable amount of money.

### 26. RELATED PARTY TRANSACTIONS

The Corporation, in the normal course of business, has transactions with related parties. The more significant of these transactions include:

Agreements:

 Pursuant to the agreement between MTDME and PNCC on the construction, operation, and maintenance of the South Luzon Tollway, MTDME shall hold eighty percent (80%) and PNCC shall hold twenty percent (20%) of the issued and outstanding capital stock of the Joint Venture Company [named South Luzon Tollway Corporation (SLTC)].

On August 01, 2007, PNCC paid fifty percent (50%) or P360 million of its subscription amount to SLTC. The agreement further provides that the balance shall be paid by MTDME on behalf and for the account of PNCC.

As discussed in Note 7, MTDME paid the balance on March 29, 2007, rendering PNCC's full payment of its subscription as of reporting date.

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As discussed in Note 7, MTDME paid the balance on March 29, 2007, rendering PNCC's full payment of its subscription as of reporting date.

In consideration of the assignment by PNCC of its usufructuary rights, interests, and
privileges under its franchise, the Corporation is entitled to receive payment from
MNTC equivalent to six percent (6%) and two percent (2%) of the total revenue from
the North Luzon Tollway and Segment 7, respectively. Any unpaid balance carried
forward will accrue interest at the rate of the latest Philippine 91-day Treasury Bill rate
plus 1% per annum.

As discussed in Note 4, PNCC received payment from MNTC in December 2009.

 The Supplemental Toll Operations Agreement (STOA) executed by and among MATES, SLTC, PNCC, and the Republic of the Philippines (RP), through the TRB on February 03, 2006, designates MATES as the entity that will operate and maintain the toll roads, toll roads facilities, interchanges, and related facilities including the management of the toll collection system and traffic control system of the SLEX Projects.

As discussed in Note 7, PNCC's 40% holdings in MATES was settled in 2008.

 Pursuant to the Subscription Agreement executed by and among ASDI, NDC, and PNCC on November 14, 2008, the Corporation subscribed 12,500 shares from the unissued portion of the 150,000 shares (with a par value of P1,000.00 per share) authorized capita stock of ASDI, a wholly-owned subsidiary of NDC, incorporated to undertake components of the SLEX Projects.

As discussed in Note 7, PNCC paid the amount of P12.5 million in consideration for the subscribed shares and as a condition precedent for the effectivity of the agreement.

As likewise discussed in Note 7, the Corporation's future subscription of P242.5 million to ASDI's proposed increase in capital stock was paid on July 24, 2009. PNCC controls the majority of the shareholdings in ASDI at 51%.

A Compromise Agreement was entered into by PNCC and PNB on the partial settlement
of the Corporation's obligation under the Credit Facilities and Standby Letter of Credits,
wherein the parties agreed to the dacion of the mortgaged property located in
Mandaluyong City and Calamba, Laguna. Thus, in June 2007, PNB exercised its
mortgage rights and foreclosed the mortgaged property (as discussed in Notes 10.1
and 13).

At the request of the Corporation, PNB has agreed to the compromise settlement and restructuring of the portion of the obligation amounting to P500 million into an eight (8)-year term loan payable as follows: P100 million payable not later than October 15, 2007 and P400 million within eight (8) years effective October 15, 2007 in equal quarterly principal amortizations. As of December 31, 2009 the loan stood at P307.762 million, inclusive of interests amounting to P7.762 million computed from October 16, 2009 to December 31, 2009.

The Corporation entered into contracts with wholly-owned subsidiaries, as follows:

DISC Contractors, Builders, and General Services, Inc. (DISC):

- Equipment Rental Contract dated July 13, 2007, wherein DISC leases its three (3) units motor vehicle to PNCC for use in its tollway operations along the South Luzon Expressway. Monthly equipment rental of P0.11 million shall be charged on the basis of a minimum two hundred (200) hours, use or non-use (stand-by) of the equipment. Operation in excess of 200 hours/month shall be charged on a pro-rata basis. The contract shall be subject to extension/s at the option of the Lessee, provided that the notice is received by the Lessor at least five (5) days before the expiry date of the contract. For the period ended December 31, 2009, DISC billed PNCC P2.936 million. Outstanding payable to DISC representing progress billings amounted to P0.243 million as of December 31, 2009.
- Equipment Rental Contract dated November 27, 2007, wherein DISC leases its five (5) units of construction equipment to PNCC for use in its tollways operations along the South Luzon Expressway. Rental per month shall be charged on the basis of a minimum two hundred (200) hours. Only actual operating hours in excess of the 200 hours shall be charged on a per hour basis. The contract shall likewise be subject to extension/s at the option of the Lessee, provided that the notice is received by the Lessor at least five (5) days before the expiry date of the contract. The amount billed by DISC for the period ended December 31, 2009 totaled P3.381 million, with related outstanding payable of P0.543 million as of December 31, 2009.
- Job Order No. SJ 08-02-01 dated February 12, 2008 was issued in favor of DISC for the supply of thirty seven (37) personnel for the SLEX operation effective February 20, 2008. The cost of manpower supply for the year 2009 amounted to P24.943 million, with outstanding balance of P4.138 million as of December 31, 2009.

### Traffic Control Products Corporation (TCPC):

- Contract for Janitorial Services dated February 19, 2009, wherein TCPC shall provide the necessary labor, equipment, materials, and manpower requirement of PNCC for the performance of janitorial, sanitation, maintenance, and allied services for its Central and Bicutan Offices. The contract shall be in force for one (1) year or from January 01, 2009 to December 31, 2009 (renewable after the lapse of said period as maybe agreed upon by both parties). In consideration of the services to be rendered by TCPC, PNCC shall pay the sum of P5.328 million per annum for thirty (30) janitors/janitress. The billed amount for the period ended December 31, 2009 aggregated to P6.112 million. Outstanding payable as of December 31, 2009 amounted to P1.115 million.
- o PNCC issued job orders to TCPC, as follows:

JO No. SJ 09-01-01A dated. January 05, 2009

Scope of Work

TCPC shall provide, at its own cost and expense, sufficient labor and supervision for toll plaza and Silangan Office janitorial works such as but not limited to sweeping of dirt and garbage at toll plaza and its

immediate vicinity, cleaning of toll booths,

sub-offices, and comfort rooms.

Contract Period Contract Amount January 01, 2009 to December 31, 2009. P0.775 million per month (estimated)

Amount Billed for the Period Ended December 31, 2009

P18.574 million

Outstanding Payable as of

December 31, 2009

P2.373 million

JO No. SJ 09-01-02 dated January 05, 2009

Scope of Work

TCPC shall provide, at its own cost and expense. all labor. supervision. equipment, tools, supplies, and other incidental necessary to undertake grass cutting, vines removal on selected structures of the entire stretch, and all facilities of the SLT including but not limited to roadsides, center island, interchanges and the Silangan office

compound.

Contract Period

January 01, 2009 to December 31, 2009.

Contract Amount

P0.608 million per lot

Amount Billed for the Period

Ended December 31, 2009

P6.530 million

Outstanding Payable as of

December 31, 2009

P1.107 million

### Other Transactions

After the foreclosure of PNCC's property, as discussed in Notes 10.1 and 13, the Corporation offered to lease portion of the Mandaluyong and Silangan property for its office premises and parking lots located at the said areas from the Philippine National Bank (also PNCC's creditor), which the latter had accepted. Rent expense amounted to P11.347 million in 2009 based on the following:

For Mandaluyong Property:

Contract of Lease

July 01, 2007 to June 30, 2008

Renewal of Contract of Lease July 01, 2008 to June 30, 2009 (renewable upon mutual agreement by the

parties)

Second Renewal of Contract of

Lease

July 01, 2009 to June 30, 2010 (renewable upon mutual agreement by the

parties)

For Silangan Property:

Contract of Lease

November 01, 2007 to October 31, 2010,

subject to a yearly escalation rate of 5%

on the 2<sup>nd</sup> year.

 Compensation/other benefits of key management personnel amounted to P27.374 million for the period ended December 31, 2009.

### 27. TOLLWAYS DEVELOPMENT CONTRACTS

The Corporation has entered into Joint Venture Partnerships with the following internationally notable engineering companies and other reputable local corporations, under the Build-Operate-Transfer scheme, for the construction, rehabilitation, refurbishment, modernization, and expansion of the existing Expressways.

### South Metro Manila Skyway (SMMS) Project

To pursue the Metro Manila Skyway Project, PNCC and P.T. Citra Lamtoro Gung Persada (Citra Group) signed on August 30, 1995 the Business and Joint Venture Agreement. They eventually incorporated the Citra Metro Manila Tollways Corporation (CMMTC), the Joint Venture Corporation, owned to the extent of 80% by the Citra Group and 20% by PNCC.

Citra Group is responsible for the design, construction, and funding of the Project. PNCC, through its wholly-owned subsidiary, the PNCC Skyway Corporation (PSC), is tasked to Operate and Maintain (O & M) the Project upon completion. The Project has a 30-year life which commenced in December 1998 as per the Supplemental Toll Operation Agreement (STOA) of November 27, 1995.

In the Amendment to the Supplemental Toll Operations Agreement (ASTOA) dated July 18, 2007, the parties have agreed among others for the successful and seamless tumover of the O&M responsibilities for the SMMS from PNCC to a new corporation to be known as the Skyway O&M Corporation (NewCo).

In December 2007, a Memorandum of Agreement (MOA) was prepared and entered into by and among CMMTC, PNCC, and PSC for the implementation of the successful and seamless assumption of the O&M responsibilities for the SMMS by the NewCo from PSC. The turn-over took effect at 10:00 PM of December 31, 2007.

### North Luzon Expressway (NLEX) Project

The NLEX Project is a collaboration initially between PNCC (20%) and First Philippine Infrastructure Development Corporation (FPIDC) (80%) under the Joint Venture Agreement dated August 29, 1995. The Joint Venture Corporation, Manila North Tollways Corporation (MNTC), was incorporated on February 04, 1997.

Under the STOA signed on April 30, 1998, the NLEX Project has a 30-year life from start of commercial operation on February 09, 2005.

Present equity participation in MNTC is: FPIDC-67.1%; PNCC-2.5%; Egis Projects SA of France-13.9%; and Leighton Asia Ltd.-16.5%.

### South Luzon Expressway (SLEX) Project

The rehabilitation and extension of the South Luzon Tollway has been entered into by the Corporation through a Joint Venture Agreement (JVA) and subsequently an Amended Joint Venture Agreement (AJVA) with Hopewell Crown Infrastructure, Inc. (HCII). The objective of which is to refurbish the Alabang to Calamba, Laguna segment of the South Luzon Expressway and extend the same to Lucena City in Quezon Province.

An alternative to the JVA with HCII, if the same does not materialize, PNCC, between 2003 and 2005, held negotiations with the NDC to develop design, construct, finance, operate, and maintain the SLEX Project. The proposed Project involved the rehabilitation of the Alabang Viaduct and the extension of the SLEX from Calamba to Sto. Tomas, Batangas. A JVA was entered into with NDC on October 11, 2004 which should have paved the way for Joint Investment Proposal and STOA.

The option for NDC's financing of the SLEX Project did not materialized as further negotiations with HCII was pursued in the second quarter of 2005.

In consonance with the PNCC-HCII JVA entered into on October 11, 1999, the South Luzon Tollways Corporation (SLTC) was incorporated on July 26, 2000, by PNCC and HCII, as the JV Company that will undertake the rehabilitation, expansion, operation, and maintenance of the South Luzon Expressway. MTDME has taken over the HCII interest and now holds 80% while PNCC holds 20%.

Relative thereto, PNCC and SLTC executed a Supplemental Toll Operation Agreement (STOA) between and among the RP, through the TRB and the Manila Toll Expressway Systems, Inc. (MATES), the latter being the Operations and Maintenance Company established by PNCC and HCII pursuant to their JVA. Said STOA was approved on February 03, 2006 giving a 30-year life to the project. PNCC holds 40% in MATES.

Considering that the implementation of the Project will affect a wide sector of the Community where the Project will be undertaken, more particularly the local residents, motorists, and informal dwellers, the PNCC and SLTC, as provided for in a Service Agreement entered into by both parties, shall undertake such measures that will effectively minimize the inconvenience caused by the said implementation of the Project, and create in the minds of the public a positive attitude towards the same.

The Project commenced in July 2006 for the rehabilitation and widening of SLEX (Alabang to San Pedro) and in November 2006 for the rehabilitation of the Alabang Viaduct.

PNCC will not be involved in the construction and financing activities of the aforesaid projects, but will invest as an equity partner in the joint venture and operation and maintenance companies.

As discussed in Note 1, PNCC was issued a TOC dated April 27, 2007 by the TRB for the Operation and Maintenance of the SLEX. On April 27, 2009, however, PNCC received a letter from TRB revoking PNCC's TOC. As such, the Board per Resolution No. BD-004-2009 authorized the President and CEO to cause the preparation of the Memorandum of Appeal with the Office of the President, including any and all legal remedies arising from

the revocation of the TOC and was further authorized to sign and in behalf of the Corporation, the Verification and Certification of the said Memorandum of Appeal and in any other pleadings requiring said Verification and Certification.

TRB, in its letter of December 03, 2009, informed PNCC that in compliance with the directive issued by the Honorable Executive Secretary, its Board of Directors has caused the issuance of a TOC to MATES for its immediate operation of the existing SLEX, effectively revoking the previous TOC granted to PNCC.

In a letter dated December 11, 2009, TRB reiterated the turning over of the operation and maintenance of the SLEX from PNCC to MATES.

PNCC, through its counsel, Valenton and Danganan Law Offices, filed an instant Memorandum in Support of its Urgent Motion for the issuance of a Temporary Restraining Order before the RTC of Pasig City on December 15, 2009.

### 28. SUBSEQUENT EVENTS

### On Radstock:

As discussed in Note 24, Radstock filed a Motion for Reconsideration, denying that the compromise deal ran counter to the Constitution and was disadvantageous to the Government, which motion was denied by the Supreme Court on February 23, 2010.

On April 20, 2010, the Supreme Court denied with Finality the Second Motion for Reconsideration filed by Radstock on the Compromise Agreement with PNCC.

### On the Hand Over of SLEX:

As discussed in Notes 1 and 26, by virtue of the TOC issued by TRB on April 27, 2007, PNCC continues to be the operator of the SLEX prior to the substantial completion of the SLEX Project, particularly Project Toll Roads 1 and 2, comprising of the stretch of the SLEX from the Alabang Viaduct in Muntinlupa, Metro Manila to Calamba, Laguna.

On April 08, 2010, the TRB issued the Certificate of Substantial Completion for Project Toll Roads 1 and 2, and accordingly issued the Toll Operation Permit (TOP) over the said Project Toll Roads to MATES. Hence, the operation and maintenance responsibilities for and over the said Project Toll Roads are due to be turned over by PNCC to MATES pursuant to the STOA (see Note 27).

PNCC, SLTC, MATES, and MTDME recognized the need to effect and facilitate the successful and smooth transfer of the operation and maintenance of the Project Toll Roads from PNCC to MATES by determining, reconciling, and putting in place a definite arrangement for the settlement of inter-company accounts and claims.

The handover of the SLEX operations from PNCC to MATES took effect on May 02, 2010.

### On Loan Remittances:

### **PNB**

On June 16, 2010, the Corporation's Board of Directors resolved to approve the recommendation of management for the prepayment of the PNB loan covered by the Compromise Agreement entered into between PNCC and PNB on November 21, 2007 (see Notes 10.1, 13, and 22) with principal balance as of June 15, 2010 amounting to P275 million provided that efforts must be made for further reduction of the full amount of principal and interest due as of date of prepayment. PNB, however, denied the PNCC management request for discount citing that friendly terms and advantages are already built into the restructured loan agreement. Prepayment of PNB loan is effected in July 2010, for a total of P282.323 million consisting of principal and interest payments of P275 million and P7.323 million, respectively.

### BTr/TRB

On July 16, 2010, PNCC remitted to the NG, thru the Department of Finance (DOF), the amount of P200 million as payment for the Corporation's accounts with the BTr and the TRB for outstanding BTr advances and concession fees, respectively. This payment brings PNCC's total remittances to P495 million from 2006 to date.

### 29. RECLASSIFICATION OF ACCOUNTS

The 2008 financial statements were restated to reflect the following adjustments and to conform with the presentation of the 2009 figures:

- Recognition of Lot 6 as Investment Property at appraised value (Notes 2.9 and 9);
- Increment/surplus realization of P10.313 million as of December 31, 2008 (Note 2.11);
- Charging of asset disposal related transactions/expenses directly to respective overhead account instead of Deferred Charges-COP.

### PHILIPPINE NATIONAL CONSTRUCTION CORPORATION

### SCHEDULES A to K

As of December 31, 2009

### Schedule A

 Marketable Securities (Current Marketable Equity Securities and Other Shortterm Investments)

The company's Short-Term Investment as of December 31, 2009 amounting to P83.62 million represents 0.61% only of the total assets of P13.853 billion. This is way below the ceiling requirement of 10% or more of the total assets, hence, this schedule need not be filed.

#### Schedule B

 Amounts Receivable from Directors, Officers, Employees, Related Parties, and Principal Stockholders (Other than Affiliates)

Corresponding schedule is herewith attached/submitted. Included in the list are the company's employees, director, and consultants with outstanding aggregate indebtedness of more than P100,000.00 or one (1) percent of the total assets, whichever is less, as of December 31, 2009.

### Schedule C

 Non-Current Marketable Equity Securities, Other Long-Term Investments in Stock, and Other Investments

The Investment account which stood at P1.854 billion as of December 31, 2009 constitutes 13.39% of the total assets in the related balance sheet. Considering that the account has exceeded the 5% ceiling requirement, the schedule is herewith attached/submitted.

### Schedule D

- Indebtedness of Unconsolidated Subsidiaries and Affiliates

This schedule is omitted. Total receivables from subsidiaries and affiliates as of December 31, 2008 in the amount of P239.536 million is only 1.87% (below the 5% requirement) of the P13.853 billion assets.

### Schedule E

- Property, Plant, and Equipment

The company's property, plant, and equipment account amounting to P1.049 billion is 0.01% of the P13.853 billion assets (or down by 24.99% vis-à-vis the 25% ceiling requirement), hence, the schedule need not be submitted.

### Schedule F

Accumulated Depreciation

The related schedule of the account is likewise not submitted due to the reason stated in Shedule E above.

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### PHILIPPINE NATIONAL CONSTRUCTION CORPORATION

SCHEDULES A to K As of December 31, 2009

Schedule G

- Intangible Assets and Other Assets

The account balance of P87.688 million as of December 31, 2009 comprises 0.63% only (below the 5% requirement) of the P13.853 billion assets, hence, omitted.

Schedule H

- Long-Term Debt

Applicable account schedule as of December 31, 2009 is herewith attached submitted.

Schedule I

- Indebtedness to Affiliates and Related Parties (Long-Term Loans from Related Companies)

This schedule is omitted. Total payable to subsidiaries and affiliates as of December 31, 2009 amounting to P32.19 million is only 0.29% (below the 5% requirement) of the P13.853 billion assets.

ScheduleJ

- Guarantees of Securities of Other Issuers

Not applicable.

Schedule K

- Capital Stock

Applicable account schedule as of December 31, 2009 is herewith attached/submitted.

PHILIPPINE NATIONAL CONSTRUCTION CORPORATION AGING SCHEDULE OF RECEIVABLES & ADVANCES As of December 31, 2009 (In Thousand Pesos)

		Allowance							
		for Doubtful							
	Amount	Account	Net Amount	Current	1-30	31-60	61-90	91-120	Over 120
01 Unbilled Contract Receivable	33,865	234	33,631	7,878.00	7,815,00	8,685,00	9,253.00		-
02 Billed Contract Receivable	144,870	26,922	117,948	•	•	-	-		117,9
03 Contract Retention Receivable	5,134	2,380	2,754	•	-	•	•	•	2,7
04 Accounts Receivable - Trade	60,150	57,147	3,003	•	-		-	-	3,0
05 Accounts Receivable - Subs. and Aff. (net)	227,421	4,466	222,955	6,093	455	1,276	2,614	1,737	210,7
06 Accounts Receivable - Officers and Employees	307,112	174	306,938	8,049	7,906	3,827	3,350	2,878	280,90
07 Claims Receivable	105,411	17,234	88, 177	•	•	•	•	-	88,17
08 Other Accounts Receivable	326,955	75,080	251,875	37,716	14,098	11,462	2,341	2,220	184,04
09 Advances to Supplier	4,548	2,190	2,356	9	2,0 <b>67</b>	10	192	78	-
10 Advance to Subcontractor	18,220	12,077	6,143	-	•	•	•	•	6.14
11 Advances to Contract Owners	<b>63</b> 6	636	•	-	-	•	•	•	-
12 Advances for SSS/EC Benefits	2		2		<u> </u>	•	-		
Sub-total	1,234,322	198,540	1,035,782	59,745	32,339	25,260	17,750	6,913	833,7
13 Advances to BTr			50,000						
14 Advances to Joint Venture			69,023						
15 Advances to CESLA			38						
16 Input Tax			5,687						
17 Output Tax			(36,074)						
18 Deferred Input Tax			1,124						
19 Deferred Output Ta×			(19,948)						
20 Accounts Receivable - Inter-unit			278						
21 Accounts Payable - Inter-unit			(52)						
Sub-total			70,074						
Total			1,105,856						

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION SCHEDULE B: AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN AFFILIATES). As of December 31, 2009-( in Thousand Pesos)

Balance at DEDUCTIONS Balance at Name and Designation of Debtor Beginning of Additions Amounts Amounts Current Not End of Whitten-off Cum ent Period Period Collected Aban, Artemio Employee 400 400 400 350 700 350 350 350 Ablaza, Ma. Fe Employee Adriano, Gener 2.500 2.500 Assistant Manager 2.500 480 Adduveno, Isabelita 180 300 300 180 Employee 200 Aguila, Dolores Employee 200 200 Aquinaldo, Ferdinand 1,175 240 240 1.175 1,415 Employee 1.540 160 160 1.380 Aion, Rodrigo Assistant Manager 1.380 Alarcon, Conrado 1.004 200 200 1.004 1,204 Employee Alcantara, Edgardo 550 550 Employee 200 200 Alcazar, adonis Employee 200 Division Head-(Senior Assistant Vice Pres.) 2.703 200 3 200 2.700 2.900 Alejandrino, Janice Day 400 Alentaian, Bonifacio Consultant 400 400 165 Alfonso, Camelo 105 60 60 105 Employee 300 1.090 1,390 Alfonso, Grace Employee 1.090 300 55 Alipio, Ferdinand Employee 55 55 65 65 Almazora, Dave Employee 65 200 785 985 Alvaran, Lida 785 200 Employee 270 Ambal, Ferdinand Employee 240 30 30 240 25 275 300 Amboy, Victor 275 25 Employee 350 350 Amores, Myrna Employee 350 Antonio, Manuel Luis Division Head-(Senior Assistant Vice Pres.) 2.700 2,700 100 100 Aguino, Bienvenido Employee 100 2,100 150 2.100 2.250 Ardio, Blesilda Employee 150 100 260 360 Arendain, Opher Employee 260 100 106 106 Armonio, Manuel Consultant 106 395 100 295 Atendido, Mariane Employee 295 100 2.500 2.500 Asuncion, Ma. Theresa President & CEO 2.500 Avelino, Cresencia Employee 490 490 490 Balberan, Rodolfo 200 200 Employee 200 370 370 liBamba, Robert 370 Employee 370 370 370 Banaag, Robert Employee 270 320 Barrion, Nancy Employee 270 50 50 550 550 550 Bartolazo, Mercedita Employee 330 630 Bartolome, Romeo 330 300 300 Employee 250 250 Basilio, Michael Employee 250 2,700 Bassid, Sabino 2,400 300 300 2,400 Employee 185 235 185 50 50 Baylon, Ernesto Employee

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION SCHEDULE B: AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN AFFILIATES).

As of December 31, 2009-( in Thousand Pesos)

		Balance at		DEDUC	TIONS			Balance at
Natur	9 and Designation of Debtor	Beginning of Period	Additions	Amounts Collected	Amounts Willen-off	Cument	Not Cum ent	End of Period
Bea, Renato	Employee	700					700	700
Belmes, Wilfredo	Employee	1,160					1,160	1,160
Berdejo, Florencio	Employee	1,000	100			100	1,000	1,100
Berenguel, Analyn	Employee	400					400	400
Bernardo, Ferdinand	Employee	435	76	<b>1</b> 1		65	435	500
Biona, Antonio	Employee	1,000	200	, ,		200	1,000	1,200
Bodano, Reynaldo	Assistant Manager	1,030	200			200	1,030	1,030
Bonifacio, Benamir	Employee	200					200	200
Bornel, Ronald	Employee	55					55	55
Bredes, Ma. Gracia	Employee	620	50			50	620	670
Buen, George	Assistant Manager	1,500	150			150	1,500	1,650
Buenaflor, Alejandro	Employee	1,000	1,000		<b>!</b>	1,000	1,000	2,000
Bulalacao, Jaime	Employee	365	1,500			1,500	365	365
Caballo, Marion	Technical Assistant (Legal Corp.)	2,100	2,400			2,400	2,100	4,500
Cabrera, Rowena	Employee	310	150		Į	150	310	460
Cabuena, Leonardo	Employee	910	250			250	910	1,160
Cajayon, Nieves	Employee	600	500			500	600	1,100
Calderon, Pedro	Employee	80	300		·		80	80
Caliao, Renerio	Assistant Manager	950	504			504	950	1,454
Calimag, Crisanto	Employee	930	50			50	930	980
Calimag, Ma. Fe	Employee	1,250	200			200	1,250	1,450
Canlas, Nancy	Employee	100				200	100	100
Canlas, Ronaldo	Employee	145					145	145
Canosa, Rodolfo	Senior Manager	2,000	345		ļ	345	2,000	2,345
Carandang, Mauro	Employee	300	100			100	300	400
Carpio, Franciaive	Employee	250					250	250
Casalme, Ricardo	Employee	200			ĺ		200	200
Casaus, Maximilliano	Employee	360			ŀ		360	360
Casino, William	Employee	50		ŀ			50	50
Casquero, Grace	Employee	100	100			100	100	200
Castillo, Evangiline	Employee	475	50			50	475	525
Castillo, Samuel	Employee	275	123	43		80	275	355
Castro, Felicidad	Assistant Manager	3,500	600	]		600	3,500	4,100
Catina, Martela	Employee	250				330	250	250
Conol, Elbert	Employee	350			I		350	350
Constantino, Virgilio	Employee	550			ļ		550	550
Cordero, Gemma	Employee	480	209			209	480	689

95

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION SCHEDULE B: AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN AFFILIATES). As of December 31, 2009-( In Thousand Pesos)

		Balance at	1	DEDUC	TIONS	T		Balance at
Name (	and Designation of Debtor	Beginning of	Additions	Amounts	Amounts	Custent	Not	End of
		Period		Collected	Witten-off		Cun ent	Period
Cordova, Anatalia	Assistant Manager	3,500	t				3,500	3,500
Cordova, Elmer	Senior Manager	1,700	395			395	1,700	2,095
Corona, Alberto	Employee	475	100		:	100	475	575
Cosico, Justina	Employee	265					265	265
Cruz, Miguelito	Employee	190					190	190
Cruz, Mylene	Employee	200					200	200
Cruz, Nicolas	Employee	900	1				900	900
Cruz, Rosalinda	Employee	400	150			150	400	550
Dalisay, Franklin	Employee	305	265			265	305	570
Dalope, Edwin	Employee	385	100			100	385	485
Dalope, Emily	Employee	580					580	580
De Guzman, Ramir	Employee	200	200	l		200	200	400
De Joya, Marilou	Employee	450	400			400	450	850
De Los Reyes, Isagani	Employee	250	70			70	250	320
Debuton, Norlando	Employee	215	100			100	215	315
Del Rosario, Evelyn	Employee	800					800	800
De la Cerna, Ruben	Employee	85	80			l 80	85	165
De La Costa, Gina	Employee	700	300			300	700	1,000
De La Cruz, Cresencio	Employee	110	50			50	110	160
De La Cruz, Evelyn	Employee	200	1,100	1,020		80	200	280
De La Cruz, Jaime	Assistant Manager	2,570	•	,			2,570	2,570
Delivios, Rosalyn	Employee	335	205	5		200	335	535
De Los Reyes, Ramon	Assistant Manager	2,000	500			500	2,000	2,500
De Los Santos, Manny	Employee	363	200	1		200	363	563
Destacamento, Erminda	Employee	200		200				
Diom, Elma	Employee	785	İ		1		785	785
Diom, Marcial	Employee	90	50			50	90	140
Dionisio, Rolando	Employee	400					400	400
Disomangcop, Raisa	Senior Manager	1,150	246	96		150	1,150	1,300
Dizon, Ma. Martene	Employee	800					800	800
Diwa, Juanita	Employee	200					200	200
Domingo, Amando	Employee	1,000	500			500	1,000	1,500
Domino, Lucila	Employee	230	200			200	230	430
Dones, Cristy	Employee	600	50			50	600	650
Dulatas, Eusebio	Manager	100				İ	100	100
Dulla, Renato	Employee	100					100	100
Dulos, Lorenzo	Employee	230				]	230	230

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION SCHEDULE B: AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN AFFILIATES).

As of December 31, 2009-( in Thousand Pesos)

		Balance at		DEDUC	TIONS			Balance at
Name a	and Designation of Debtor	Beginning of Period	Additions	Amounts Collected	Amounts Witten-eff	Cun ent	Not Quirent	End of Period
Dimog Molule	Employee	70	·				70	70
Duyog, Melvin	Employee	545	150			150	545	695
Elazegui, Maximo	Employee		150			130	300	300
Encanto, Mervyn	Consultant	300	4.00	40		4.00		
Equio, Rudy	Employee	1,468	130	18		130	1,450	1,580
Era, Ruben	Employee	400			}		400	400
Erece, Felix	Manager	3,500	500			500	3,500	4,000
Escueta, Hermando	Employee	1,200					1,200	1,200
Espadero, Marilou	Employee	550					550	550
Estacion, Sandy	Employee	450					450	450
Esteban, Esmeralda	Employee	400					400	400
Evangelista, Emelinda	Employee	400					400	400
Evangelista, Joseph	Employee	200		200				
Fajardo, Sergio	Employee	240					240	240
Fallorina, Catalina	Employee	380	50			50	380	430
Faminiano, Demosthenes	Manager	1,750					1,750	1,750
Felipe, Lito	Employee	300					300	300
Felix, Teresita	Employee	1,315					1,315	1,315
Fetesio, Rowena	Employee	250	108			100	250	350
Flores, Joselito	Employee	200					200	200
Frades, Manuel	Employee	340	160			160	340	500
Francisco, Ma. Divine	Employee	400	500			500 j	400	900
Gabronino, Braulio	Senior Manager	1,025					1,025	1,025
Ga, Warnita	Employee	110					110	110
Gan, Norberto	Employee	290			'		290	290
Ganaden, Victor	Employee	1,200	300			300	1,200	1,500
Gandeza, Oliver	Employee	150					150	150
Gandullas, Jose	Employee	1,120					1,120	1,120
Garcia, Christopher	Employee	220	50			50	220	270
Garcia, Maribeth	Employee	300	200			200	300	500
Garcia, Winston	Employee	465					465	465
Garin, Edgardo	Employee		200			200		200
Gaston, Segundo	Group Head - (Senior Vice Pres.)	15,720	15,189	5		15,184	15,720	30,904
Gatchalian, Normita	Employee	1,000		]		. = ,	1,000	1,000
Gatuz, Rosario	Employee	50	50			50	50	100
Gimotea, Renato	Employee	200	60			60	200	260
Go John	Employee		100			100		100
Gomez, Rocelyn	Employee	885	450			450	885	1,335

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION SCHEDULE B: AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN AFFILIATES).

As of December 31, 2009-(In Thousand Pesos)

		Balance at	<u> </u>	DEDUC	TIONS			Balance at
Name	and Designation of Debtor	Beginning of	Additions	Amounts	Amounts	Current	Not	End of
	•	Period		Collected	Whitten-off	-	Current	Period
Gonzaga, Arnel	Employee	95					95	95
Gonzales, Esteban	Employee	325					325	325
Gonzales, Federico	Employee	310	130			130	310	440
Gonzales, Gloria	Employee	1,800	400			400	1,800	2,200
Gonzales, Hermigildo	Assistant Manager	2,000	500			500	2,000	2,500
Gonzales, Leila	Employee	345				1	345	345
Gonzales, Melvyn	Senior Manager	900	220			220	900	1,020
Granado, Menecio	Employee	120	40			40	1 20	160
Guevara, Amelia	Employee	1,460	500			500	1,460	1,960
Guinto, Anelia	Employee	195					195	195
Gutierez, Rodante	Employee	220	25			25	220	245
Gutierrez, Geraldine	Employee	350	100			100	350	450
Gutierrez, Claribet	Employee	90	100			100	90	190
Hernandez, Evangiline	Employee	480	300			300	400	700
Hernadez, Loida	Assistant Manager	1,000	200			200	1,000	1,200
Hernandez, Ramii	Employee	135	1				135	135
Hecana, Senado	Employee	255	80			80	255	335
Hipolito, Eddle	Employee	140					140	140
Hofilena, George	Assistant Manager	2,364	437	402		35	2,364	2,399
Hontiveros, Femia	Employee	450	500			500	450	950
Hugo, Alma	Employee	500	50			50	500	550
Hugo, Regie	Employee	750	50			50	750	800
Hugo, Narciso	Employee	100	150			150	100	250
Humarang, Allan	Employee	120	1				120	120
Humarang, Grace	Employee	300	-				300	300
Ibanez, Ester	Employee	250	•				258	250
llagan, Consolation	Employee	2,600	j				2,600	2,600
Jacobo, Josefina	Assistant Manager	3,200	820			820	3 200	4,020
Jardin, Alex	Employee	600					600	600
Jardin, Penny	Employee	700	1,845	800		1,045	700	1,745
Josel, Maximo	Employee	335	200			200	335	535
Jovenes, Joshua	Employee	50		ĺ		-50	50	50
Labao, Anchelie	Employee	90					90	90
Lachica, Dieno	Employee	650	50			50	650	700
Landicho, Adrian	Employee	250	100			100	250	350
Lanuza, Orlando	Employee	290	100			100	290	390
Lapuz, Eustacio	Employee	820	300			300	820	1,120

### PHILIPPINE NATIONAL CONSTRUCTION CORPORATION SCHEDULE B: AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN AFFILIATES). As of December 31, 2009-( in Thousand Pesos)

		Balance at		DEDUG	TIONS			Balance at
Name and Designation of Debtor		Beginning of	Additions	Amounts	Amounts	Current	Not	End of
		Period		Collected	Written-off		Cun ent	Period
Lara, Felix	Employee	335	1				335	335
Lasam, Bernardo	Employee	60					60	60
Layto, Anseimo	Employee	490					490	490
Leonzon, Rolando	Employee	250				1	250	250
Lidres, Rodolfo	Employee	345	240			240	345	585
Limbauan, Patricio	Employee	55					55	55
Linag, Leonardo	Employee	1,000	İ	1,000			İ	0
Lisondra, Bernardo	Employee	1,150	300			300	1,150	1,450
Llena, Olivia	Employee	250					250	250
Longalong, Marilyn	Employee	285					285	285
Lopez De Leon, Elizabeth	Employee	1,300	200			200	1,300	1,500
Lopez, Alfredo	Employee	700					700	700
Loyola, Victoria	Employee	1,080	500			500	1,080	1,580
Lumbres, Caridad	Employee	290					290	290
Mabayag, Rogello	Assistant Vice President	2,500	345			345	2,500	2,845
Mabunay, Benjamin	Employee	420	30			30	420	450
Macarat, Jeniet	Employee	365					365	365
Madali, Cosme	Employee	365	90			80	365	445
Madrona, Virginia	Employee	500					500	500
Magabo, Dionisio	Employee	}	50		]	50		50
Malabad, Robustiano	Employee	370					370	370
Malabanan, John	Employee	70			}		70	70
Malabuyoc, Crisostomo	Employee	375					375	375
Malenab, Joenald	Employee	135	300		1	300	135	435
Malones, Joel	Employee	260	25			25	260	285
Manalo, Martene	Employee	285			l		285	285
Manalo, Regidor	Employee	400					400	400
Manangkil, Arnolfo	Employee	65					65	65
Manlawe, Antonio	Employee	1,700	500	•		500	1,700	2,200
Manzanillo, Roger	Employee	1,500	500			500	1,500	2,000
Manzo, Rechelle	Employee	300	200			200	300	500
Maranan, Ariel	Employee	80			!	[	80	80
Marcelino, Rodrigo	Employee	1,200	100		1	100	1,200	1,300
Marcelo, Marcelino	Employee	110	100			100	110	210
Marcina, Felix	Employee	800	650			650	800	1,450
Marmerto, Edwin	Employee	130		130	1			
Mecija, Rolando	Employee	450					450	450

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION SCHEDULE B: AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN AFFILIATES). As of December 31, 2009-( in Thousand Peacs)

		Balance at	<u> </u>	DEDUC	TIONS			Balance at
Nan	Beginning of	Additions	Amounts	Amounts	Current	Not	End of	
		Period		Collected	Writt en-off		Current	Period
Mejorada, Flerida	Assistant Manager	1,700	250			250	1,700	1,950
Mempin, Florina	Employee	100		100		ł		
Mendoza, Myrna	Employee	1,450	200			200	1,450	1,650
Mercado, jeorge	Employee	105					105	105
Mercado, Jesus	Employee	650	500			500	650	1,150
Mercado, Renante	Employee	140					140	140
Miking, Jose	Employee	200					200	200
Moldez, Rowena	Employee	195					195	195
Molina, Inocencio	Employee	1,050	300			300	1,050	1,350
Mones, Orbento	Employee	315	70			70	315	385
Moreto, Edgar	Employee		60			60		60
Mortel, Yolly	Division Head-(Senior Assistant Vice Pres.)	6,200	1,528	100		1,428	6,200	7,628
Muyar, Eleonor	Employee	600		•		·	600	600
Narcise, Theodore	Employee	İ	100	ĺ		100		100
Naval, Albert	Employee		200			200		<b>20</b> 0
Nemez, Yonito	Employee	100	300	]		300	100	400
Nepomuceno, Dolly	Employee	237		1			237	237
Nicdao, Ernesto	Employee	1,025	200	1		200	1,025	1,225
Nicolas, Ezer	Employee	660	200	·		200	660	860
Ocampo, Erryl	Employee	350		İ			350	350
Ocampo, Homer	Employee	2,150					2,150	2,150
Ogan, Glenna Jean	Division Head-(Vice President)	3,200	28			28	3,200	3,228
Oliman, Manuel	Assistant Manager	2,000					2 000	2,000
Oliva, Jesus	Employee	·	50			50	·	50
Orallo, Amando	Employee	520					520	520
Orlanes, Joselito	Employee	245	40			40	245	285
Pablo, Marjorie	Employee	50	73			73	50	1 23
Paco, Roda	Employee	400					400	400
Padilla, Crispin	Employee	900					900	900
Panaga, Carmenchu	Employee	175	10			10	175	185
Palermo, Manuela	Employee	200		ŀ			200	200
Panergo, Cristina	Employee	400					400	400
Panergo, Dennis	Employee	320					320	320
Pangilinan, Moses	Assistant Manager	950	400	I		400	950	1,350
Parro, Danilo	Employee	875	18	ŀ		18	875	893
Pascual, Lorenzo	Employee	100		100				
Pascual, Ruben	Consultant	300			1		300	300

# 10

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION SCHEDULE B: AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN AFFILIATES). As of December 31, 2009-( in Thousand Pesos)

		Balance at		DEDUA:	TIONS			Balance at
Name	Name and Designation of Debtor		Additions	Amounts Collected	Amounts Written-off	Cunent	Not Current	End of Period
		Period		2 0110 01 02	2 20161 (21			
Pasetes, Miriam	Group Head - (Senior Vice Pres.)	6,400	3,028	600		2,428	6,400	9,628
Pastrana, Amelia	Employee	900	400			400	900	1,300
Paulino, Carlos	Senior Manager	2,800					2,800	2,800
Paz, Rizalino	Employee	230					230	230
Perea, Violeta	Employee	1,240	200			200	1,240	1,440
Perilla, Enerato	Employee	600	180			180	600	780
Perpenia, Hidelisa	Employee	275	200			200	275	475
Pia, Edgardo	Employee	390	100			100	390	490
Placente, Ma. Theresa	Employee	550					550	550
Pontecostes, Antonio	Employee	61.8	180			180	618	798
Pudol, Juanito	Employee	350	100			100	350	450
Pulido, Petronio	Employee	1,045					1,045	1,045
Purugganan Abraham	Executive Vice President	2,062					2,062	2,062
Qualatchon, Marissa	Employee	400					400	400
Ramirez, Ronnie	Employee	85					85	85
Ramos, Ramon	Employee	960					960	960
Ramos, Raymundo	Employee	110					110	110
Reblora, Helen	Employee	475	,			1	475	475
Rebong, Wilfredo	Employee	150					150	150
Repollo, Cesar	Employee	150					150	150
Ret, Ruel	Employee	100					100	100
Reyes, Wilma	Employee	400	50			50	400	450
Reyes, Wilson	Employee	105	80			80	105	185
Rillo, Rolando	Employee	295					295	295
Rivera, Miguel	Assistant Manager	2,000	500			500	2,000	2,500
Rivera, Michael	Employee	50					50	50
Rivera, Reynaldo	Consultant	400					400	400
Riparip, Reynaldo	Employee	180					180	180
Rollon, Tolentin0	Employee	150				Ì	150	150
Roque, Emmanuel	Employee	600				ļ	600	600
Rosarito, Eiren	Employee	80	100		Ī	100	80	180
Sagisi, Rosalie	Employee	300			ŀ		300	300
Salulan, Bella	Employee	700	100			100	700	800
Salaysay, Rodante	Employee	200			:	l	200	200
Salazar, Henry	Senior Manager	200		İ			200	200
Sales, Abraham	Division Head (Senior Assistant Vice Pres.)	4,500	1,187			1,187	4,500	5,687
Salindong, Lilibeth	Employee	185	200			200	185	385

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION SCHEDULE B: AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN AFFILIATES). As of December 31, 2009-( In Thousand Pesos)

				DEDUC	TIONS			Balance at	
Naine	and Designation of Debtor	Beginning of Period	Additions	Amounts Collected	Amounts Written-off	Current	Not Current	End of Period	
Salunson, Raul	Employee	1,750	300			300	1,750	2,050	
Samera, Elueterio	Employee	300					300	300	
Saniano, Adriano	Employee	1	75			75	555	75	
Saniano, Joan	Employee		100			100		100	
Santiago, Fernando	Employee	300	, 55			, , , ,	300	300	
Santos, Andy	Employee	200					200	200	
Sario, Jay	Employee	]	50	50					
Serrano, Carldad	Employee		300	300					
Serrano, Nerissa	Employee	300	150			150	300	450	
Serrano, Rolando	Employee	400		400				, 55	
Silvestre, Arnne	Employee	310	100			100	310	410	
Simbahan, Gabriel	Employee	150	,				150	150	
Simbulan, Elmer	Employee	1,150	300			300	1,150	1,450	
Singson, Reynaldo	Employee	480					480	480	
Sisante, Joselito	Manager	1,100	258			258	1,100	1,358	
Sison, Onofre	Employee	625					625	625	
Sofer, Cristina	Employee	700					700	700	
Sofer, Lolita	Employee	1,500		1,500					
Soriano, Fernando	Employee	440		,			440	440	
Soriano, Joy	Employee	235	200			200	235	435	
Sta. Ana, Dorotea	Employee	1,700	700			700	1,700	2,400	
Sumague, Gregoria	Employee	240		:			240	240	
Surat, Jodelyn	Employee	800		ļ			800	800	
Sutare, Nomilito	Employee	535					535	535	
Tabifranca, Arnold	Employee	95					95	95	
Tabuno, Joven	Employee	700			Ì		700	700	
Taguiam, Leslie	Employee	240	150			150	240	390	
Talatala, Juanito	Employee	300		1			300	300	
Talusan, Jean	Employee	525	100	]		100	525	625	
Tamayo, Abraham	Employee	600	200			200	6 <b>00</b>	890	
Tamesis, Abner	Employee	145		I	ĺ		1 45	145	
Tao-on, Gaudencio	Employee	260	150			150	260	410	
Terrenal, Emiliano	Employee	290					290	290	
Tezon, Michael Victor	Manager	100					100	100	
Timbal, Felice	Employee	1,500	800			800	1,500	2,300	
Toledo, Elpidio	Employee	1,880				}	1,880	1,880	
Torres, Cayetano	Employee	550				ļ l	550	550	

# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION SCHEDULE B: AMOUNTS RECEIVABLE FROM DIRECTORS, OFFICERS, EMPLOYEES RELATED PARTIES AND PRINCIPAL STOCKHOLDERS (OTHER THAN AFFILIATES). As of December 31, 2009-( in Thousand Pesos)

		Balance at		DEDUC	TIONS			Balance at
Name and Designation of Debtor		Beginning of Period	Additions	Amounts Collected	Amounts Whitten-off	Cument	Not Cument	End of Period
Valdez, Ernesto	Employee	500					500	500
Valdez, Florencia	Employee	400	300			300	400	700
Valdez, Ma. Luisa	Employee	1,525	300			}	1,525	1,525
Vales, Susan	Division Head (Assistant Vice Pres.)	3,500	800			800	3,500	4,300
Vallecera, Andres	Employee	315	000			300	315	315
Vargas, Jose	Employee	300					300	300
Velasco, Lucrecia	Employee	200					200	200
Vergara, Pedro	Employee	200	100			100	200	100
Venenoso, Julia	Employee	325	75			75	325	400
Vicente, Paul	Employee	445	"			, ,	445	445
Vicmundo, Edna	Employee	1,300					1,300	1,300
Vidal, Dina	Employee	400					400	400
Villanueva, Samuel	Employee	560	70			70	560	630
Villanueva, Aurea	Assistant Manager	1,800	""			"	1,800	1,800
Villanueva, Robert	Employee	200					200	200
Villarante, Robert	Employee	400					400	400
Vilatcha, Joel	Employee	250	60			60	250	310
Villena Nancy	Employee	200	280			280	200	480
Virata, Karen Angela	Employee	550	150			150	550	700
Visaya, Elenita	Employee	450	, , ,	-			450	450
Visaya, Leonilo	Employee	330					330	330
Ybanes, Mario	Employee	1,025	155			155	1,025	1,180
		249,319	64,594	10,332	-	61, 162	242,419	303,581

10

# PHILIPPINE HATIOHAL CONSTRUCTION CORPORATION SCHEDULE C: NON-CURRENT MARKETABLE SECURITIES, OTHER LONG-TERM INVESTMENTS IN STOCKS & OTHER INVESTMENTS ( As of December 31, 2009 - In Thousand Pesos.)

	BEGINNING BAL	ANCE	ADDITI	ONS	DEDUCT	IONS	ENDIN G BAL	ANCE	Dividends Received	
Name of Issuing Entity and Description of Investment	Number of Shares (2) or Principal Amount of Bonds & Notes (No. of Shares **	Amount in Pesos	Equity in Earnings (Losses of Investees)	Other	Distribution of Earnings by Investees	Other	Number of Shares (2) or Principal Amount of Bonds & Notes	Amount in Pesos	from investment Not Accounted Fi by the Equity Method	
81. Alabang Sto. Tomas Development Inc. (ASDI)  02. Architectural Centre Inc. (ACCI)	12,500	12,500		242,500			12,500	255,000		
03. Caniubang Golf & Country Club	] ]	74	296				]	370		
04. CDCP Farms Corporation	151,202	15,120	290		ŀ		151,202	15,120		
05. CESLA	''',===	7,095	!				101,202	7,095	51	
06. Citra Metro Manita Tollways Corp. (CMMTC)	5,518,700	551,880					5,518,700	551,886	Ť	
97. Desmarinas Industrial & Steelworks Corporation (DISC) 99. DROUSHBA	9,841,353	96,414 2					9,641,353	98,414 2		
09. Formacraft Enterprises (Valle Verde)	1	45					1	45		
18. Laguna Lake Development Authority	430	440					436	440		
1. Land Wan agement Corporation	110						110	11		
12. Managerial Resources Corporation 13. Manita North Tollways Corporation	88,547	1,528					08,547	1,526		
Manifa Toli Expressway System hc.	444,000 40,000,000	100,500 40,000					444,000 40,000,000	100,500 40,000	35,	
5. MERALCO	42,656	753		j			42,858	753		
6. Manila Land Corporation (MLC)	12,000	10,000					12,000	10,000		
7. Metropolitan Club Inc.	1	13	138				1	160		
8. Metropolitan Theatre		20		j				20		
9. Mmosa Golf & Country Club 10. PCA Condominulm Inc.	5	3,180 125	(1,539)				5 :	1,650 125		
Philippine Long Distance Telephone Company (PLDT)     PNCC Skyway Corporation (PSC)	27,320	400 125			:		27,320	400 125		
3. Phil Expresse by Support Services Inc. (PESS)	496	12					496	12		
4. Puerto Azul Beach & Country Club 5. San Ramon Ranch	1	100	(40)				1 [	60		
5. San Ramon Ranch 6. San Rocue Ranch		1,190 550					l l	1,100 550		
7. South Luzen Tellways Corporation	720,000,002	725,000						725,000		
8. To livrays Association of the Philis (TAP) - Deliz Hipolito	1 200,000,02	50		]				125000 50		
9. To liways Management Corporation	76,000	7,600		1			76,000	7,600	60.6	
B. Tierra Factors Corporation (TFC)	23,173,718	51,635			1		23,173,718	51,835		
Traffic Control Products Corporation (TCPC)	70,000	700					70,000	700		
2. Valley Golf Club 3. Others	1	22	211				1	233		
3. Others		12						12		
TOTAL	799,227,051	1,627,014	(925)	242,500	•	•	79,227,049	1,868,589	97,3	
LESS: SUBSCRIPTION PAYABLE		1		······································	——————————————————————————————————————			(14,354)		
NET INVESTMENT IN RELATED BALANCE SHEET								1.854235		

PHILIPPINE HATIONAL CONSTRUCTION CORPORATION SCHEDULE HI: LONG TERM DEBT
An of December 3 I, 2005 and December 3 I, 2008 in Thicknand Person.

			As of December 31, 2009					Aso	f December 31, 200	08	
				Long-term Do	ebi				Long-term D	<del>ebt</del>	
Creditors	Amount Authorized by Indenture	Current Portion of Long-term Debt	Amount	Interest Rate	No. of Periodic Install.	Mat. Dane	Current Portion of Long-term Debt	Amount	interest Rate	No. of Periodic Install.	Mat. Date
Domestic: Philippin e National Bank	400M	18,179 *	289,583	12%	8 yrs	10/15/2015	19,379 *	339,583	12%	8 yrs	10/15/2015
Toti Regulatory Board	912M	3,774,174 *		Stationer outstand.	30 (+ a);	04/30/2007	3.490.063 **		_Pameler estubal.	30 y+38	04/3 0/2007
Sub-total		3,792,353	269.563				3,509,432	339,583	<del>-</del>		
Foreign: Banque Paribas Wibau Scanbank/Saudi Brillish Bank Bumipatra									_	:	
Sub-total		0	0	}			0	0	<del>-</del>		
Total		3,792,353	289,583				3,509,482	339,583	<b>-</b>		

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# PHILIPPINE NATIONAL CONSTRUCTION CORPORATION

SCHEDULE K: CAPITAL STOCK

As of December 31, 2009

Title of Issue	Number of Shares Authorized	Number of Shares Issued and Outstanding as Shown Under Related Balance Sheet Caption	Number of Shares Reserved for Options, Warrants Conversion and Other Rights, Redemptions	Number of Shares Held by Affiliates	Directors, Officers, and Employees	Others
Preferred A (Treasury Stock)	1,400,000	1,400,000	1,400,000			
Preferred B	42,114,879	18,689,500				18,689,500
Preferred C	6,485,121	6,485,121				6 ,485 ,121
Preferred D	27,800,000	25,500,000				25 ,500 ,000
Special Common (Treasury Stock)	10,000,000	1 567 273 289 159	289,159		2,952	1 ,564 ,321 -
Common	182,200,000	174,444,759			4,105	440,440 174
Total	270,000,000	228,375,812	1,689,159	***	7,057	226,679,596

# B. INFORMATION OF INDEPENDENT ACCOUNTANT AND OTHER RELATED MATTERS

### 1. External Audit Fees in Services

### Audit and audit Related Fees

PNCC being a Government Asset Corporation since 1986 is under the Audit jurisdiction of the Commission on Audit (COA) and up to now, COA is the independent (external) auditor of PNCC. The assignment of COA Directors/Audit-in-Charge and staff is purely the prerogative/decision of the COA Chairman.

The Audit Engagement is covered by a Term of Reference (TOR) executed by PNCC and COA to the Audit Committee for information/notation. Usually, the audit shall cover transactions for the current year under review and shall include amounting or reporting area as follows:

- 1. Accounting books record
- 2. Recorder Financial and property
- 3. Compliance with the prior year's Audit recommendation

In consideration of the audit, COA shall be paid by PNCC upon submission of the Audit Report. The aggregate audit fees billed for each of the last two calendar year of indicated in the TOR are \$\frac{1}{2}600,000.00\$ for CY 2006 and \$\frac{1}{2}600,000.00\$ for CY 2007.

Aside from this amount, no other charges or fees filled by COA for other services rendered line the witnessing of Inventory/Equipment Physical Inventory.

Changes in and disagreements with Accountants on Accounting and Financial Disclosure.

## **CONTROL AND COMPENSATION INFORMATION**

### Directors and Executive Officers of the Issuer

### A. DIRECTORS

# 1. ARTHUR N. AGUILAR, CHAIRMAN

Date of Assumption : 13 April 2005
Birthday : 19 March 1946

• Age : 63

Business Experience in the last 5 years

General Manager, National Development Company President & CEO, Victorias Milling Company, Inc. Appointed by the SEC as one of the Interim Receivers of the Uniwide Group of Companies

Other Directorship held in reporting Companies:

PNCC Skyway Corporation Citra Metro Manila Tollways Corporation Manila North Tollway Corporation

# 2. MA. THERESA T. DEFENSOR-ASUNCION, DIRECTOR

Date of Assumption : 16 March 2006
 Birthday : 01 October 1970

• Age : 39

• Business Experience in the last 5 years

Representative, 3<sup>rd</sup> District, Quezon City Founder, Moving Towards Development Director, Matias C. Defensor, Sr. Foundation, Inc. Chairperson, JC Spice, Inc.

### 3. ATTY. ANTONIO T. VILLAR, DIRECTOR

• Date of Assumption : 28 November 2003

• Birthday : 05 June 1932

• Age : 77

• Business Experience in the last 5 years

President, Eastern Quezon College, Gumaca, Quezon

### 4. OTTOMAMA MAROHOM BENITO, DIRECTOR

Date of Assumption : 26 January 2006
 Birthday : 16 December 1947

• Age : 62

Business Experience in the last 5 years

Special Assistant, Committee on Public Works and Communications Elected Senior Member, Lanao del Sur Provincial Board Consultant, Office of Congressman Abdullah D. Dimaporo

## 5. ATTY, JEREMY Z. PARULAN, DIRECTOR

• Date of Assumption : 26 April 2001

• Birthday : 31 December 1957

• Age : 52

• Business Experience in the last 5 years

Partner, Parulan Soncuya and Sese Law Offices

## 6. ROY EDUARDO T. LUCERO, DIRECTOR

Date of Assumption : 24 May 2005

• Birthday :

• Age :

• Business Experience in the last 5 years

Chairman & President, LC Realty Corporation, Inc.

Katrice Lending Investors, Inc.

Realtor Number 5391

Real Estate Consultant, Kalayaan Development & Industrial Corp.

President, National Federation of PTAs Foundation, Inc.

# 7. GARTH NOEL P.E. TOLENTINO, DIRECTOR

Date of Assumption : 25 September 2001
 Birthday : 27 December 1947

• Age : 62

• Business Experience in the last 5 years

Press Undersecretary and Director General, Phil. Information Agency President & CEO, Modern Business Methods, Inc.

Other Directorships held in reporting Companies:

Modern Business Methods, Inc. Foundation for Development Alternatives Jesuit Communication Foundation

## 8. GUILLERMO N. HERNANDEZ, Ex-Officio DIRECTOR

Date of Assumption : 21 March 2007

• Birthday :

• Age : 59

• Business Experience in the last 5 years :

Independent Director, Philippine Bank of Communications Director, MCCI Corporation Vice President, G. B. Guevarra & Sons

President, Land & Housing Holdings

President, Hillman Realty Corporation

# 9. ENRIQUE C. CUEJILLO, DIRECTOR

Date of Assumption : 17 December 2004
 Birthday : 07 September 1943

• Age : 66

Business Experience in the last 5 years :

Manages and own Chortazo General Merchandise and Services Vice President, Bank of Boston, Manila Branch Asst. Cashier, Pacific Banking Corporation

### 10. ATTY. WINSTON F. GARCIA, Ex-Officio DIRECTOR

Date of Assumption : 08 February 2001
 Birthday : 21 May 1958

• Age : 51

• Business Experience in the last 5 years

President & General Manager, Government Service Insurance System

Other Directorship held in reporting Companies:

Vice-Chairman, GSIS Board of Trustees

## 11. MARVIN V. PAULE, DIRECTOR

Date of Assumption : 29 April 2003
Birthday : 03 June 1953

• Age : 56

Business Experience in the last 5 years

Vice-President, PNB Central Luzon I – Regional Business Center Sr. Assistant Vice President, PNB – Angeles Branch

## 12. **FERMIN S. LUSUNG, SR., DIRECTOR**

Date of Assumption : 24 June 2003
Birthday : 07 July 1957

• Age : 52

Business Experience in the last 5 years

Municipal Councilor, LGU, Delfin Albano, Isabela Board Director, Isabela Electric Cooperative II

## 13. ELBERTO E. EMPHASIS, DIRECTOR

B.

Date of Assumption : 26 June 2007
Birthday : 6 October 1948

• Age : 61

• Business Experience in the last 5 years

President and Chief Operating Officer, Porta Coeli Industrial Company Spokesman, Norkis Group of Companies

#### **Executive Officers** Position Mr. Arthur N. Aguilar Chairman Ms. Ma. Theresa T. Defensor Vice-Chairman, President & CEO Mr. Segundo M. Gaston SVP, Support & Subsidiaries Ms. Miriam M. Pasetes SVP, Chief Finance Officer Atty. Glenna Jean R. Ogan SAVP, Head, Corporate Legal and Concurrently Corporate Secretary Ms. Janice Day E. Alejandrino VP. Head. Human Resources and Administration Division Mr. Manuel Luis C. Antonio VP, Head, South Luzon Tollway Division Ms. Yolanda C. Mortel SAVP, Head, Materials Management Division Mr. Abraham P. Sales SAVP, SLEX Group Ms. Susan R. Vales AVP, Head, Corporate Controllership

PNCC being a government-acquired asset corporation, the Directors are nominated by the President of the Philippines (Malacanang) and serve at his pleasure.

The top-level executive and management officers of the company are appointed/elected by the Board of Directors.

### COMPENSATION OF DIRECTORS/EXECUTIVE OFFICERS

Information as to the aggregate compensation (including management fees) paid or incurred during its calendar period to the company's CEO and four most highly compensated executive officers as follows:

Paid to Amount

Ma. Theresa T. Defensor - President

Segundo M. Gaston - Senior Vice President Miriam M. Pasetes - Senior Vice President

Janice Day E. Alejandrino - Vice President

Glenna Jean R. Ogan - Senior Assistant Vice President and Corporate Secretary

All above named officers as a group

₽ 21.075 Million

All other directors and above named officers as group

₽ 62.666 Million

Except for the regular company retrenchment/retirement plan, which by its very nature will be received by the officers concerned only upon retirement/separation from the company, the above mentioned officers do not received any other compensation from the company in the form of warrants, option and/or profit sharing.

# **EXHIBITS AND SCHEDULES**

# Exhibits and Reports on SEC Form 17-C

- (a) Exhibit none
- (b) Reports on SEC Form 17 C

# **SIGNATURES**

and Section 141 of the Corporation the issuer by the undersigned, the	on Code, this report is signed on behalf of hereunto duly authorized, in the City of
By:	
MIRIAM M. PASETES Principal Financial Officer	
SUBSCRIBED AND  JUL 10 2012 in M  to me her Government issued I.D.	SWORN to before me this UNTINLUPA CITY affiants exhibiting SSS no. 03-284-665-1.
Doc. No.: 288 Book No. 36 Page No. 6 Series of 2012	ATTY. REYNAN G. RETAZU  NOTARY PUBLIC FOR MUNTINLUPA CITY  APPT.NO. NC 11-033, UNTIL DECEMBER 31.2012  EMERALD II BLDG., MONTIL LAND ST. ALABANG MUNT.CITY  PTR NO. 0997980/01-13-12/MUNTINLUPA CITY  IBPN NO.880267/01-09-12/PPLM  MCLE COMPLIANCE NO. III-0007350

TEL No. 994-0939/retazolawoffices@yanooicom