



**PHILIPPINE NATIONAL
CONSTRUCTION CORPORATION**

[Minutes of PNCC Special Board Meeting] | 1 / 8
[December 06, 2023]

**MINUTES OF THE SPECIAL MEETING
OF THE BOARD OF DIRECTORS OF PHILIPPINE NATIONAL
CONSTRUCTION CORPORATION (PNCC)
HELD AT THE PNCC BOARD ROOM
PNCC Complex, KM 15 East Service Road
Bicutan, Parañaque City
06 December 2023, 11:03 A.M.**

PRESENT:

| | |
|-------------------------|----------|
| Herculano C. Co Jr. | Chairman |
| Oscar T. Zaldivar | Director |
| Ruben D. Torres | Director |
| Lamberto B. Mercado Jr. | Director |
| Alan R. Luga | Director |
| Danilo S. Constantino | Director |
| Evelina G. Escudero | Director |
| Mariano Jesus S. Averia | Director |
| Alex L. Sembrano | Director |
| Jonathan S. Avanceña | Director |

ALSO PRESENT:

| | |
|----------------------------|---------------------------------|
| Kevin Jordan DL. Mendoza | Corporate Secretary |
| John Benedick R. Dela Cruz | Assistant Corporate Secretary |
| Rosalyn S. Delivios | Assistant Compliance Officer |
| Veronica B. Tacderas | Head of Controllership Division |

APOLOGIES:

| | |
|------------------------------|------------------------------------|
| Miguel E. Umali | President & CEO/Vice-Chairman |
| Atty. Maan Vanessa L. Doctor | Chief Privatization Officer (PMO) |
| Atty. Juan Carlo O. Pielago | Deputy Privatization Officer (PMO) |